EXHIBIT A FILED UNDER SEAL

Exhibit B

Transcript of the Testimony of

Nicole Bolton

Date: May 22, 2019

Case: Central Freight Lines, Inc. v. Amazon Fulfillment Services, et al

Bushman Court Reporting

Janess Ferguson Smith Phone: (501) 372-5115 Fax: (501) 378-0077

<www.bushmanreporting.com>

Nicole Bolton 5/22/2019

Central Freight Lines, Inc. v. Amazon Fulfillment Services, et al

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IN THE UNITED STATES DISTRICT COURT FOR THE WESTERN DISTRICT OF WASHINGTON AT SEATTLE

CENTRAL FREIGHT LINES, INC. a Texas Corporation

Plaintiff,

VS.

CASE NO. 2:17-CV-00814-JLR

AMAZON FULFILLMENT SERVICES, a Delaware corporation, and DOES 1 through 25, inclusive,

Defendant.

ORAL DEPOSITION OF NICOLE BOLTON
May 22, 2019

BUSHMAN COURT REPORTING 620 West Third, Suite 302 Little Rock, Arkansas 72201 501.372.5115

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Page 2
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                    APPEARANCES
 2
 3
     ON BEHALF OF THE PLAINTIFF:
 4
    MARC H. KALLISH, ESQ.
     Roetzel & Andress
 5
     30 N. LaSalle Street
     Suite 2800
 6
     Chicago, Illinois 60602
 7
 8
 9
     ON BEHALF OF THE DEFENDANT:
10
     STEVEN W. BLOCK, ESQ.
     Foster Pepper PLLC
11
     111 Third Avenue
     Suite 3000
12
     Seattle, Washington 98101
13
14
15
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Page 4 ANSWERS AND DEPOSITION OF NICOLE BOLTON, a witness produced at the request of the Plaintiff, was taken in the above-styled and numbered cause on the 22nd day of May, 2019, before Janess Ferguson Smith, Certified Court Reporter and Notary Public in and for Saline County, Arkansas, at the Hilton Garden Inn conference room, 322 Rock Street, Little Rock, Arkansas, at 10:57 a.m.

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NICOLE BOLTON,

2 the witness hereinbefore named, having first been

3 duly cautioned and sworn or affirmed to tell the

4 | truth, the whole truth and nothing but the truth,

5 testified as follows:

6 EXAMINATION

7 BY MR. KALLISH:

8 Q. I'm an attorney that represents Central Freight

9 | Lines in the lawsuit brought by Central Freight Lines

against Amazon Fulfillment Center Services or Amazon.

11 Today I'm going to refer to Amazon or

12 | Amazon Fulfillment Center and Amazon as the same

13 | company, so I will talk about Amazon to the extent

that we talk about Amazon or Amazon Fulfillment

15 | Center Services; is that okay? Do you understand

16 that?

17 A. Yes.

18 Q. Okay. So it's my understanding that you are

19 here today as a retained expert by Amazon to give

20 expert opinions regarding the rate dispute between

21 | Central Freight Lines and Amazon; is that correct?

22 A. Yes.

23 Q. Okay. Have you ever given a deposition before?

24 A. I have not.

25 Q. Okay. Then let me go over some of the rules

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for giving a deposition. Obviously, you were sworn under oath, so all of your answers are under oath pursuant to the court guidelines.

You can see there is a court reporter taking down everything that everyone says in this room. Therefore, it is important that all of your answers be out loud and verbal, "Yes," "No," further explanation as is needed.

It's hard for the court reporter to take down "Uh-huh" or "Huh-uh," or if you shrug your shoulders or nod your head, it could be misinterpreted. So if you could answer verbally, that would be helpful.

Also, only one person can talk at a time, so if you could wait until I finish my entire question before you answer, that would be helpful, so that the court reporter can get a clear question and then an answer.

If people talk over each other, she will probably miss some stuff, or it will be difficult to get a clear record. Is that understood?

- A. Yes.
- Q. Finally, if I ask you a question that you don't understand, or that is unclear, or is vague, I would ask that you ask me to rephrase it or provide you

- 1 | with additional information. If you answer the
- 2 | question, I'm going to assume that you understand my
- 3 question.
- 4 A. Yes, sir.
- 5 | Q. Okay. All right. And you were retained by
- 6 Amazon in this matter?
- 7 A. That's correct.
- 8 | Q. When were you retained by Amazon?
- 9 A. In the beginning of April of this year.
- 10 Q. April of 2019?
- 11 A. Uh-huh.
- 12 Q. And who retained you?
- 13 A. Mr. Block.
- 14 Q. And how did Mr. Block come in contact with you?
- 15 A. Through a conference for Transportation
- 16 Logistics Counsel.
- 17 Q. And what conference was that at?
- 18 | A. I'm sorry?
- 19 O. You were at a conference with him, and that's
- 20 how he met you and got in contact with you?
- 21 A. That is correct.
- 22 | Q. What was the conference?
- 23 A. It was about transportation logistics and the
- 24 law. It's their annual conference. Is that the
- 25 | question you're asking?

- 1 Q. Yeah. Where was it at? Was it --
- 2 A. Oh, Memphis, Tennessee.
- 3 Q. And who was putting that on?
- 4 A. Transportation Logistics' counsel.
- 5 Q. And that was the first time that Mr. Block had
- 6 | mentioned to you that he had an opportunity for you
- 7 to act as an expert witness in this particular case?
- 8 A. That is correct.
- 9 Q. Was that the first time you met Mr. Block?
- 10 A. We -- yes, that is the first time we actually
- 11 | formally met. We may have been at the conference in
- 12 | the previous years but was never introduced or
- 13 interacted.
- 14 Q. Have you ever acted as an expert witness in any
- 15 | litigation before?
- 16 A. I have not.
- 17 Q. Have you ever acted as an expert witness in any
- 18 | capacity? Not in litigation. Have you ever been an
- 19 | expert witness in any capacity?
- 20 A. No, sir.
- 21 Q. How are you being compensated for your work in
- 22 | this matter?
- 23 A. Two hundred dollars per hour.
- 24 Q. And do you know how many hours you have worked
- 25 | so far in this case?

- 1 A. Me, personally, or as a collective whole?
- 2 | Q. Are there other people working on this matter
- 3 other than you?
- 4 A. I have a tech person.
- 5 Q. Okay, yeah, collectively?
- 6 A. Collectively about 200 hours total.
- 7 Q. And who is the tech?
- 8 A. James Sacrey.
- 9 Q. Can you spell his name?
- 10 A. J-a-m-e-s, S-a-c-r-e-y.
- 11 | Q. And does he work with you at your current
- 12 | employer?
- 13 A. He does.
- 14 Q. Okay. And what is his role in terms of the
- 15 | consulting that you're providing for Mr. Block?
- 16 A. He was the one that worked with CFL's IT to
- 17 | make the spot quote application work.
- 18 | Q. Other than providing technical support for the
- 19 | spot quote system that was provided by Central
- 20 | Freight, is Mr. Sacrey involved at all in any of the
- 21 | analysis or compiling data or running data on your
- 22 behalf for this matter?
- 23 A. He pulled some codes behind the application, as
- 24 requested by me.
- 25 Q. And by "the application," you're talking about

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- 1 | the spot quote application?
- 2 A. That is correct.
- 3 Q. Anything else that he is involved, has
- 4 Mr. Sacrey been involved with in terms of your
- 5 | consulting for Mr. Block?
- 6 A. No, sir.
- 7 Q. Okay. The rate, the industry rates that you
- 8 | had run in this matter, did Mr. Sacrey do that, or
- 9 | did you do that yourself?
- 10 A. I did that with the assistance of another truck
- 11 auditor that did some hand entry for me.
- 12 | O. Okay. Who is that other truck auditor?
- 13 A. Kelly, K-e-l-l-y, Kirkpatrick, K-i-r-k,
- 14 | Patrick, P-a-t-r-i-c-k, hyphen, Lee.
- 15 Q. Okay. And so she helped you run the rates of
- 16 | the various industry carriers that you used to
- 17 | compare against the Central Freight spot quotes?
- 18 A. That is correct. I gave her the raters to use,
- 19 and using the data we hand entered rates.
- 20 Q. Okay. So just so I understand, when you say
- 21 | "hand entered rates," so what do you mean by that,
- 22 | "hand entered rates"?
- 23 A. So you have to use the other rating software
- 24 for these other carriers, and the rate that was
- 25 computed given the factors was then entered into the,

- a new column, so hand entered into a new column for comparison.
- 3 Q. So Kelly would take the data off of information
- 4 | that was provided to you by Amazon that had factors
- 5 | such as zip, and weight, et cetera, and then you
- 6 | would hand enter that into the rating software
- 7 | programs of the industry carriers, and then that
- 8 | would spit out the price that they would have
- 9 charged; is that right?
- 10 A. It does produce a price, but just to be clear,
- 11 | we were not interested in the price as much as the
- 12 rate.
- 13 Q. Okay. So at this point I am just trying to
- 14 | figure out what everybody did. So Kelly was the
- 15 person that, you know, sat there and entered all of
- 16 | the information so you could run the rate programs?
- 17 A. Not all of it. It was a combined effort, and I
- 18 also did a thorough check of what she had entered as
- 19 well.
- 20 Q. Okay. So she did some of it, and you did some
- 21 of it?
- 22 A. That is correct.
- 23 Q. Okay. Anybody else work on this project with
- 24 you, other than Kelly and James?
- 25 A. Summer Bartczak Zach, my CEO, S-u-m-m-e-r,

- 1 B-a-r-t-c-z-a-k. Again, she is our CEO. She just
- 2 offered some restructuring and editing help on my
- 3 | report, but nothing regarding my opinions, just
- 4 | basically the structure of it, as well as Genie
- 5 Crooms, G-e-n-i-e, C-r-o-o-m-s. She is our COO, and
- 6 | she as well offered some editing.
- 7 Q. All of these edits that were done internally,
- 8 do you still have those edited reports?
- 9 A. I have several draft versions, that is correct.
- 10 Q. Okay. And you have those, so those are
- 11 available. If we ask you to produce them, you can
- 12 | produce those to us?
- 13 A. Yes.
- 14 Q. You didn't produce those to us in the materials
- 15 we asked for in terms of your file; is that right?
- 16 A. That is correct.
- 17 | Q. Why didn't you include that in your file?
- 18 A. It's my first time. I didn't realize that that
- 19 | would be necessary, but I do have those saved and
- 20 | will be willing to send them.
- 21 Q. Okay. All right. Then I would ask that you
- 22 turn those materials over to Mr. Block, and we will
- 23 make a formal request to Mr. Block that he produce
- 24 | those draft reports?
- 25 A. Yes, sir.

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- 1 Q. Thank you. Okay. So we talked about everybody
- 2 | that was involved in creating your report and doing
- 3 | your consulting for Mr. Block; is that right?
- 4 A. That's correct.
- 5 Q. Anybody else?
- 6 A. No, sir.
- 7 Q. Okay. And the total hours for all of those
- 8 people, including the CEO and the COO that edited
- 9 your reports, is that 200, approximately 200 hours?
- 10 A. That is the collective, yes.
- 11 Q. Okay. And what is the total amount that you
- 12 have billed Mr. Block so far for this project?
- 13 A. We have not estimated a bill at this point.
- 14 Q. And why is that?
- 15 A. Because we haven't completed everything --
- 16 Q. Okay.
- 17 A. -- in terms of the reports.
- 18 | Q. Okay. When you say you haven't completed
- 19 | everything in terms of the reports, do you anticipate
- 20 doing additional work on this matter for Mr. Block?
- 21 | A. I do.
- 22 Q. Okay. And what specifically do you intend to
- 23 do in terms of additional work on this matter?
- 24 A. I plan to offer rebuttal to Mike Regin's
- 25 (phonetic), Michael Regin's expert witness report.

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Q. Okay. Anything else? So you're going to offer rebuttal to Michael Regin's report? Do you intend to do any more work that's related specifically to the opinions that you have set forth in this case?

Do you understand what I'm asking you? So I'm just asking about your opinions. Are your, are your opinions completed and done, all of the work regarding the involvement of your opinions?

- A. I can't honestly say yes at this point because there could be more information provided along the way that may require some more research, just depending.
- Q. What type of information would you anticipate?
- 14 A. Sorry, this is difficult to answer because I
- 15 have not done this before, and so I'm not a hundred
- 16 percent sure what to be expecting, but I believe that
- 17 Mr. Regin will be offering a rebuttal report, which
- 18 | will require me to read that and compare to other
- 19 notes.
- 20 Q. Oh, so what I want to know is the report that
- 21 you provided to Mr. Block and then was, obviously,
- 22 | forwarded on to me as counsel for Amazon, I just want
- 23 to make sure that -- I want to understand that you
- 24 | feel that you did a complete job on that report. You
- 25 | had everything you needed at the time you wrote the

- 1 report, and that the report is complete and done.
- There's not things, like, Oh, I wish I
- 3 | would have had this, and then I would have changed
- 4 the opinion.
- 5 That's what I'm asking you. The report
- 6 that you submitted is final and complete; is that
- 7 right?
- 8 A. The opinions in my report will not be changed,
- 9 if that's what you're asking me.
- 10 Q. Okay. Because you had everything that you
- 11 | needed at the time you wrote your report to complete
- 12 | your report; right?
- 13 A. As far as I'm aware.
- 14 Q. Okay. Great. I just want to get a little bit
- 15 of information about your background. What year did
- 16 | you graduate high school?
- 17 A. 2003.
- 18 Q. Okay. And what is your highest level of
- 19 education? I know there is some information in here
- 20 in your C.V., or in your experience, but I just
- 21 | wanted to clarify that. What is the highest level of
- 22 | education?
- 23 A. I have some college. I'm about three classes
- 24 | short of having a Bachelors of Arts of mathematics
- 25 with a minor in secondary education.

- Q. Okay. And what school is that at?
- 2 | A. University of Arkansas at Little Rock.
- 3 | Q. And are you actively enrolled in that
- 4 | university, or you stopped, and you're just short of
- 5 | a, of a -- you were just short of obtaining your
- 6 degree?
- 7 A. I have stopped. I am not actively enrolled;
- 8 | however, it is a part of my strategic plan with my
- 9 | CEO that I will complete it within the next two
- 10 years.
- 11 Q. Okay. And other the partial degree from the
- 12 University of Arkansas, any other post high school
- 13 | education?
- 14 A. I have taken classes through the Institute of
- 15 Logistical Management, specifically Transportation
- 16 Logistics and the Law, part one, as well as Motor
- 17 | Carrier Operations.
- 18 Q. Okay. And how long are those -- are those
- 19 classroom programs, or what are those, when you say
- 20 | that they are continuing legal education, can you
- 21 | describe what they are?
- 22 Are they online classes? Are they
- 23 classrooms where you go for a series of weeks, or are
- 24 | they, like, a one-day seminar?
- 25 A. Did you ask me continuing legal education?

- 1 Q. Well, you had mentioned, you had mentioned that
- 2 | you're involved in some additional education outside
- 3 of the University of Arkansas; is that right?
- 4 A. That's correct.
- 5 | Q. So maybe I moved too quickly. What were those
- 6 again? What were the --
- 7 A. Transportation Logistics and the Law, part one,
- 8 and Motor Carrier Operations.
- 9 Q. Okay. So I want to know where are these, are
- 10 | these classes? Are they seminars? Are they online
- 11 | courses? What are these two titles you just provided
- 12 to me?
- 13 A. They are online courses.
- 14 Q. And who puts them out, or who puts them online?
- 15 A. The Institute of Logistical Management.
- 16 Q. And where is that located?
- 17 A. I honestly don't remember where they are
- 18 | physically located.
- 19 | O. Okay. So -- and how long are these online
- 20 | courses? Are they, like, you sit for them one time
- 21 and complete the course, or is it weekly, or how does
- 22 | that work?
- 23 A. It's a six month self-paced course.
- 24 Q. Okay. Is that the same for the motor carrier
- 25 operations?

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- A. That is correct.
- Q. And when you say six month self-paced, can you
- 3 give me a little bit of idea of how that works?
- 4 A. We receive a binder with the book or a copy of
- 5 a book, depending on the materials for the course.
- 6 There were numerous quizzes to be done for the
- 7 reading sections that you had in which you submitted
- 8 to the, the instructors for grading.
- I believe there were at least seven or
- 10 eight for each course, which could also include
- 11 conversations. There were a lot of questions and a
- 12 lot of learning, and then it was followed up at the
- end with case studies, and then a final proctored
- 14 quiz.
- 15 Q. When you say a "final proctored quiz," is that
- done online, or do you have to actually go somewhere
- 17 | for that?
- 18 A. No, we have to have a proctor for that.
- 19 | Q. Okay. So you go to a physical location and do
- 20 | the test there?
- 21 A. That is correct.
- 22 Q. Okay. And did you pass both of the exams on
- 23 the first try?
- 24 A. With A's.
- 25 Q. Okay, good. The Transportation and the law,

- 1 can you tell me a little bit about what the content
- 2 of that course was?
- 3 A. It focused on a lot of the history of
- 4 regulation and deregulation in the motor carrier and
- 5 rail industry.
- 6 Q. Did it have anything to do with rating
- 7 | shipments in the LTL area?
- 8 A. I honestly can't remember if that was a part of
- 9 that course.
- 10 Q. What about the motor carrier operations, what
- 11 | was that about?
- 12 A. Everything from what you expected in a
- 13 | terminal, how shipments would move. I believe it did
- 14 details about understanding somewhat of how carriers
- 15 | would rate shipments.
- 16 Q. What specifically did it talk about how
- 17 | carriers rate shipments?
- 18 A. I can't provide you the specifics.
- 19 Q. You don't recall?
- 20 A. Not at this time.
- 21 Q. Okay. The title of that seminar or online
- 22 course was Motor Carrier Operations. Did it focus on
- 23 any particular type of motor carrier, LTL, TL? You
- 24 know what I'm talking about when I say "LTL"; right?
- 25 A. Yes, sir.

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- Q. Less than total load; right?
- 2 A. Less than truck load.
- 3 Q. I'm sorry. Less than truck load?
- 4 A. Yes, sir.
- 5 Q. Yeah. And TL?
- 6 A. Truck load, yes, sir.
- 7 Q. Okay. And what is your definition of LTL?
- 8 A. LTL is moved on a 20 -- usually, okay. Sorry.
- 9 LTL is not a Point A to Point B shipment style. A
- 10 carrier has a city trailer that makes up, that makes
- 11 | several pickups within a terminal area.
- 12 From there it is taken to the origin
- 13 | terminal where it is sometimes inspected or not
- 14 inspected, but it's prepared for the long haul
- 15 portion of this move.
- 16 All of those shipments are placed on
- 17 | trailers, moved together. Commonly, it's 228
- 18 | split-type trailers, and these trailers are then
- 19 moved to the destination terminal where they are
- 20 removed. They may or may not be inspected.
- 21 Then they are placed again on city trailers
- 22 that move within a terminal area to make deliveries,
- 23 versus truck load where a shipment requires or uses
- 24 | the entire trailer, whether it fills it or not
- 25 | completely, it is the use of the trailer and usually

- 1 | moved most from Point A directly to Point B, so
- 2 origins and destination unless there are stop-offs
- 3 | involved in this particular shipment.
- 4 Q. Do you have any understanding of the finances
- 5 of an LTL shipment in terms of the capacity of the
- 6 truck?
- 7 A. I'm sorry. I don't understand your question.
- 8 | Q. Do you understand how LTL carriers make money
- 9 based upon selling the capacities of their trucks?
- 10 A. Within a fine balance no, I don't know that
- 11 balance.
- 12 Q. Okay. So you don't have any understanding of
- 13 whether a shipper takes up more space in an LTL
- 14 truck, whether they are charged more money for that
- 15 type of a shipment versus a smaller shipment?
- MR. BLOCK: Object to form.
- 17 | Q. That's something that you're not aware of?
- 18 | A. I'm sorry?
- MR. BLOCK: I said, "Object to form."
- 20 You might hear me object from time to time,
- 21 but you will still answer the question.
- 22 A. Okay. So I do understand about pricing of
- 23 | shipments in the aspect of, basically, the more
- 24 trailer space I take, the more expensive it's going
- 25 to be.

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- I also understand that there are rules implemented, such as capacity load and linear foot charges, as well as cubic capacity and density minimum charges that, basically, set a baseline minimum of what a carrier would expect to bill or accept for those shipments that are requiring more space, if necessary or applicable.
- Q. Do you understand the difference financially between an LTL move and a truck load move, why there's a difference financially between those two movements?

MR. BLOCK: Object to form.

- A. There are certain aspects that I do understand. With a truck load carrier it is an entire trailer dedicated to a single shipment, and it does not have the stops in between, as far as terminals for loading and reloading, while LTL carriers move multiple
- 18 shipments within their trailers.
- 19 Q. Okay. Where did you learn about the difference 20 between an LTL carrier and a truck load carrier?
- 21 A. Through my experience in my job.
- 22 Q. Okay. Have you ever worked for a carrier?
- A. No, I have never specifically worked for a carrier.
- 25 Q. And I assume you have never worked for an LTL

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- 1 | carrier; is that correct?
- 2 A. That is correct.
- 3 Q. Okay. Let's go back to your background a
- 4 little bit. So you graduated from high school in
- 5 | 2003; is that right?
- 6 A. That's correct.
- 7 Q. What did you do immediately after high school?
- 8 A. I started college courses and working.
- 9 Q. And those are the college courses at University
- 10 of Arkansas?
- 11 A. I also took some at Arkansas State University
- 12 at Beebe.
- 13 Q. Did you obtain a degree at that university?
- 14 | A. No, sir.
- 15 | Q. How long were you there?
- 16 A. I just took a few classes that transferred to
- 17 | UALR, along my work at UALR.
- 18 | Q. Okay. So you were at the first college and
- 19 then moved, and then transferred to University of
- 20 Arkansas?
- 21 A. I was at the University of Arkansas at Little
- 22 | Rock, but there were some courses that I could take
- 23 at ASU Beebe that were transferable that worked
- 24 better with my working schedule and my commuting, and
- 25 so I took those courses and transferred them to UALR.

- 1 Q. Okay. So were you doing them simultaneously?
- 2 A. Yes.
- 3 | Q. Okay. All right. And so how long were you
- 4 | actually taking college courses for? What was the
- 5 | time period?
- 6 A. From 2003 to 2008.
- 7 Q. Okay. And then in 2008 you discontinued your
- 8 | education, but you are going to go back to that?
- 9 A. That's correct.
- 10 Q. Okay. You said you were working in 2003. What
- 11 | were you doing in 2003?
- 12 A. I believe I was still at -- I'm trying to
- 13 remember.
- 14 | Q. So it wasn't like -- it wasn't in the truck --
- 15 I'm trying to find out when you got in to, what you
- 16 | did before you got into the trucking industry.
- So if you were working, you know, at a fast
- 18 | food restaurant, or odd jobs, or, you know, the type
- 19 of jobs that people at college work, I mean, I'm just
- 20 | trying to find out when you got into the
- 21 | transportation business, and what you did in the
- 22 transportation business.
- 23 A. In 2008 is when I started in the transportation
- 24 business.
- 25 Q. Okay. So from 2003 to 2008, you were basically

- 1 | a college student that was also working, I suppose,
- 2 to support yourself, put yourself through college,
- 3 but it wasn't the transportation industry; is that
- 4 right?
- 5 A. That is correct.
- 6 Q. Okay. All right. So let's talk about 2008.
- 7 A. Okay.
- 8 Q. So in 2008, you left college, and you started
- 9 | working in the transportation industry?
- 10 | A. That's correct.
- 11 Q. And who did you work for?
- 12 A. American Truck and Rail Audits, Inc.
- 13 Q. American Truck and Rail Audits, Inc, okay. And
- 14 what was the position you were hired for there?
- 15 A. Originally, I started out as data entry for
- 16 three months.
- 17 Q. Uh-huh.
- 18 A. And then moved to an auditor training role.
- 19 And then six months after that, I was moved into the
- 20 truck audit manager role.
- 21 Q. Okay. So you received -- first, when you first
- 22 | started working for your -- this is your current
- 23 | employer; right?
- 24 A. That's correct.
- 25 Q. When you first started working for your current

- 1 | employer, you were doing just data entry, and then
- 2 | they moved you into an auditor training program, or
- 3 | was it a role? I mean, was it a program where they
- 4 | were training you on the job?
- 5 A. That's correct. You received a five-year
- 6 certificate after five years of training under the
- 7 | CEO and other people on your truck team.
- 8 Q. Okay. So why did you say for a six-month
- 9 training? It seems like there was a five-year
- 10 | training?
- 11 | A. I did not say six-month training. I said I
- 12 moved to the management role after six months.
- 13 | Q. Okay. So you --
- 14 A. Still within truck audit training. I had not
- 15 | completed my certificate, but I did hold a leadership
- 16 title.
- 17 Q. Okay. Let me just get this straight. So from
- 18 | 2008, you said it was a five-year program to 2013.
- 19 You were in a training program at your current
- 20 | employer; is that right?
- 21 A. That is correct.
- 22 Q. Okay. And then in 2013, you completed that
- 23 | training program?
- 24 A. That's correct.
- 25 Q. Okay. And you said that you also had a

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- management role, so was it like a management training program? Is that what you were -- was that like a management training program?
 - So the idea was after you became certified, then you would be in management in the company, or were you simultaneously in management? Did you supervise people, et cetera, during the five-year period?
- 9 A. I did supervise people during that five-year 10 period.
- Q. Okay. So explain to me exactly what you did during the five-year period that you were in the training program at your current employer.
- A. I led our truck audits team between being the liaison for our team to our CEO. I assisted in account decisions with the CEO.
- 17 Q. What else?
- 18 A. There was a lot of administrative work, as far 19 as being the leader.
- Q. Okay. When you say it was a five-year training program, did you have -- in addition to on-the-job training, did you have formal training? Like were there manuals? Was there periodic testing, anything like that?
- 25 A. Not necessarily a structured program. I did

- 1 attend other classes, such as LTL 101 through SMC
- 2 Cubed, as a learning opportunity.
- 3 Also, took, again, the two classes. The
- 4 transportation logistics and the law class was
- 5 required by our CEO as a part of our training.
- 6 Q. So the certification that you received after
- 7 | five years, who provides the certification?
- 8 A. It's by our company.
- 9 Q. So that's a company certification?
- 10 A. That's correct.
- 11 Q. It's not by any kind of a transportation board
- 12 or any transportation organization?
- 13 A. There is not one, as far as my knowledge, that
- 14 exists to be able to do that. It's a very unique
- 15 business.
- 16 Q. Okay. So your company provided the five-year
- certification program and the actual certification;
- 18 is that right?
- 19 A. Yes, sir.
- 20 Q. And what do they, what do they say, that you
- 21 were, you were a certified auditor?
- 22 A. Transportation cost auditor.
- 23 Q. Certified transportation cost auditor. Okay.
- Let me just go back now. So I just want to be clear.
- 25 So other than the certification that you received

- 1 from your current employer, do you have any other
- 2 | certifications in the transportation industry?
- 3 A. I do not.
- 4 | Q. And during the five-year training program that
- 5 | you were in where you became a certified auditor, did
- 6 | you actually engage in audits of carrier billing
- 7 practices?
- 8 A. Yes.
- 9 Q. Okay. How many during that time period?
- 10 A. I cannot give you a number.
- 11 Q. Was it hundreds or thousands?
- 12 A. Thousands.
- 13 | Q. Thousands of audits?
- 14 A. It depends on how you're defining audit. Are
- 15 you talking about a single freight bill as an audit?
- 16 Are you talking --
- 17 Q. No. I'm talking about -- what I'm talking
- 18 | about is a company comes to you and says, I think
- 19 that my carrier is overcharging me, and, therefore, I
- 20 | would like you to audit their bills.
- 21 And then I assume they download or upload a
- 22 lot of data, or give you hard copies of their bills,
- 23 and this is, you know, hundreds or thousands,
- 24 depending on the size of the company, and you review
- 25 | that and come to some conclusions as to whether those

- 1 bills were properly rated. Is that what you consider
- 2 | an audit?
- 3 A. That is correct.
- 4 Q. Okay. And so in that circumstance over the
- 5 | five years that you were in the training program, how
- 6 | many audits were you involved in?
- 7 A. So you're talking about a specific client that
- 8 | -- I'm sorry. I'm not quite understanding of what,
- 9 what factors this number is coming from.
- 10 Q. Well, let me ask it more generally. Why don't
- 11 you tell me exactly what you were doing for that
- 12 five-year training period, in terms of auditing.
- 13 A. We have multiple clients that use multiple
- 14 different carriers and loads. Again, my focus is on
- 15 | motor carriers.
- I worked both pre-audit and post-audit,
- 17 auditing for these clients across all of their
- 18 | carriers, and audits are ongoing. It's not just a,
- 19 Here's all of my data. Do my audit. It continues
- 20 over time.
- 21 So we receive data on a routine basis,
- 22 depending on how they would like it set up. And so I
- 23 established relationships with clients and carriers
- 24 as I performed audits.
- 25 Q. Okay. Let's back up a little bit. So can you

- give the names of some of the carriers or clients
- 2 that you do work for?
- MR. BLOCK: Does the company hold that
- 4 confidential?
- THE WITNESS: We do as far as clients.
- 6 I'm not allowed to name those.
- 7 BY MR. KALLISH:
- 8 Q. So you can't tell me any companies who you have
- 9 done an audit for while you have been employed by
- 10 | your current employer; you can't give me that
- 11 | information?
- 12 A. I can tell you one, as they are a reference on
- 13 my curriculum vitae, and they agreed to that, but
- 14 beyond that we have confidentiality clauses with our
- 15 clients.
- 16 Q. Okay. What is the one that you can tell me?
- 17 | A. Helena Agri Enterprises.
- 18 Q. Okay. What is it, Helena?
- 19 A. Helena, H-e-l-e-n-a, Agri, dash, Enterprises.
- 20 | Q. What kind of company is that?
- 21 A. They do ag chemicals, seed, fertilizer.
- 22 Q. What kind of shipping do they utilize?
- 23 A. LTL and truck load, and some brokerage, a
- 24 tanker.
- 25 Q. How much shipping do they do per year?

- 1 A. That, I couldn't tell you.
- 2 Q. And so you have done audits for Helena Agri
- 3 company?
- 4 A. I have done audits as well as contract
- 5 | negotiations for this specific client.
- 6 | Q. Okay. Tell me about the audits that you have
- 7 | done for this client. What do these consist of?
- 8 A. As in the process we use or?
- 9 Q. Yeah. Tell me -- well, tell me, first, the
- 10 process that you use, and then tell me what your role
- 11 | was in that process.
- 12 A. So for this specific client, they code their
- 13 invoices with their accounting code. They mail them
- 14 to our company.
- We previously hand entered those. Now, we
- 16 | are using OCR technology for data entry on those.
- 17 | Then those bills are handed to auditors.
- 18 For many years I was the sole auditor for
- 19 that account. I went through each individual invoice
- 20 and rated it according to its contractual agreement.
- If it was correct, I would approve the bill
- 22 for payment for the carrier, and if it was incorrect,
- 23 if there were overcharges, I would make corrections
- 24 and instruct the client on the correct amount in
- 25 which to pay, and then a file was sent routinely to

- 1 | Helena Agri Enterprises to pay their freight bills to
- 2 the carriers.
- 3 | Q. So you would actually read the contract between
- 4 | Helena Agri and the carrier --
- 5 A. That is correct.
- 6 Q. -- and determine what the pricing mechanism was
- 7 | agreed upon?
- 8 A. Correct.
- 9 Q. And then you would actually sit and look at
- 10 each invoice that the carrier shipped product for
- 11 | Helena Agri and determine whether they properly rated
- 12 | that shipment; is that right?
- 13 A. That is correct.
- 14 Q. And when you would do that, would you look at
- 15 the entire set of invoices, or would you do a subset,
- 16 and then -- would you look at the whole amount of
- 17 | invoices between the parties, or would you create a
- 18 | subset?
- 19 A. They were put into what we called batches for
- 20 processing just to move the processing smoothly.
- 21 | Invoices come in on a daily basis and have to be
- 22 processed in a specific way. So saying to look at
- 23 all of them at the same time, I'm not, I'm not sure
- 24 | what you're asking.
- 25 Q. So this is where I am going, as the carrier

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- 1 | issued invoices, you were looking at them in real
- 2 | time? The invoices were issued. They were sent over
- 3 to you to look at them. You saw if there was an
- 4 | overcharge, and then you authorized payment?
- 5 A. That is correct.
- 6 Q. Okay. So these weren't invoices that were
- 7 | already paid. These were invoices to be paid?
- 8 A. That is correct. This is specifically a
- 9 pre-audit account, is the only one that we still
- 10 | continue with. Our focus is mainly post-audit.
- 11 Q. Okay. But you can't tell me about any of the
- 12 | clients that you do post-audits on; right?
- 13 A. That's correct.
- 14 Q. So that is a pre-audit client, but you have
- 15 | multiple other post-audit clients?
- 16 A. That's correct.
- 17 Q. Okay. And so as a pre-audit client, but you
- 18 | have multiple other post-audit clients?
- 19 A. That is correct.
- 20 Q. Okay. And so when you do post audit, how do
- 21 you do that?

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- 22 A. When we receive the data or the bills that are
- 23 to be reviewed, we have or will collect pricing, the
- 24 | contracts with pricing tariffs.
- We have access to carrier tariffs online,

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as those are made public. We will obtain the rating software that is needed to rate the invoices.

We will obtain bills of lading and any other supplemental documents that we need, as in delivery receipts, inspection reports, weight certificates, letters of authorization for reconsignment, if there are ever any emails that were about the shipment, any of this information, and it could span to many different things, as you can imagine.

Collectively pulling all of that together, we review everything on the freight bill, everything from the freight charges to class, the discounts, the accessorials, anything that needs to be checked, as it should be derived from the bill of lading information, and not backwards, not freight bill to bill of lading.

Once we check all of that, if it is good, then we move on, and then we continue our audit through the bills that we have. And if there is an overcharge claim, then we will file a claim on behalf of the shipper with the carrier.

Q. Okay. Can we just go back? Can you give me a list of all of the documents that you look at in a post-audit situation? You mentioned a bunch of them.

- 1 A. I did. So the bill of lading.
- 2 Q. Okay. What else?
- 3 A. Delivery receipt.
- 4 Q. Okay.
- 5 A. Inspection certificate.
- 6 Q. Okay.
- 7 A. Weight certificate. Letter of authority for
- 8 reconsignment.
- 9 Q. Okay. What else?
- 10 A. There could be emails.
- 11 Q. What else?
- 12 A. There could be inspection photos.
- 13 | Q. What else?
- 14 A. Again, carrier rules, tariffs, any pricing
- 15 tariffs or contracts.
- 16 Q. Okay. Anything else?
- 17 A. These are the ones that we deal with, for the
- 18 most part. There could be other documents available.
- 19 I can't specifically think of any at this moment, but
- 20 | could be.
- 21 Q. Okay. And then in a post-audit, after you
- 22 review all of those documents, then what do you do?
- 23 A. As I said, we audit the freight bills as per
- 24 all of this and what is applicable, if it's good.
- 25 Then we move on.

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- If it is billed incorrectly, and there are overcharges to be claimed, we file that on behalf of our client.
- Q. How do you determine if it's billed correctly?
- 5 A. If it is in alignment with the pricing and the
- 6 bill of lading and any other documents that are
- 7 applicable to the shipment.
- 8 Q. Do you actually physically re-rate the shipment
- 9 based upon the information that is provided on all of
- 10 | the collection of documents that you just told me?
- 11 A. Yes.
- 12 Q. So you look at all of the collection of all of
- 13 | the documents, the delivery receipt, and the weight
- 14 information, and the bill of lading, and all of that,
- and then you actually re-rate the shipment and
- 16 | compare that to what the carrier billed?
- 17 A. That is correct.
- 18 | Q. Is that how you do an audit?
- 19 A. Yes, sir.
- 20 Q. Is that how you do all of your audits?
- 21 A. Yes, sir.
- 22 Q. Okay. So that's the standard, standard way at
- 23 your current employer that you perform a post audit;
- 24 | is that right?
- 25 A. That is correct.

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- Q. Okay. What you did in this case, was that a post-audit?
- 3 A. I was not asked to perform a post-audit, so I did not perform one.
- Q. So you didn't audit the Central Freight invoices and billing information the same way that you normally do a post-audit; is that right?
- 9 There were charges provided from, in the data as to

I would not be able to necessarily do that.

- 10 what was billed, and so that was, that data was
- 11 available, as well as we ran the CzarLite rate. The
- 12 Czar 2011 rate, as per the contract. We did not do a
- 13 post-audit necessarily.
- 14 Q. Okay.

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- 15 A. That's not what was asked of us. It was a
 16 comparison between what was billed versus an industry
 17 rate.
- Q. Okay. So I just want to be clear that when you normally audit carriers for the client that you work
- 20 for, you perform a post audit in the manner in which
- 21 you just described to me, but what you did for
- 22 Central Freight was not a post audit; is that right?
- 23 A. This is a full post-audit process. Now, there
- 24 can be a comparison to determine overcharges if I
- 25 know what should have been billed and what was

- 1 billed.
- 2 | Q. No, I'm asking you a very simple question.
- 3 | A. I'm --
- 4 Q. You described to me what is a post-audit that
- 5 | you perform at your place of business?
- 6 A. That's correct.
- 7 Q. On a normal basis; correct?
- 8 A. That's correct.
- 9 Q. All right. So I just want to be sure what you
- 10 performed for Central Freight was not a post-audit.
- 11 A. That's correct.
- 12 Q. It was something else?
- 13 A. It was an analysis of rates.
- 14 Q. Okay. How many -- how frequently do you do
- 15 exactly what you did to analyze the Central Freight
- 16 billing? Have you done that in your career at your
- 17 | current job?
- 18 | A. I have never been asked to do that. It is
- 19 | similar to what we do as, again, we are comparing
- 20 rates.
- 21 Q. Okay. So I want to be clear about a couple of
- 22 things. So the process that you engaged with Central
- 23 | Freight to analyze their billing is a process that
- 24 | you had never done before in your years at your
- 25 current employer and in your transportation

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- 1 experience; is that right?
- 2 A. It is not this exact process, no. It was not a
- 3 | post-audit, and that was not what I was asked to
- 4 perform.
- 5 Q. Okay. What were you asked to do?
- 6 A. To make a comparison to what industry rates,
- 7 | expectations would be. I was asked to analyze the
- 8 | spot quote application, and I was asked about some
- 9 practices within the motor carrier industry.
- 10 Q. Okay. So doing the comparison to industry
- 11 rates, you have never done that before in your
- 12 experience. This is the first time you have engaged
- 13 | in that procedure; is that right?
- 14 A. Yes, sir.
- 15 Q. Okay. How did you come up with the methodology
- 16 in order to do the comparison to industry rates that
- 17 | you used?
- 18 A. So we used the JOC, dot, com, top 25 LTL
- 19 carrier list. We chose carriers within that top
- 20 | rating list as industry leaders.
- 21 We chose at least two carriers specifically
- 22 that operate in a very similar market area as Central
- 23 | Freight as well, to make sure that we give notice to
- 24 that market area.
- 25 And as a collective, instead of using one

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as a standard, we used a collection of LTL industry leader carrier rates using their rating software, with the same information, the information as provided in the data for the shipments and compared the weight rates, not necessarily the dollar amounts, because the issue becomes being net neutral.

We are working in net charges and not gross charges. So because we are working in net charges, we had to do a simple calculation on top of that.

Once we determined the average carat weight for what we would call an industry standard among industry leaders, we multiplied that out to determine a net value, because the spot quote amount used was a net charge, not a gross charge, there could be a net charge determined using CzarLite 2011 rates, compared to an industry net charge.

Q. Okay. I want to back up a little bit. So I'm not asking you how you, what specifically you did yet. I want to know how did you develop the methodology?

How did you determine that the way that you analyzed the Central Freight billing information was a proper way to analyze it? Who came up with the methodology?

A. I did.

- 1 Q. You did?
- 2 A. Yes, sir.
- 3 Q. Okay. And is that methodology set forth in,
- 4 | say, an audit manual or some type of industry
- 5 standard for auditing or anything of that nature?
- 6 A. There is no such thing that exists.
- 7 Q. Okay. So you just made it up; is that right?
- 8 A. I mean, the methodology, the step-by-step
- 9 approaches that I took, that's correct.
- 10 Q. Okay.
- 11 | A. I did not make up rates.
- 12 Q. No. No, I'm not suggesting you made up rates.
- 13 I am saying you made up the methodology. You came up
- 14 | with a way that you wanted to analyze the Central
- 15 Freight invoices; right?
- 16 A. It wasn't necessarily what I wanted to do. I
- 17 | took industry leaders, which is the expectation of
- 18 | the industry, and used them for comparison.
- 19 Q. Right. But what I'm trying to understand is
- 20 the process that you used. You already testified
- 21 | that it was not a process that you had ever used
- 22 before in your experience in the audit, trucking
- 23 | auditing business; is that right?
- 24 A. That's correct.
- 25 Q. Okay. So I'm trying to understand where you

- 1 came up with the formula or the methodology or the
- 2 manner in which to compare rates. Where did that
- 3 | come from? Just you thought it through, and that's
- 4 | the way you thought was a best way to do it?
- 5 A. If you are looking for an industry comparison
- 6 using industry leaders, as well as those in a similar
- 7 | market, would logically lead you to a rate that would
- 8 be considered an industry average.
- 9 Q. Okay. Who told you that what was necessary in
- 10 this case was an industry comparison?
- 11 A. I was just asked if compared what the industry
- 12 rates comparatively would be.
- 13 Q. Okay. If you wanted to, you could have done
- 14 | the full blown post-audit like you normally do with
- 15 your audit clients, right, to come up with whether
- 16 | Central Freight's rates were proper or not?
- 17 A. I could be asked to do a post-audit, that is
- 18 correct. Within the timeframe that I had, you could
- 19 | not complete a full post-audit.
- 20 Q. Right, but I'm saying that you could have done
- 21 what you do for most of your clients that you get
- 22 | paid for in the normal course.
- 23 You could have reviewed all of the
- 24 documentation on the shipping, and you could have
- 25 rated each one of those shipments and compared it to

- 1 | the Central Freight price; is that right?
- 2 A. I could.
- 3 Q. But you didn't do that?
- 4 | A. No, sir.
- 5 Q. You chose to do this alternative methodology;
- 6 is that right?
- 7 A. That is correct.
- 8 | Q. Okay. And, now, did your CEO and your COO, did
- 9 they help you develop this methodology, or was this
- 10 | all on your own?
- 11 A. This is myself. My CEO does not have much of a
- 12 background in the industry. My COO, her background
- 13 is rail.
- 14 | Q. Okay. So this is all you?
- 15 A. Yes, sir.
- 16 Q. Okay. Did Mr. Block help you develop this
- 17 | industry standard?
- 18 | A. No, sir.
- 19 | Q. He didn't tell you what to do?
- 20 A. No, sir.
- 21 Q. No, okay. So let me just understand. So when
- 22 you were giving this project, what was your
- 23 understanding of what you were supposed to do?
- 24 A. Determine if this, these shipments were moved,
- 25 what would the industry expectation be, as far as

- 1 charges, and provide that information and, again, the
- 2 practices, a few practices within the industry, and
- 3 | the, reviewing the software application.
- 4 Q. Okay. And just so -- and at no point you
- 5 | didn't just, like, pull out a couple of random
- 6 | shipments here and just re-rate them just for, just
- 7 to see if you re-rated them how they would come out.
- 8 You didn't do that; right?
- 9 A. I did. As far as using the Czar 2011 rater, I
- 10 did. I cannot with the volumes of spot quote rider,
- 11 because CFL has informed us that they don't have the
- 12 historical version used at that time.
- 13 Q. Okay. Going back to the CzarLite rating of the
- 14 | shipments, did you ever look at an audit that was
- 15 prepared by Central Freight that ran all of the
- 16 | shipments through the CzarLite and came up with a
- 17 | total amount that would have been owed if they had
- 18 used the contract rates that were in the
- 19 Transportation Agreement, not the spot quote?
- 20 A. I'm sorry. That was a really long question.
- 21 | Can you ask me again? I'm so sorry.
- 22 Q. It probably was not a good question. In your
- 23 report you came to the conclusion that the spot
- 24 quotes that were performed by Central Freight, or the
- 25 | spot quotes that were submitted by Central Freight

- 1 | were 98 percent higher than the CzarLite contractual
- 2 | rates. Was that one of your findings?
- 3 A. I would have to review my report, as far as the
- 4 | specific number, but I did find that they were
- 5 overbilled.
- 6 Q. Okay. In any event, you did a comparison of
- 7 | the spot quote rates that Central Freight billed
- 8 | versus the contractual CzarLite amount; is that
- 9 right?
- 10 A. There were two columns in the data that was
- 11 provided to me. One was the net charges for the
- 12 | spot, the volume rate that was applied and billed,
- 13 | the invoice amount I believe was what the problem
- 14 was, and then the net amount for the 2011 rate.
- 15 Q. Okay. Who calculated the net amount for the
- 16 | 2011 rates?
- 17 A. It was in the data provided to me.
- 18 Q. So Mr. Block provided you with a spreadsheet,
- 19 and one column had what he said were the, the
- 20 | CzarLite rates for each shipment, and the other one
- 21 | was, the other column was what he said were the spot
- 22 | quote rates from Central Freight?
- MR. BLOCK: Object to form.
- 24 A. I don't know that he said that. That was the
- 25 data that was provided to me.

- 1 | Q. Okay. I'm just trying to understand where that
- 2 data came from. Is that from the tip system, the
- 3 | Amazon tip system; do you know?
- 4 A. I believe it was titled with TIPS.
- 5 Q. Okay. So you didn't pull that data. That data
- 6 | was provided to you by Amazon's lawyers; right?
- 7 A. That is correct.
- 8 | Q. So you have no way to verify whether that data
- 9 | was correct or incorrect; right?
- 10 A. I ran a 2011 raters and did check some of those
- 11 | with the contract, the 2011 rater with the discount,
- 12 and checked some of those in that column.
- 13 Q. So you spot checked some of the information
- 14 | that Mr. Block provided to you?
- 15 A. I'm not even sure that it came -- it did not
- 16 come from Mr. Block specifically. I don't know if --
- 17 Q. I'm trying to understand. I mean, obviously
- 18 | you had to get some data to do your work here. Where
- 19 | did that data come from?
- 20 A. It was provided, I believe, by Kelsey in a
- 21 box.com transfer.
- 22 Q. Okay. Who is Kelsey?
- 23 A. The paralegal. Correct?
- MR. BLOCK: Yes.
- 25 A. Yes.

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- Q. At Mr. Block's office?
- 2 A. Yes, sir.
- 3 Q. So the data came from Mr. Block's office;
- 4 | correct?
- 5 A. Correct.
- 6 Q. Okay. Again, in your folder where it contains
- 7 | the information that you, you know, your file folder,
- 8 | I didn't see any transmission from Mr. Block's office
- 9 to you with that data. Do you recall that being in
- 10 | your folder?
- 11 A. I'm sorry. I must have misunderstood. I
- 12 provided all paper documents. If I need to provide
- 13 | all emails, I can. Again, that was in a box.com.
- 14 Q. Yeah. So, you know, when we asked for your
- 15 | full file, we anticipated that you would give us all
- 16 communications, transmissions with Mr. Block's
- 17 office, all of the data you received from Mr. Block's
- 18 office, all of your working papers, all of your
- 19 | audits that you performed, all of the spreadsheets
- 20 | that you utilized, anything that you used to develop
- 21 | your opinions.
- 22 So it's very clear, and we will mark it as
- 23 an exhibit, but it's very clear that we didn't
- 24 receive any of that information from you.
- So I would ask that you do provide that

- 1 | information to Mr. Block, and I will make a formal
- 2 request to Mr. Block that he supplement your
- 3 response.
- I also reserve the right to re-depose you
- 5 at a later time if there is any information in there
- 6 | that would be relevant to your deposition, but I
- 7 still want to understand what information you have.
- 8 So the data that you analyzed came from
- 9 Mr. Block's law firm in two columns on an Excel
- 10 | spreadsheet; is that right?
- 11 A. It wasn't an Excel spreadsheet. There were
- 12 | more than two columns within the data.
- 13 Q. Okay. There were multiple columns?
- 14 | A. Yes, sir.
- 15 Q. What were the multiple columns?
- 16 A. I cannot list all of those for you. I can list
- 17 | some of the relevant ones that I can recall at this
- 18 | time, but I cannot list them.
- 19 | Q. Okay. Do you know how Mr. Block created that
- 20 | Excel spreadsheet or that data?
- MR. BLOCK: Object to form.
- 22 A. I do not know if he created it, received it, or
- 23 any of that.
- 24 Q. In your report, there is a reference to the
- 25 | TIPS system. Did you ever have access to the Amazon

- 1 | TIPS system in order to pull information to analyze
- 2 | for this case?
- 3 A. If you are talking about a reference to the
- 4 | name of the file received, I do not know the TIPS
- 5 | system. I did not have access to it. I have not
- 6 used it.
- 7 Q. Okay. So you referenced the TIPS systems in
- 8 | your report, but you didn't pull data from the TIPS
- 9 system?
- 10 A. The name of file may have included TIPS, but I
- 11 | did not use the system.
- 12 Q. Okay. Do you know what the TIPS system is?
- 13 A. I am not aware of what a TIPS systems is.
- 14 Q. Okay.
- 15 A. Can I go to the restroom?
- 16 | Q. Sure.
- 17 MR. KALLISH: Let's take a break.
- 18 (Five-minute break.)
- 19 BY MR. KALLISH:
- 20 Q. So back on the record. So Mr. Block mentioned
- 21 | that there may be a -- you may have a medical issue
- 22 or something in terms of needing to eat or something
- 23 like that.
- We talked about going until, like, 12:30
- 25 and taking a half hour break. Is that okay with you?

- Or if not, if you need to eat now, or something, we can eat now.
- I don't want you to feel ill or, you know,
- 4 | not be able to continue with the deposition, and we
- 5 | certainly don't want to hurt you. So you just tell
- 6 | me what you need, and I will accommodate you.
- 7 A. I appreciate that. I'm good at this time.
- 8 Q. Okay, all right. So if something changes or,
- 9 you know, let me know.
- 10 A. Yes, sir. Thank you.
- 11 Q. Okay. All right, thanks. Okay. So we were
- 12 talking about the TIPS system, and you mentioned that
- 13 | you didn't pull any data out of the TIPS system. All
- 14 of the data that you analyzed was provided by
- 15 Mr. Block's office in a, in an Excel spreadsheet?
- 16 A. That's correct.
- 17 Q. Okay. Were you able to pull data off of that
- 18 and then run that data through your systems?
- 19 A. So we moved the data into an access database so
- 20 that I could query and use a form to enter the
- 21 | figures that I needed to. We don't necessarily have
- 22 any systems that we run it through.
- 23 Q. Okay. All right. Did you ever ask -- strike
- 24 that. You didn't look at the weight and research and
- 25 inspection reports for the shipments that are at

- 1 issue in this case; did you?
- 2 | A. No, sir.
- 3 Q. Okay. You didn't look at the bills of lading
- 4 | for the shipments that are at issue in this case; did
- 5 you?
- 6 A. No, sir.
- 7 Q. Did you ever ask Mr. Block if those documents
- 8 | were available?
- 9 A. I asked if they were available, and I was
- 10 | provided a file. It mainly contained delivery
- 11 receipts.
- 12 Q. Okay. So you asked if the weighing and
- 13 research inspection reports were available, and
- 14 Mr. Block told you they weren't available, or he just
- 15 | sent you something else?
- 16 A. I'm not sure that I even requested those. I
- 17 | did ask for bills of lading. I do recall those.
- 18 Q. Did you ever review any bills of lading?
- 19 A. I did not.
- 20 Q. They weren't provided to you by Mr. Block?
- 21 A. Again, there was a file sent to me that was a
- 22 | massive PDF file, and I'm not sure where that came
- 23 from, but, again, it mainly contained delivery
- 24 receipts.
- 25 | Q. Okay. And what is on a delivery receipt?

- 1 A. It can have a multitude of information, and it
- 2 | identifies the shipment, the origin destination.
- 3 | Sometimes they pertain notes to billing, the
- 4 | signature for receipt, how many pieces were received.
- 5 | Most of the time it notates a weight.
- 6 Again, some of the notes from delivery
- 7 receipts that I have seen range almost directly to
- 8 | what the freight bill provides.
- 9 Q. Okay. The delivery receipt doesn't have the
- 10 density calculations on it; does it?
- 11 A. There are some carriers that provide that, yes.
- 12 Q. The stuff that you looked at, did it have the
- 13 density calculations on it?
- 14 A. I did not review any of those, no.
- 15 Q. Did you review any data regarding the height or
- 16 length of the shipments that were involved that you
- 17 | reviewed?
- 18 A. I did not.
- 19 | Q. Okay. Do you think that would be helpful
- 20 information to your analysis, if you knew the height
- 21 and the length of the shipments that you were looking
- 22 at?
- 23 A. I do not find that it's pertinent information,
- 24 based on the fact that in my expert opinion that the
- 25 | contract rating applies, which would not require me

- 1 to necessarily know any of that information.
- 2 | Q. When you say "the contract rating applies,"
- 3 | what do you mean by that?
- 4 A. Czar 2011 rates.
- 5 Q. So your expert opinion is that Central Freight
- 6 | should not have spot quoted these shipments?
- 7 A. That is correct.
- 8 Q. Okay. And what is the basis of that opinion?
- 9 A. Because the contract does not allow for any
- 10 charges, as far as lineal foot or capacity loads.
- 11 | Czar 2011 rates with discount and contract fuel,
- 12 there is a density minimum charge, which would not be
- 13 | necessary in this case, however, they are LTL
- 14 | shipments.
- 15 Q. Okay. Did you review any of the depositions of
- 16 | the people that were involved with the negotiation of
- 17 | the transportation contract in this case?
- 18 A. I reviewed no depositions.
- 19 Q. Okay. So you didn't review any of the
- 20 depositions of the people at Central Freight who did
- 21 | the spot quoting; is that right?
- 22 A. I did not review any depositions.
- 23 Q. And you didn't review the depositions of the
- 24 rating personnel or the pricing people at Central
- 25 | Freight, you didn't look at any of that?

- 1 A. I did not review any depositions.
- 2 | Q. You reviewed no depositions?
- 3 A. That is correct.
- 4 Q. Okay. Did you ask Mr. Block to review
- 5 depositions in this case?
- 6 A. No, sir.
- 7 Q. Do you think that's pertinent to your analysis?
- 8 A. Again, my opinion is based on the contract, and
- 9 my expert opinion, therefore, is the contract
- 10 applies.
- 11 Q. Okay. But you don't, you don't have any
- 12 knowledge whether the contract was modified, whether
- 13 | there was a side agreement between Amazon and Central
- 14 | Freight, or anything that took place after the date
- 15 | that they signed that contract?
- 16 A. I reviewed some emails that were part of
- 17 discovery, I believe, or whatever the term would be,
- 18 | correct, and I reviewed those emails, as well as I
- 19 did find the email and the addendum that was offered
- 20 to add the eight foot stipulation into the contract,
- 21 and I reviewed where it was never signed.
- 22 Q. Okay. The eight foot -- what did you say?
- 23 What do you mean --
- 24 A. I'm sorry. Not foot, eight pallet.
- 25 Q. Okay.

- 1 A. I'm not sure what you guys are all referring it
- 2 to as directly, as the eight pallet.
- 3 Q. Are you providing an opinion that the addendum
- 4 | that addressed the eight pallet issue is invalid; is
- 5 | that an opinion you're offering in this case?
- 6 A. That is my opinion, yes.
- 7 Q. And what is that based on?
- 8 A. It is not signed. It is not in the contract.
- 9 The contract stands. That is my opinion.
- 10 Q. Okay. And you think that the testimony of
- 11 | Amazon employees in terms of whether or not they
- 12 entered into an agreement with Central Freight are
- 13 | irrelevant?
- MR. BLOCK: Object to form.
- 15 A. Can you ask the question again? I'm sorry.
- 16 Q. So in your expert analysis of whether that
- 17 | addendum modified the contract, you don't believe
- 18 | it's pertinent, the testimony of Amazon employees as
- 19 to what they did or did not contract with Central
- 20 | Freight?
- 21 A. My review is of the documents.
- 22 Q. Okay. Is it your opinion that that document
- 23 | can never be modified, even if Amazon and Central
- 24 | Freight agreed to modify it?
- 25 A. Ask me again. I'm sorry.

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1
                    MR. KALLISH: Can you read it back to
2
               her?
3
                    THE WITNESS:
                                  I'm sorry.
4
       (The court reporter read back pending question.)
5
           Agree how to modify it? I mean, it's a very
     Α.
6
     vague question. I'm sorry.
7
           Well, it's not really vague.
8
     Α.
           I'm trying to --
9
           Let's say that s transportation manager at
     Q.
10
     Amazon agreed to allow Central Freight to spot quote
11
     eight pallet plus shipments, and Central Freight
12
     agreed to spot quote eight pallet plus shipments,
13
     would your opinion change then as to whether the
14
     contract stands or whether it was not modified?
15
                    MR. BLOCK: Object to form.
16
           It would not change my opinion.
     Α.
17
     Q.
           And why not?
18
           Because, again, it comes down to the documents.
19
           So just so I understand, your opinion is that
     Q.
20
     in the transportation industry when there is a
21
     contract, whatever is said in the contract is the,
22
     the end all be all, and it's never modified, changed,
23
     or, or the parties deviate from that in any way; that
24
     is your opinion?
25
                    MR. BLOCK: Object to form.
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- 1 A. That is not what I said. It can be modified.
- 2 Q. Okay. So how do you know this, this contract
- 3 wasn't modified?
- 4 A. The only document that I reviewed, as in
- 5 modifying this contract, would be the addendum. I
- 6 did review emails.
- 7 I'm not quite sure of the whole history of
- 8 | those, because it was bits and pieces, but that there
- 9 was the fact that there was an addendum, and the
- 10 | addendum was not signed.
- 11 Q. Okay. So you reviewed bits and pieces of
- 12 emails. Who provided you those emails?
- 13 A. It was -- there were a few in Regin's report,
- 14 Michael Regin's report. I did receive some from
- 15 Mr. Block's office.
- 16 Q. Okay. And in -- when you produced your file,
- 17 | again, you didn't produce the emails that you
- 18 reviewed in order to form your opinions in this case;
- 19 is that right?
- 20 A. Yes, sir. I apologize. I did not provide the
- 21 | electronic versions of anything.
- 22 Q. Okay.
- 23 A. And I will be happy to do so immediately.
- 24 Q. Okay. How many emails did Mr. Block provide
- 25 you?

- 1 A. I don't have a number for you. I'm sorry.
- 2 Q. Thousands?
- 3 A. No, sir.
- 4 Q. Hundreds?
- 5 | A. No, sir.
- 6 Q. Do you know how many emails have been exchanged
- 7 | amongst the parties in this case?
- 8 A. No, sir.
- 9 Q. Do you know how many email conversations have
- 10 been marked as deposition exhibits in this case?
- 11 A. No, sir.
- 12 Q. Do you think that's, the communication between
- 13 | the parties, other than what Mr. Block handpicked or
- 14 cherry picked for you, you don't think that's
- 15 relevant to your opinion?
- MR. BLOCK: Object to form.
- 17 A. I would like to state that they were not cherry
- 18 picked. There were a few that they sent on the front
- 19 end, and there were plenty that I requested and have
- 20 seen along the way that were not, again, directly
- 21 | provided from his office but, again, in the Regin
- 22 report as provided for his witness testimony.
- I do believe that there is some information
- 24 | within these emails, but does it, again, change my
- 25 opinion, no. My opinion is based on the contract.

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- 1 Q. Okay. And, again, can you give me a number of
- 2 | how many emails you looked at? Is it less than ten?
- 3 A. If I'm guessing, and this is a complete guess,
- 4 maybe 20.
- 5 | Q. Okay. When you perform a post-audit, do you
- 6 look at the communications between your client and
- 7 | the carrier regarding agreements that they made
- 8 during the relationship?
- 9 A. I have. Usually there's not a lot of email
- 10 traffic once a contract is created, unless there is a
- 11 | specific issue.
- 12 Q. And your ability to determine whether or not
- 13 | there was a valid contract, is that based upon you
- 14 | taking the course on transportation and the law; is
- 15 | that how you based that opinion on?
- 16 A. It's from my work in the industry.
- 17 Q. Okay. Not based upon the course where you took
- 18 | a course on transportation and the law?
- 19 A. No, sir.
- 20 Q. Okay. Did that, did that course talk about
- 21 | contracts between carriers and shippers?
- 22 A. I believe that it did talk about some
- 23 contracts.
- 24 Q. Did that course say that if it's not in the
- 25 | contract, and there can never be a modification, and

- 1 | the carriers are held to the boilerplate of the
- 2 contract.
- 3 A. I'm sorry?
- 4 Q. Was that something that you learned in your
- 5 class?
- 6 A. That a contract can never be modified?
- 7 Q. Yeah.
- 8 A. No, sir. And I'm not saying that that's my
- 9 opinion, that it cannot be modified. It can.
- 10 | Q. Okay. Under what circumstances can a
- 11 transportation contract be modified?
- MR. BLOCK: Object to form.
- 13 A. Addendum, appendix.
- 14 Q. Oral modification?
- MR. BLOCK: Object to form.
- 16 A. I do not know the laws regarding that.
- 17 | Q. How about a course in conduct, can that modify
- 18 | a contract?
- MR. BLOCK: Object to form.
- 20 A. I'm sorry. I don't understand your question.
- 21 Q. Do you know what a course of conduct is?
- 22 A. No, sir.
- 23 Q. If a shipper asks a carrier to do something and
- 24 they do something over and over again, and
- 25 | the career knows about it, and the carrier pays for

- 1 those services, and it goes on for years and years
- 2 and years, and the carriers -- strike that. Let me
- 3 ask another question.
- 4 | So you're not familiar with the term
- 5 | "course of conduct"?
- 6 A. No, sir.
- 7 Q. Okay. Could a transportation contract be
- 8 | modified if a shipper asks a carrier to do something
- 9 over and over and over again, and the carrier does
- 10 what the shipper asks it to do, and the shipper pays
- 11 | the carrier, could that act as modification of the
- 12 | contract?
- MR. BLOCK: Object to the form.
- 14 A. In my opinion, no.
- 15 Q. Okay. What is the basis of that opinion?
- 16 A. Simply, two wrongs don't make a right.
- 17 Q. Okay.
- 18 | A. I'm sorry. Just because a shipper may pay a
- 19 | carrier, it is not indicative of an agreement of
- 20 | rates or how they were billed, thus the post-audit
- 21 | claims industry exists.
- 22 Q. Okay. How many conversations did you have with
- 23 Mr. Block leading up to the drafting of your report?
- 24 A. Conversations before the report?
- 25 | Q. Yes.

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- 1 A. I didn't document all of the times that we
- 2 | spoke, but there were a few times about the
- 3 | information that they were seeking and basically what
- 4 | my role would be, and continued conversation about
- 5 receiving documents and the rating software.
- 6 Q. Okay. So how many times did you talk to him?
- 7 A. It would be an absolute guess.
- 8 Q. Okay.
- 9 A. Five or six times.
- 10 Q. Okay. And for how long did you talk with him?
- 11 A. Usually no longer than 20 or 30 minutes.
- 12 Q. Okay. Did you talk with anyone else in his
- 13 office?
- 14 A. I have talked to Chris Rogers.
- 15 Q. How many times did you talk to him?
- 16 A. We have corresponded by email several times.
- 17 Q. And you have copies of those emails?
- 18 A. Yes, sir, and I will be happy to provide them.
- 19 Q. Okay. Other than Mr. Block and Mr. Rogers, did
- 20 you talk to anyone else at Foster Pepper about this
- 21 | case?
- 22 A. I know that Kelsey was on a phone call or two
- 23 and had helped provide information.
- 24 Q. Why did you review the other unsigned addendums
- 25 that are referenced in your report?

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- A. Why did I review them?
- 2 Q. Yeah.
- 3 A. They were just submitted in the contract file,
- 4 and I opened it up and read it.
- 5 Q. Did you find it odd that there were so many
- 6 unsigned addendums in this matter?
- 7 MR. BLOCK: Object to form.
- 8 A. You know, that's a difficult question to
- 9 answer, because there can be lots of versions that go
- 10 back and forth before an agreement is reached to any
- 11 additions to a contract. You know, over years
- 12 | there's going to be a lot of documents and
- 13 | conversations.
- 14 Q. Do you know a gentleman by the name of
- 15 | Christian Pillar (phonetic)?
- 16 A. I have seen the name on some emails, but other
- 17 | than that, no.
- 18 Q. Okay. Are you aware that Christian Pillar
- 19 testified at his deposition that it is the policy of
- 20 Amazon not to countersign any affidavit that is
- 21 | drafted by a carrier, although they will often comply
- 22 | with those terms but not execute the addendum?
- MR. BLOCK: Object to form.
- 24 A. I have not heard this, and I don't offer an
- 25 opinion.

- 1 Q. Would that have been relevant to your
- 2 assessment of these addendums that you looked at?
- 3 | A. No, sir.
- 4 Q. Would that be relevant to your assessment of
- 5 | whether there was a modification of the contract.
- 6 A. No.
- 7 Q. Do you think that's irrelevant?
- 8 A. I do.
- 9 Q. Is that a normal practice in the transportation
- 10 | industry, to have a shipper that has a policy where
- 11 | they won't countersign written addendums unless they
- 12 draft them, but they often honor them?
- MR. BLOCK: Object to form.
- 14 | A. I'm not privy to that with most of my clients.
- 15 Q. Okay. That's not relevant to your opinions,
- 16 | though, in this case?
- 17 A. That's correct.
- 18 Q. Anything that Christian Pillar said concerning
- 19 the relationship between him and Central Freight
- 20 | that's not relevant to your analysis, in terms of
- 21 | whether there was a contract modification?
- 22 A. No, sir.
- 23 Q. Do you know who Joseph Crenager (phonetic) is?
- 24 A. I'm sorry. Who?
- 25 Q. Joseph Crenager.

- 1 | A. No, sir.
- 2 Q. Okay. You don't even know who he is; right?
- 3 | A. No, sir.
- 4 Q. Okay. In your report you referenced that you
- 5 reviewed the Complaint in this matter. Are you aware
- 6 | that there was an Amended Complaint that was filed in
- 7 this case?
- 8 A. I did after I had rendered my opinion or
- 9 report.
- 10 Q. Okay. So when you rendered your opinion, you
- 11 | never reviewed the Amended Complaint, right, just the
- 12 | initial Complaint?
- 13 A. I did review the Amended Complaint.
- 14 Q. After you rendered your report?
- 15 A. Yes.
- 16 Q. So did that change anything in your report?
- 17 | A. No, sir.
- 18 Q. Okay. Who provided you with the Complaint to
- 19 review?
- 20 A. I actually found the Complaint online.
- 21 Q. And you did your own researching and found the
- 22 | Complaint?
- 23 A. Yes, sir.
- 24 Q. But you missed the Amended Complaint?
- 25 A. I was not aware that one existed, and I, again,

- 1 | don't understand all of the processes, so I was not
- 2 | aware that there would be one. However, it was
- 3 | provided to me, and I have reviewed it at a later
- 4 time.
- 5 | Q. Okay. The Complaint that you reviewed was the
- 6 redacted version that was online? Do you know what
- 7 "redacted" means?
- 8 A. That some of it was...
- 9 Q. Blocked out?
- 10 A. Blocked out.
- 11 Q. Yeah.
- 12 A. There was no blocking in this version.
- 13 Q. And of the original Complaint, there was no
- 14 | blocking?
- 15 A. Not that I recall.
- 16 Q. Okay. What about in the Amended Complaint?
- 17 | A. No, sir.
- 18 Q. Have you signed a confidentiality agreement to
- 19 review documents that are marked "attorney's eyes
- 20 only" or "confidential" in this case?
- 21 A. Yes, sir.
- 22 Q. Okay. Can you produce a copy of that as well?
- 23 A. Yes, sir.
- 24 Q. Okay. In your report you talk a lot about
- 25 | carrier tariffs; is that right?

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- A. That's correct.
- 2 Q. What is a carrier tariff?
- 3 A. So it's their rules tariffs, which is provided
- 4 by the carrier. It is basically their standard
- 5 practices and charges.
- 6 Q. Okay. In what circumstances does a carriers
- 7 tariff apply?
- 8 A. It is understood to be applied as that as their
- 9 common practices and charges, unless there are
- 10 | exceptions provided.
- 11 | Q. Okay. If there is a contract between a carrier
- 12 and a shipper, and that contract specifically
- 13 | identifies specific tariffs that apply, does that
- 14 | exclude all other tariffs?
- MR. BLOCK: Object to form.
- 16 A. I'm sorry. Could you ask the question again?
- 17 I'm so sorry.
- 18 MR. KALLISH: Could you read it back?
- (Court reporter read back pending question.)
- MR. BLOCK: Object to form. Go ahead.
- 21 A. If it is applicable, and it is not waived.
- 22 Now, if it is not applicable to begin with, then it
- 23 does not apply.
- 24 Q. If it's not applicable, then it doesn't apply.
- 25 But in a situation where you have a contract that

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specifically identifies the governing documents, and those governing documents do not reference the carrier's tariff, does the carrier's tariff have any relevance to the, to the relationship of the parties?

MR. BLOCK: Object to form.

- A. It may not be applicable with that specific shipper; however, it represents the carrier's standard practices and prices, and, therefore, may not be applicable but representative of the carrier.
- Q. So when analyzing a contract between the parties where the contract specifically states what other governing tariffs and the carrier's tariff is not one of those, one of those documents, then would you say it has no application?

MR. BLOCK: Object to form.

- A. Again, it isn't being applied; however, it's representative of the carrier and their practices.
- Q. Okay. If you were going to do an industry comparison of Central Freight's rates, spot quote rates versus an industry -- strike that.

When you did your industry analysis, you rated the shipment that Central Freight had spot quoted using industry leaders' rating systems; is that right?

A. That's correct.

- 1 Q. Did you apply those industry leaders' tariffs
- 2 when you used their rating system?
- 3 A. In what, what form?
- 4 | Q. In any form did you consider the industry
- 5 | leaders' tariffs when you calculated the rate that
- 6 | went into your industry average for shipments that
- 7 | Central Freight spot quoted?
- 8 A. No. I used the rate from the rating software.
- 9 Q. Okay. And would the rating software take into
- 10 | account the carrier's tariffs?
- 11 A. They do not.
- 12 Q. They do not. So if a carrier, one of the
- 13 | industry leader carriers that you compared to Central
- 14 | Freight had a linear foot rule, would that linear
- 15 | foot rule have been applied when you ran the ratings
- 16 | in order to create the comparison?
- MR. BLOCK: Object to form.
- 18 | A. It would not, and I didn't find that relevant
- 19 | because, in my opinion, because we -- it has been
- 20 stated that these are boilerplate agreements that
- 21 | Amazon uses with their carriers, then most likely all
- 22 other carriers would be on the same type of contract,
- 23 and that contract would, again, not include linear
- 24 | foot or capacity load charges, and, I believe, again,
- 25 that these are LTL shipments.

- 1 | Q. Okay. But you would agree that when Central
- 2 | Freight spot quoted the shipments at issue, they were
- 3 | spot quoting them because they wanted to get more
- 4 | money than they would get under the contract, because
- 5 | they believed these were volume shipments; correct?
- 6 MR. BLOCK: Object to form.
- 7 A. I don't know what they were thinking.
- 8 | Q. Okay. You would agree that their spot quote
- 9 generates higher fees than the contractual rate;
- 10 right?
- 11 A. From my analysis, that's the opinion I
- 12 rendered.
- 13 Q. Okay. And that at least it was Central
- 14 | Freight's position that the reason why they were spot
- 15 quoting it, as opposed to going under the standard
- 16 | contract rates, was because they needed to get more
- 17 revenue, because these were larger shipments or
- 18 | volume shipments; right?
- MR. BLOCK: Object to form.
- 20 A. I'm sorry. I do not know what their course of
- 21 action or reasoning was. I was not necessarily
- 22 | provided with all of that detail.
- 23 Q. Okay. When you ran the industry leaders, and
- 24 you created what the rates they were charged, there
- 25 was no accommodation at all in those rates for the

- 1 fact that these were large volume shipments; is that
- 2 right?
- 3 A. I would not have applied that because, again,
- 4 | not applicable, in my opinion.
- 5 Q. Okay. Based upon the size of the shipments,
- 6 | would it have triggered any of the leading industry
- 7 | carrier's linear foot rule?
- 8 MR. BLOCK: Object to form.
- 9 A. I would have to review each of their carrier
- 10 rules tariff effective at time.
- 11 | Q. So you didn't do that for your analysis?
- 12 A. No.
- 13 Q. You just ran a regular rate with no
- 14 consideration whatsoever as to the size of these
- 15 | shipments, and spit out whatever the carrier's rate
- 16 | calculator spit out; is that right?
- 17 A. That is correct, because the volume of these
- 18 | shipments did not need to be relevant at this point.
- 19 | Again, leading back to the boilerplate agreement,
- 20 they were not subject to these rules, these linear
- 21 foot rules.
- MR. BLOCK: When you get to a good
- stopping point, we can take a break.
- 24 BY MR. KALLISH:
- 25 Q. So, again, I just want to be very clear what

- 1 | you did here. You took a number of leading LTL
- 2 | carriers' rate software, and you ran what through
- 3 | that process?
- 4 A. The class and weight that was billed.
- 5 Q. Class?
- 6 A. Weight.
- 7 Q. Weight?
- 8 A. Weight, origin, destination.
- 9 Q. Anything else?
- 10 A. That's what's required in the software.
- 11 Q. You didn't put in any dimensions of the
- 12 freight?
- 13 A. No.
- 14 Q. You didn't put any pallet counts in the
- 15 | freight?
- 16 A. No.
- 17 Q. That's all you put in is those four characters?
- 18 A. That is correct.
- 19 Q. And that's what created a rate; is that right?
- 20 A. That is correct.
- 21 Q. And then you took that rate and averaged it
- 22 | with how many other carriers' rates?
- 23 A. There were between four and six examples.
- 24 Q. Okay. Who were the example -- first of all,
- 25 | why did you average those rates?

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- 1 A. Because we wouldn't want to give one carrier
- 2 | the rule on the industry. If these were the leading
- 3 | carriers, we wanted to average these to get a
- 4 | collective of what was expected in the industry, and,
- 5 again giving relevance to those that also perform in
- 6 the specific market only.
- 7 Q. When you perform an average, there can be some
- 8 | really low carrier rates and some really high carrier
- 9 rates; is that right?
- 10 A. Sure.
- 11 Q. And when you average them together, it
- 12 diminishes the low end and the high end; right? It
- 13 gets averaged all together; right?
- 14 A. It could if there was a large difference.
- 15 Q. Okay. Why, why did you have to create an
- 16 | average? First of all, why didn't you use a median?
- 17 Do you know what a median is?
- 18 | A. Yes, sir.
- 19 Q. What is a median?
- 20 A. It is -- how do you explain it? Not the
- 21 average, but -- how do you explain it? I'm sorry.
- 22 | Q. You don't know what a median is?
- 23 A. I have used a median. I'm sorry. I can't
- 24 define it.
- 25 Q. Right now?

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- A. Yes, sir.
- Q. Okay. You didn't consider using a median when
- 3 | you were doing your analysis in this case; right?
- 4 A. Right.
- 5 | Q. Why do you think that an average is the right
- 6 way to do this?
- 7 A. Because it took into consideration, you know,
- 8 | it could be -- it could go either way. All of my --
- 9 you know, I could have two carriers with extremely
- 10 high averages, and it pulled the rate higher.
- I could have with lower, I could have on
- 12 | either side, but it's the collective of the industry
- 13 leaders.
- 14 Q. So it's possible that in the six industry
- 15 | leaders that you looked at, two of them could have
- 16 every time been more expensive than Central Freight's
- 17 | spot quotes, but when you averaged them with the
- 18 | lower ones, that brought the entire average of the
- 19 | whole group to be less than Central Freight; is that
- 20 | correct?
- 21 A. I'm sorry. Ask that question again.
- MR. KALLISH: Can you read it back?
- (Court reporter read back pending question.)
- 24 A. If -- is it possible, sure. Is it what
- 25 | happened in this instance, we would have to go back

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- 1 to the data and review to confirm.
- 2 Q. Okay. So you don't know if that's the
- 3 | situation that I just described, if that occurred in
- 4 | this instance; is that right?
- 5 A. I would have to go back to the data and review.
- 6 Q. Okay. So you have the data. So you have all
- 7 of the, all of the rate runs that you did for each of
- 8 | the industry leaders, and I can look at those and see
- 9 if they were higher or lower than the Central Freight
- 10 | shipments; right?
- 11 A. Yes, sir, that is correct.
- 12 Q. Okay. And you have that for six carriers.
- 13 | That's what you used to create the industry standard?
- 14 A. Four to six.
- 15 Q. What does that mean, four to six?
- 16 A. There are some carriers that it was outside of
- 17 | their operation, so if they did not operate in that
- 18 area, there were some that we could not pull
- 19 historical rates for.
- 20 | Q. So I'm not understanding, how did you come up
- 21 | with your analysis if that, if you had those issues?
- 22 A. Because each line was individually averaged.
- 23 Q. Okay. What are the names of the carriers' rate
- 24 | systems that you used?

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25 A. It's listed in my report. I can't remember

- 1 | them specifically. I can give you some that I
- 2 remember. FedEx Freight, Oak Harbor Freight Lines,
- 3 USF, which is representative of USF Holland and USF
- 4 Reddaway.
- 5 Q. Uh-huh.
- 6 A. UPS Freight, XPO Logistics, formerly known as
- 7 | Con-way Freight.
- 8 Q. Okay. What else?
- 9 A. I reviewed a lot of carrier stuff for this.
- 10 Q. Okay. I will show you your report. It's not a
- 11 memory test. I just wanted to try to get those down.
- 12 So at least for those -- let me finish those this
- 13 | way.
- 14 At least for those carriers that you just
- 15 named, so you would have a file where for FedEx
- 16 | Freight you took every one of the spot quotes subject
- 17 | to the, the whittling down that you described in your
- 18 report, so the subset.
- 19 A. Right.
- 20 Q. You took each one of the subsets. You ran it
- 21 | through the FedEx Freight software, and for each spot
- 22 | quote, you have a price that FedEx Freight would have
- 23 | charged to move the same shipment; is that right?
- 24 A. I do not have the price. I have the rate.
- 25 Q. What does that -- what is the difference

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- between the rate and the price?
- 2 A. So the rate is the carat weight for the
- 3 | hundredth rate multiplier used. It's the weight that
- 4 | is determined that is multiplied by the weight. You
- 5 know, it's produced from the class, origin,
- 6 destination.
- 7 It is multiplied by the weight to give you
- 8 | a gross value. Again, because we weren't working in
- 9 gross values, we used the rates, the carat weight
- 10 rate.
- 11 Q. So you didn't look at what FedEx Freight would
- 12 ultimately charge a customer to ship the rate versus
- what Central Freight charged to ship the rate?
- 14 A. That would -- it couldn't be an
- 15 apples-to-apples comparison because we are not
- 16 | working in gross charges, and there is not a standard
- 17 | industry discount. So therefore you couldn't produce
- 18 | an apples-to-apples comparison.
- 19 Q. So you didn't look at the price that Central
- 20 | Freight actually charged Amazon to compare at what
- 21 | the rating systems would have charged Amazon if they
- 22 | did the movement?
- 23 A. I'm sorry. Ask that --
- MR. KALLISH: Can you read that back?
- 25 THE WITNESS: I'm so sorry.

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(Court reporter read back pending question.)

- A. We did look at the net value because that is what is provided by the spot quote system. There was a comparison of 2011 net rates.
- That is post discount prior fuel or accessorials or any of those charges added, and we were able to use the carat weight rate to produce a comparable net charge.
- 9 Q. Why not use gross charges?
- 10 A. Because, again, gross charge was not available
- 11 per the quote system in what we were able to analyze.
- 12 | So if we can't have gross of one, we can't compare
- 13 gross of others.
- 14 Q. Where was the gross amount not available?
- 15 | A. I'm sorry?
- 16 Q. Where was the gross amount not available?
- 17 A. For the spot quote volume rate.
- 18 MR. BLOCK: We have got to take a
- 19 break, Marc.
- MR. KALLISH: All right. Let me ask
- 21 this one question.
- 22 BY MR. KALLISH:
- 23 Q. So the spot quote ultimately has an invoice
- 24 | number of what they billed Amazon for the shipment;
- 25 | isn't that the gross amount?

- 1 A. No, sir.
- 2 Q. What is it, then?
- 3 A. The net value, and there was a net value
- 4 | pre-fuel surcharge and accessorial imposed. It was a
- 5 | net value. There was no gross value. There was no
- 6 | carat weight offered, as per this spot quote system.
- 7 Q. Okay.
- 8 MR. KALLISH: All right, break.
- 9 (Forty-two minute lunch break.)
- 10 BY MR. KALLISH:
- 11 Q. Back on the record. All right. Ms. Bolton,
- 12 I'm going to mark as deposition Exhibit 1 copies of
- 13 | your report. It's two pieces. It's your initial
- 14 report and your supplemental report.
- 15 (Exhibit No. 1 was marked.)
- 16 BY MR. KALLISH:
- 17 | Q. So I'm showing you what has been marked as
- 18 deposition Exhibit 1. Again, it is a two-part
- 19 document that contains your report. Is that true and
- 20 | correct?
- 21 A. Yes.
- 22 Q. Okay. And this is the report that you prepared
- 23 analyzing the Central Freight billing that is the
- 24 | subject of this dispute; correct?
- 25 A. Yes, sir.

- Q. In terms of actually writing this report, were you the one that actually typed it up, so you're the
- 3 one that actually wrote the report?
- 4 A. Yes, sir.
- 5 Q. Okay. Just subject to some other people kind
- 6 of looking it over and editing it; is that correct?
- 7 A. That's correct.
- 8 | Q. I just want to rip through it kind of quickly.
- 9 Oh, you know what, before we get to that, I just want
- 10 to follow up on what we were talking about before.
- So you told me that when you created the
- 12 industry average in order to compare to the Central
- 13 | Freight spot quote billing amounts that the numbers
- 14 that you used were net amounts or gross amounts?
- 15 A. From what I used from the rater or the overall
- 16 comparison -- I'm sorry. Ask it again. I'm sorry.
- 17 Q. So, well, let's -- the information that you
- were provided regarding the Central Freight spot
- 19 quote, what is your understanding of what that was
- 20 | compiled of or consisted of?
- 21 A. There was a net amount from the freight volume
- 22 | quote system, a net amount for the CzarLite 2011
- 23 rating for the contract.
- There were also no gross amounts provided,
- 25 but a difference between net pre fuel surcharge and

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- 1 | accessorial imposed, fuel surcharge and accessorial.
- 2 Q. Okay. So the number that you were giving
- 3 regarding the Central Freight spot quote, did that
- 4 | number contain the Amazon fuel surcharge amount?
- 5 A. No, sir. It was -- there were two different
- 6 | versions, one pre fuel and accessorial, and one post
- 7 the application.
- 8 | Q. So on the spreadsheet that you were provided
- 9 from Mr. Block's office, there were two columns that
- 10 | related to the spot quote. One was the spot quote
- 11 | without the fuels surcharge included and without any
- 12 | accessorials?
- 13 A. Yes.
- 14 Q. And then there was another number, and that
- 15 | number included the fuel surcharge and the
- 16 | accessorials?
- 17 A. Yes.
- 18 | Q. Okay. So which number did you compare to your
- 19 industry average for each of those, the one with the
- 20 | fuel charge, or the one without the fuel charge?
- 21 A. Without.
- 22 Q. Without the fuel charge. Okay. And then when
- 23 you ran the, the rates of the industry leaders, when
- 24 you ran the shipments through those systems, what
- 25 | number came out that you used to compare?

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- A. I used the carat weight.
- Q. Okay. Explain to me what that is. I'm not sure I'm following that.
- A. Okay. I'm a better with pictures, but I know that doesn't help you; does it? Okay. So when you input the necessary information for the rating software, it consists of you have to give it an origin and destination, a weight, and a class.

It can involve a discount or a minimum charge, but those were not used here, and it's not required to produce the rate.

What it produces is based on your lane, so your origin and your destination. It creates a scale in the background, and the scale is based on, it goes increasingly with class, and then it moves with the weight increase. So you have a scale that's created.

And these are rates that are provided. And depending on where it meets for your weight break in your class, it provides a carat weight, which is a hundred weight rate.

That is multiplied by the weight of your shipment to determine gross charges. So it's a rate. It's not a monetary value.

Q. Okay. And then ultimately, though, that gives you the price that they would have hypothetically

- 1 charged?
- 2 A. Not a gross. The gross is not what is charged.
- 3 The net is what is charged.
- 4 Q. Okay. But after you, after it creates a carat
- 5 | weight, and you multiply that times the weight of the
- 6 | shipment, what comes out then?
- 7 A. The gross charge.
- 8 Q. Okay. And then what -- so, then, what do you
- 9 have to add to that in order to compare it to the
- 10 | spot quote?
- 11 A. I did not use the gross charges to compare it
- 12 | to the spot quote, because I did not have gross
- 13 | charges of the spot quote.
- 14 Q. So tell me what you compared.
- 15 A. So the carat weight rate that can be produced
- 16 by all of these raters, including the Czar 2011
- 17 | rater, because, again, I have to produce a net value
- 18 | to be comparative to the net value as provided by the
- 19 | quoting software.
- 20 So once the average industry carat weight
- 21 rate was determined, then it was compared different
- 22 of the increase over the Czar 2011 rate. Okay?
- 23 Q. Okay.
- 24 A. I just want to make sure. And then that was
- 25 | multiplied into a number value as an increase of the

- 2011 amount. So, therefore, you have net charges, so you can have an apples-to-apples comparison.
- 3 Q. So, then, that a number that came out of that,
- 4 you compared that to the spot quote?
- 5 A. That is correct.
- 6 Q. Okay. When you put in the origin, destination,
- 7 | weight and class into the industry rating mechanisms,
- 8 | did you compare that amount that came out from that
- 9 | system to the Amazon contract rate under CzarLite?
- 10 A. I'm sorry. You're going to have to ask that
- 11 | question again. I'm not sure.
- 12 Q. Did you ever compare any of the industry, any
- of the industry leaders' rates to the Amazon CzarLite
- 14 | contract rate that Central Freight was subject to?
- 15 A. You are asking the carat weight rate for my
- 16 industry leaders to my CzarLite 2011 carat weight
- 17 rate?
- 18 O. Yes.
- 19 A. Yes. There was a comparison, because we
- 20 determined the percent difference between the two.
- 21 Q. Okay. So what was the percent difference
- 22 between the two?
- 23 A. I mean, it would be different for all of the
- 24 different moves.
- 25 Q. When you compared -- did you ever take your

- 1 average of your industry leaders average and compare
- 2 | that to a straight CzarLite calculation of the
- 3 | shipments using CzarLite 2000 and the contractual
- 4 | discount?
- 5 A. Okay. I'm sorry. There's a lot in that
- 6 question. Can you ask that again? I'm so sorry.
- 7 Q. Okay. What I want to know is -- let me back
- 8 up, because I may not even understand how you came up
- 9 with this industry standard.
- 10 It's my understanding you looked at six,
- 11 four to six industry LTL carriers. You then took the
- 12 origin, destination, weight, and class information
- 13 | that was available for all of the spot quote
- 14 movements.
- 15 You fed those through the rate software of
- 16 each of those industry carriers, and somehow you came
- 17 | up with a price that they would have charged for the
- 18 | same movements that Central Freight charge under
- 19 | their spot quote; is that correct?
- 20 A. I believe I follow you correctly on that.
- 21 | Q. Is that what you did?
- 22 A. That's a lot of steps, so can I regurgitate
- 23 | that back to you? Is that okay?
- 24 Q. Okay. Let's try it again.
- 25 A. I'm sorry. There's a lot.

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- Q. Why don't you walk me through step by step everything you did in order to come up with the industry standard number?
- A. Okay. Sure. So using what was used to bill and determine the spot quote, which would be the origin, destination, weight, and class, we put those into the rating software, determined the carat weight rates for those leading LTL carriers, found an average, compared the average increase over the Czar 2011 rate increase, and then from there were able to produce a net neutralized amount that would give us a comparison of net, versus net, versus net.

So it would be the spot quote rater net, versus the Czar 2011, CzarLite 2011 net, and then the industry average net.

- Q. Why do you, why do you compare when you put the origin, destination, weight class into the industry rates offer, why do you then compare that to the CzarLite rate?
- A. Because, again, we have to produce a net number, and because there's not an industry discount that is applicable here. There's not an industry discount.

It's, it's produced from negotiations; however, there was a discount already applied to the

1 | 2011 net. There's not necessarily a discount from

2 the Czar 2011 net, and so, therefore, we had to

3 produce a net charge.

4 Q. Okay. So I think maybe I'm understanding it

5 now. So when you just ran origin, destination,

weight, and class through an industry rate software,

it spits out a rate, but that rate doesn't have the

8 discount like the, which was provided to Amazon,

9 because the large amount of work that carriers were

10 doing for Amazon. So it didn't have a discount that

the contract had off of the CzarLite rate; is that

12 right?

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13 A. There was not a discount applied to, right, the

rate that was produced by the rating software.

15 Q. So you had to apply some discount to bring the

16 numbers down that were coming out of the industry

17 | leaders rate software.

18 You had to reduce that amount, because it

19 | didn't have the discount that was built into the

contractual rates; is that right?

21 A. It was a gross amount, which is not inclusive

22 of a discount, and so that's why there was the

23 percent change from the Czar 2011 carat weight rate

24 to the industry carat weight rate, because it would

25 move basically at the same rate, given if they were

- 1 to get an applicable discount, again producing net
- 2 charges, which is after the discount, which is what
- 3 | was provided in the spot quote, the CzarLite 2011,
- 4 and then in the industry.
- 5 Q. So in the industry, in the industry rating
- 6 system, they don't use CzarLite as the basis to get
- 7 | their base rate?
- 8 A. It depends. Carriers are, have their own
- 9 proprietary software that they produce that is
- 10 available to the public and on their websites.
- Now, CzarLite is a very common rater in the
- 12 industry because, again, it began with the rate
- 13 | bureau, and so it's more balanced, I would say, among
- 14 | the country.
- And so a lot of carriers do, not carriers,
- 16 excuse me, shippers negotiate, and shippers and
- 17 | carriers will use the CzarLite whatever year version
- 18 | they would like, but carriers themselves do also have
- 19 | their own proprietary software.
- 20 Q. So let me ask you this. When you plug in the
- 21 origin, destination, weight, and class into the
- 22 industry rating system, does that create a base rate?
- 23 A. Could you please define what you mean by "base
- 24 rate."
- 25 Q. Well, for instance, in the Amazon contract with

- 1 | Central Freight, there was a -- you plugged in
- 2 origin, destination, weight class, et cetera, into
- 3 | the CzarLite system, and it creates a base rate.
- 4 And then each carrier that worked for
- 5 | Amazon would then subtract their contractual discount
- 6 and then apply a fuel surcharge, Amazon fuel
- 7 | surcharge. That's how they got the rate?
- 8 A. Correct. I understand that.
- 9 Q. Okay.
- 10 A. By "base rate," you mean the carat weight rate?
- 11 | Q. Is that synonymous?
- 12 A. Yes, sir.
- 13 Q. Okay.
- 14 | A. Yes, sir.
- 15 Q. Okay. So let me ask you this then. In your
- 16 | analysis, why didn't you just take the industry
- 17 | rating system, plug in the origin, destination, and
- 18 | weight class, and then take the discount that Central
- 19 | Freight was using under the CzarLite calculation and
- 20 discount it off of that?
- 21 A. Because that wouldn't be an apples-to-apples
- 22 | comparison necessarily. My 80 percent discount, or
- 23 whatever your discount may be applied to Czar 2011,
- 24 | CzarLite 2011 base rates will not equate to the same
- 25 discount in the industry.

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A lot of times the older the rater version 1 2 you use, and depending on all of the negotiation factors, it's going to produce somewhat of a lesser 3 discount, because the rates haven't been subject to 5 over the years the general rate increase percent average about 4.9 to 5.9 increase a year. 6

- So if you did it the way that I said, took your rating information and put origin, destination, weight and class and created a base rate, and then took the contractual discount under the CFL Amazon
- 11 contract, would that number be less than the industry
- 12 average that you came up with for a specific
- 13 movement?
- 14 Α. If I added an 80 percent discount?
- 15 Yes. Q.
- 16 To the industry raters that I was using --
- 17 Q. Yes.
- -- would it be what? I'm sorry? 18
- 19 Would it be less than what your industry 0.
- 20 average came out to be?
- 21 Honestly, I would have to do that
- 22 calculation --
- 23 Q. Okay.
- 24 -- to be able to confirm either way. Α.
- 25 So I don't understand why you didn't do it that

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way. Why, why do you take a base rate and then apply some other discount, not the contractual discount, if you're going to compare it?

A. Because it goes back, again, to we are working in net values, and I'm not just comparing CzarLite 2011 rate versus the industry rate. You have the third factor of the spot quote application net rate.

So, again, I have to work in net rates, sorry, net rates, and so I have to give a net rate. And it moves at the same difference as a Czar 2011 rater discount.

Again, these rates are different than those rates. The 80 percent discount doesn't necessary -- it would not be acceptable in the industry that 80 applies to this, 80 applies to that. It wouldn't be a correct comparison.

- Q. Okay. And then the information that you put into each one of the industry standard carrier's rating systems, you made no accommodation for volume of shipment or the dimensions of the shipment; correct?
- A. I did not. I did not find it applicable. I was using LTL ratings.
 - Q. Okay. And you did not provide any additional charge for the size of the shipment or account for

- 1 | the size of the shipment whatsoever?
- 2 A. No, sir.
- 3 | Q. And you did not apply any of the carriers
- 4 | linear foot rules; is that correct?
- 5 A. That is correct.
- 6 Q. If you were to apply a carrier's linear foot
- 7 | rule and then run the rate software, do you think
- 8 | that the carrier's pricing would be higher or lower
- 9 than Central Freight spot quote?
- MR. BLOCK: Object to form.
- 11 A. I could not answer that in any form. I would
- 12 have to go back to every single carrier's rule
- 13 | tariffs, determine what their rules are for linear
- 14 | feet, which is usually a per mile rater, so I
- 15 | wouldn't even use a rating software at that point,
- 16 and the applications are different. It would have to
- 17 | all be thoroughly done in order to say at all other
- 18 ways.
- 19 | Q. Do you think that's a valid way to analyze
- 20 | whether Central Freight's spot quotes were
- 21 reasonable, to take the same industry leaders that
- 22 | you have chosen to look at, to look at their tariffs
- 23 to understand their linear foot rule, and then apply
- 24 | their linear foot rule based upon dimensions, weight
- 25 class, destination information that's contained on

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the documentation regarding the CFL shipment, and then create a rate for a shipment and compare that to

3 | the CFL spot quote?

MR. BLOCK: Object to form.

A. I did not find it necessary because I don't necessarily find these shipments to be applicable to linear foot rules.

Again, in my opinion, it wasn't applicable for CFL. That is not how they are rating these shipments as lineal feet, so I wouldn't compare it to other carriers as lineal feet.

- Q. But what if the shipments fell under their linear foot tariff? Just based upon the size and the dimension of the shipment, then would it be appropriate to use their linear foot rule to determine a proper rate?
 - A. That question is assuming that they would be subject to it, and I do not -- I cannot confirm either way whether they would or would not be. If they were subject to it and met the threshold standards, of course, it would be applicable.
- Q. And so that would be a valid way to compare
 Central Freight's volume quotes in terms of their
 reasonableness?
- 25 A. I do not agree.

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- Q. Why not?
- A. Because their volume quote rater was not based on lineal foot, so you're not making a direct comparison there.

We don't know whether or not it's applicable, and so if it was applicable, sure, that would make sense. But that's the assumption, that it was applicable, and to most everything that I have reviewed on this, again, these are LTL shipments, and LTL rating would apply.

- Q. Don't you think, don't you think it's unfair when we know that Central Freight was charging additional amounts because of the size of the shipment to make no accommodation whatsoever for the size of the shipment when you compare it to the industry standard average that you created?
- A. They may have been doing that, but whether or not that was applicable is, is the basis of this whole thing.

MR. BLOCK: Object to form.

Q. In an LTL, in an LTL scenario, if you had a shipment that was -- if you had a shipment that was 750 cubic feet, do you think that you need to make some accommodation for the size of the shipment when you rate it?

- 1 MR. BLOCK: Object to form.
- 2 A. It depends.
- 3 Q. What does it depend on?
- 4 A. It depends on what rules that they are subject
- 5 | to. You are talking about moving pieces and parts as
- 6 | far as what the contract says they are subject to,
- 7 | also depending on what the carrier's definition of
- 8 | these volume shipments would be.
- 9 Q. So just so I understand, when you did your
- 10 | industry average, you didn't make any accommodation
- 11 whatsoever for the number of pallets, the size of the
- 12 | shipment, or the volume of the shipment; is that a
- 13 | correct statement?
- 14 A. That is correct.
- 15 Q. And you believe that it's fair to compare LTL
- 16 | shipments without taking into any of those factors to
- 17 | the volume quotes that Central Freight did here?
- 18 A. That is correct, in my opinion.
- 19 Q. Okay. All right. I want to just go to, turn
- 20 to page three of your report. And this is a list of
- 21 | the documents that you reviewed; is that right?
- 22 A. That's correct.
- 23 Q. So, again, you looked at the Complaint, not the
- 24 | Amended Complaint; right?
- 25 A. That is correct.

- 1 Q. Okay. On the parts of the documents you looked
- 2 at, was it the Transportation Agreement and all of
- 3 | its exhibits?
- 4 A. That is correct.
- 5 Q. You looked at B through K. Those were related
- 6 to addendums to the contract?
- 7 A. I have various forms of Exhibit B, as well as
- 8 | Exhibit A.
- 9 Q. Okay. Let me -- here, let me go to 2-B. It
- 10 says Addendum 1 to Exhibit B-1 effective 8-26-2011,
- 11 | not signed; do you see that?
- 12 A. Yes, sir.
- 13 Q. Do you know whether Amazon honored the terms of
- 14 | that addendum?
- 15 A. Whether Amazon did, I'm not sure.
- 16 Q. Okay. Based upon your opinions you have
- 17 | previously given through your deposition, would you
- 18 expect Amazon not to honor those provisions in that
- 19 addendum, because it's not signed, as you indicate on
- 20 2-B?
- MR. BLOCK: Object to form.
- 22 A. I'm sorry. Can you ask your question again?
- 23 Q. It's a pretty simple question.
- 24 A. I'm sorry.
- 25 Q. If you look at 2-B, it says Addendum 1 to

- 1 Exhibit B-1, effective 8-26-2011, and then in
- 2 parenthesis it says, Not signed by AFS, which is
- 3 Amazon; right? Okay?
- 4 A. That's correct.
- 5 Q. Do you see that?
- 6 A. Yes.
- 7 Q. Okay. So you reviewed that addendum, and you
- 8 determined that it was not signed by Amazon; is that
- 9 right?
- 10 A. That's correct, the version that I had.
- 11 Q. Okay. So based upon your previous testimony,
- 12 | would you then expect Amazon not to have honored the
- 13 terms in Addendum 1 to Exhibit B-1, because it was
- 14 | not signed?
- MR. BLOCK: Object to form.
- 16 A. That is correct.
- 17 Q. Okay. Same question as to 2-D. It says
- 18 | Addendum 2 to Exhibit B-1 not signed; do you see
- 19 that?
- 20 A. Yes, sir.
- 21 Q. Okay. The fact that that addendum was not
- 22 | signed by Amazon, would you then assume based upon
- 23 | the opinion that you previously gave in this case
- 24 | that Amazon would not honor the terms set forth in
- 25 | Addendum 2?

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- A. Yes, sir.
- 2 Q. Okay. Going on to letter F. It says Amazon
- 3 | freight consolidation at Mira Loma Exhibit B-1
- 4 effective 11-19-2012, not signed by AFS. Do you see
- 5 that?

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- 6 A. Yes, sir.
- 7 Q. Okay. Based upon your previous testimony,
- 8 | would you agree that since that exhibit was unsigned
- 9 that Amazon would not have honored the terms of that
- 10 exhibit?
- MR. BLOCK: Object to form.
- 12 A. Yes, sir.
- 13 Q. Okay. Going down to G, it says, Amazon Freight
- 14 | Consolidation of Fort Worth, Texas at Exhibit B-1a
- 15 | effective 11-19-12. It says, Not signed by AFS. Do
- 16 | you see that?
- 17 | A. Yes, sir.
- 18 | Q. So based upon your previous testimony, would
- 19 you assume that Amazon would not honor the terms that
- 20 were set forth in Exhibit B-1a?
- MR. BLOCK: Object to form.
- 22 A. Yes, sir.
- 23 Q. Same question for H, Amazon Freight
- 24 | Consolidation of Chicago, Illinois, Exhibit B-1b
- 25 effective 11-12, 11-19-12, and it says, Not signed by

- 1 AFS.
- 2 A. Yes, sir.
- 3 Q. You would believe that Amazon would not honor
- 4 | the terms of that contract because it was not signed?
- 5 MR. BLOCK: Object to form.
- 6 Q. That addendum because it was not signed?
- 7 MR. BLOCK: Object to form.
- 8 A. Yes, sir.
- 9 Q. Addendum 3 to B-1 effective 12-23-2011, not
- 10 | signed by either party. Would you agree that Amazon
- 11 did not have to be bound by that addendum and would
- 12 | not honor the terms of that addendum?
- MR. BLOCK: Object to form.
- 14 | A. Yes, sir.
- 15 Q. Okay. Same question for Addendum 4 to Exhibit
- 16 B-1 and Exhibit A-1 effective 1-17-2014 where it
- 17 | says, Not signed by Amazon?
- 18 MR. BLOCK: Object to form.
- 19 A. Yes, sir.
- 20 Q. And number three has those Journal of Commerce
- 21 | articles relating to top 25 LTL carriers. What is
- 22 that information that you reviewed?
- 23 A. It was regarding those that were the top
- 24 industry leaders for LTL within those specific years.
- 25 Q. So that just identifies who are the top 25?

- 1 A. Yes, sir.
- 2 | Q. That's all the information that you obtained
- 3 | from those articles that are listed?
- 4 A. Yes, sir.
- 5 Q. In section three, three A, B, C and D?
- 6 A. Yes, sir.
- 7 Q. Okay. And that's what you used to create your
- 8 | industry sampling?
- 9 A. Yes, sir.
- 10 Q. Okay. Okay. Then four says a lot -- you
- 11 reviewed a wide array of carrier rules tariffs for
- 12 focusing specifically on the topic of consolidation
- 13 of combining multiple shipments, multiple bills of
- 14 | lading into one invoice; do you see that?
- 15 A. Yes, sir.
- 16 Q. So that was in regards to your analysis of the
- 17 | NBOL issue, which is an issue between Amazon and
- 18 | Central Freight regarding combining multiple bills of
- 19 | lading?
- 20 A. Yes, sir, that's correct.
- 21 Q. Okay. And, again, would -- do you believe that
- 22 | Central Freight's tariff would apply to this
- 23 | situation?
- 24 A. It is not applicable, in my opinion, per the
- 25 | contracting; however, it does represent the standard

- 1 practices of the carrier.
- 2 | Q. Okay. And the tariff regarding Central Freight
- 3 -- strike that. CENF 100 effective 7-29-2013, do you
- 4 know what that relates to?
- 5 A. It's their rules tariff, Central Freight's
- 6 rules tariff.
- 7 Q. Okay.
- 8 A. Effective of that date.
- 9 0. Is that the whole rules tariff?
- 10 A. Yes, sir.
- 11 Q. And is there a section that relates to multiple
- 12 | shipments, multiple bills of lading?
- 13 A. There are instances where it states that
- 14 shipments that are picked up on the same day from the
- 15 same location going to the same destination can be
- 16 | combined for invoicing purposes.
- 17 Q. When you say they -- you used the word "can be
- 18 | combined for invoicing purposes." Is that directed
- 19 to the discretion of the carrier?
- 20 A. Yes.
- 21 Q. Would you agree that that tariff or that
- 22 provision being contained in Central Freight's tariff
- 23 | is put there in order to protect the carrier from a
- 24 situation where a shipper wanted to get around the
- 25 linear foot rule contained in CENF's tariff and tries

- 1 to combine shipments in order to avoid the linear
- 2 | foot rule?
- 3 A. Well, shipments combined wouldn't avoid the
- 4 | lineal foot rule. I think they were two thoughts in
- 5 | that question. Do you mind rephrasing for me,
- 6 please?
- 7 Q. Let me ask you this. You agree that the tariff
- 8 regarding multiple shipments, combining multiple
- 9 shipments and multiple bills of ladings, those
- 10 tariffs are put in place to protect the carrier from
- 11 | a shipper that's trying to get around the carrier's
- 12 | rules tariff; right?
- MR. BLOCK: Object to form.
- 14 A. The lineal foot rule specifically or --
- 15 Q. Well, let's say is it to protect a carrier from
- 16 | a shipper trying to get around the linear foot rule?
- 17 A. It is a result of the history of the industry
- 18 | where shippers were known to divide shipments onto
- 19 | multiple bill of ladings to avoid a larger shipment
- 20 | that would be applicable to other such rates as
- 21 | lineal foot rule.
- 22 Q. Okay. So it was actually the reverse of what I
- 23 | said. Is that, the protection, is that when a
- 24 | shipper separates out a bunch of shipments, it all
- 25 | could go in one shipment, but if they went in one

- 1 | shipment, they would be subject to a linear foot
- 2 | rule, which would raise the overall rate on the
- 3 | shipment?
- 4 A. They could be subject to a lineal foot rule.
- 5 | It's a possibility.
- 6 Q. Okay. That is why the tariffs concerning
- 7 | multiple shipments and multiple bills of ladings are
- 8 | in the Central Freight tariff, to protect the carrier
- 9 from a shipper trying to circumvent the lineal foot
- 10 | rule of the carrier; is that right?
- MR. BLOCK: Object to form.
- 12 A. Yes.
- 13 Q. Okay. It has nothing to do with saving money
- 14 for shippers by combining multiple bills of lading;
- 15 right?
- MR. BLOCK: Object to form.
- 17 A. Can you ask the question again, please?
- 18 Q. Yeah. The purpose of those tariffs being in --
- 19 the purpose of the tariff that we just discussed
- 20 being in the Central Freight tariff rules is not to
- 21 | provide cheaper shipping rates for shippers; right?
- 22 It's to protect the carrier from a shipper trying to
- 23 avoid the linear foot rule in the Central Freight
- 24 | tariff; correct?
- MR. BLOCK: Object to form.

- 1 A. It is there for the purposes which we discussed
- 2 about combining shipments, when shippers were
- 3 | dividing them; however, it's not stating that they
- 4 | can't be combined if it doesn't subject it to a
- 5 | lineal foot rule. That's an assumption, but that's
- 6 not what's stated.
- 7 Q. It's at the, it's at the carrier's discretion
- 8 | whether they choose to combine shipments or not;
- 9 right?
- 10 | A. Depending on the wording.
- 11 Q. Okay. Did you look at the Central Freight
- 12 wording?
- 13 A. I did. I looked at several versions. I don't
- 14 have that one specifically with me at this time.
- 15 Q. Okay. So you don't know whether it was
- 16 discretionary or not in terms of the carrier's choice
- 17 of whether they want to break up the shipments or
- 18 | not?
- 19 A. I can't confirm that at this moment without
- 20 re-review.
- 21 Q. Okay. All right, moving on. So on part four
- 22 there is a number of other tariffs that you looked
- 23 at, I guess; is that right? Those are from all of
- 24 | the different carriers?
- 25 A. That is correct.

- 1 Q. Did you look at any of the linear foot rules
- 2 for any of those other, other carriers that are
- 3 | listed there?
- 4 A. That was not the subject of my review, no, sir.
- 5 Q. So you didn't consider any of the industry
- 6 | sampling carriers' linear foot rules when you did
- 7 | your analysis here?
- 8 A. That is correct.
- 9 Q. You completely ignored it?
- 10 A. That is correct.
- 11 Q. Okay. Going to number five, it says, A wide
- 12 array of carrier rating software, listed below, for
- 13 | focusing on the topic of determining an average LTL
- 14 | industry rate, period.
- The rating software chosen for comparison
- 16 rate purposes represented carriers who were LTL
- 17 | industry leaders during the timeframe of the invoices
- 18 of concern.
- 19 These carriers were also representative of
- 20 the same market area in which the majority of the
- 21 | shipments occurred. Rating software used included,
- 22 and then there is a list of all of the rating
- 23 | softwares that you looked at?
- 24 A. That is correct.
- 25 Q. So those are the only ones that you looked at,

- 1 A through G; right?
- 2 A. That is correct.
- 3 Q. Okay. And so you believe that these carriers
- 4 | are representative of the same market area in which
- 5 | the majority of the shipments occurred. What market
- 6 | area is that that you're referring to?
- 7 A. Specifically, to clarify, USF Reddaway and USF
- 8 | Holland, and Oak Harbor are representative of a, the
- 9 close to the market area of Central Freight Lines,
- 10 | while the other of these carriers are actually
- 11 | nationwide carriers, so they do operate in that area
- 12 as well.
- 13 Q. When you were looking at a representative
- 14 | carriers, did you make any inquiry into the capacity
- in the particular marketplace for alternative
- 16 | shippers to Central Freight?
- MR. BLOCK: Carriers?
- 18 Q. Carriers. Did you understand the question or
- 19 no?
- 20 A. I did not. I'm sorry.
- 21 MR. BLOCK: You said "alternative
- 22 shippers."
- MR. KALLISH: Okay. Let me start the
- 24 question over.

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- 1 BY MR. KALLISH:
- 2 Q. When you were choosing carriers to be the basis
- 3 of your industry average, did you make any
- 4 | consideration for the capacity in the marketplace in
- 5 | which Central Freight was operating at the time in
- 6 which all of this billing took place?
- 7 A. So you're asking me did they basically have
- 8 available capacity to pick up these loads?
- 9 Q. Yes.
- 10 A. I did not.
- 11 Q. Okay. Would you agree that when capacity is
- 12 restricted, price goes up in a particular
- 13 | marketplace?
- 14 A. In generalities, it can if it is not already
- 15 subject to a contract that already has established
- 16 rates.
- 17 Q. Okay. If capacity was tight at the timeframe
- 18 | in which Central Freight was taking these shipments,
- 19 | would you expect the sample carriers that were
- 20 operating the same market space to have increased
- 21 their rates in order to account for restricted
- 22 | capacity?
- 23 A. I am not sure that I can answer that question
- 24 | wholly. Again, I mean several of these carriers as
- 25 | well carry contracts with Amazon as I found them

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listed in one of the complaints.

So they already had an established contract, so that would be what was applicable. It

- 4 | would not be subject to the market at that time.
- 5 It's an established contract. As far as raising
- 6 rates, I don't understand in what capacity.
- 7 Q. Do you think that a carrier that was already
- 8 | operating for Amazon that's contained within your
- 9 industry average that had no capacity to take on
- 10 additional work in the market area should be excluded
- 11 | from your analysis?
- 12 A. This was not based on any capacity
- 13 availability. This was based on the industry
- 14 leaders. It wouldn't be necessarily factored by
- 15 capacity.
- 16 Q. So you don't think, you don't think market
- capacity is a factor for that should be considered in
- any way in regards to the reasonableness of Central
- 19 Freight's pricing?
- 20 A. Because they had an established contract, no.
- 21 Q. And if Amazon wanted to get an alternative
- 22 carrier to replace Central Freight, do you know
- 23 whether there was capacity in the marketplace for
- 24 | someone to take over that work?
- MR. BLOCK: Object to form.

- 1 A. I did not review LTL capacity. I have reviewed
- 2 truckload capacity during that time, and the market
- 3 | was favorable for shippers.
- 4 Q. When you say you reviewed truckload capacity,
- 5 | where did you review that information?
- 6 A. From -- it was a process to find -- I went to
- 7 truck stop dot com to find their MDIA index, which is
- 8 | market demand index, reviewed their website, and they
- 9 | did not have a table that I could review directly.
- So I went to the link where they were
- 11 getting their information, which was trans four cast,
- 12 the number four trans four cast, who was a
- 13 | collaboration between truck stop dot com and FTR
- 14 transportation intelligence, and I contacted them
- 15 directly for those specific readings.
- 16 Q. Okay. And did you do that before you reviewed
- 17 Mr. Regin's report, or after you reviewed it?
- 18 A. After.
- 19 Q. Because Mr. Regin cited that information in his
- 20 | report; right?
- 21 A. That is correct.
- 22 Q. You never considered any of that information
- 23 when you did your report; right?
- 24 A. That's correct.
- 25 Q. Okay. What was your findings after you took

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- Mr. Regin's information and investigated it?
- 2 A. As far as?
- 3 Q. What were the conclusions -- what conclusions
- 4 | did you come to?
- 5 MR. BLOCK: Object to form.
- A. There were several. I don't understand what you're, what you're asking. Do you want me to --
- 8 | Q. So what you're looking at is after you reviewed
- 9 Mr. Regin's report, you decided to do what he did,
- 10 which was to check capacity using various tools that
- 11 | are available in the marketplace. And so I'm
- 12 | wondering whether your conclusions differ from
- 13 Mr. Regin's conclusions regarding capacity for
- 14 | truckload?
- 15 A. It did.
- 16 Q. Okay. In what way?
- 17 A. Because his originally was based on 2014 to mid
- 18 | 2015. The invoices of the subject of this complaint
- 19 were 2015 to mid 2016, and so I had to get a
- 20 different set of data date range.
- I specifically asked for the MDI for this
- 22 | specific van market. Your options are reefer, van,
- 23 or flatbed.
- 24 Flatbed would not be applicable. It
- 25 exposed them to elements. Reefer, they didn't

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require refrigeration services, so van would be the specified service type that they would need.

I also looked at the MDI index in general for the truckload industry, and I found that for the van index specifically the, the market was in the shipper's favor for the majority of that.

I believe it was like 89. something percent of the time. Those ten-ish percent were not in the carrier's favor but in between the two.

- Q. Okay. Turning to your report page seven, I'm at the start of where your opinions are; is that right?
- A. Yes, sir. That's -- well, this is not my
 opinions starting -- oh sorry. I'm sorry. That is
 correct. I apologize.
 - Q. So on page seven there is a section that says
 Opinions Preface, and this is a description of how
 you came up with the sample set of invoices to look
 at. So you whittled down the amount of invoices that
 you actually looked at; is that right?
- 21 A. That's correct.
- Q. Okay. And, again, is it correct when I say you looked at invoices, you didn't even look at invoices.
 You looked at data points that were provided on a spreadsheet from Mr. Block; is that right?

- 1 A. Invoice data that was received from his office.
- 2 | Q. Okay.
- 3 A. Correct.
- 4 Q. And that was on the spreadsheet, so you didn't
- 5 | actually look at the invoices?
- 6 A. That's correct.
- 7 | Q. You didn't look at the EDI transmissions
- 8 | between Central Freight and Amazon; right?
- 9 | A. No, sir.
- 10 Q. And, again, we already talked about you didn't
- 11 look at the weight, inspection reports, or anything
- 12 | like that?
- 13 A. That's correct.
- 14 Q. So all you had in order to perform your
- 15 analysis was information that was provided by
- 16 Mr. Block and the spreadsheet; is that right?
- 17 A. Mr. Block's office, that's correct.
- 18 (Brief interruption.)
- 19 BY MR. KALLISH:
- 20 Q. Okay. So, again, we were talking about your
- 21 | opinion preface, and that's where you describe how
- 22 you whittled down the data points that were provided
- 23 by Mr. Block's office to create a subset in which you
- 24 | then compared to the industry standard?
- 25 A. That's correct.

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- Q. Or the industry standard average?
- 2 A. That's correct.
- 3 Q. Okay. So I am just going to go through this
- 4 | line by line real quick, so we all understand what
- 5 you did.
- 6 For the purposes of this review, a sample
- 7 of data representative of the original freight
- 8 | billing data was used to reach the conclusions and
- 9 opinions contained herein, period.
- 10 Then it says, The sample was taken from the
- 11 original 6298 lines of individual shipment data from
- 12 | the period in question that was provided for
- 13 examination.
- So the 6298 lines of data, that was the
- information that came from Mr. Block's office; right?
- 16 A. Right. One of them.
- 17 Q. And you don't know how they compiled that;
- 18 right?
- 19 A. I do not.
- 20 Q. Okay. And you said you tested it for accuracy?
- 21 A. For the CzarLite 2011 rates, yes.
- 22 | Q. How many did you test?
- 23 A. I wouldn't know a specific number.
- 24 Q. Okay.
- 25 A. If I were to give an estimate, at least a

- 1 hundred.
- 2 Q. Okay. And do you have the actual data for the
- 3 | test that you performed on those 100 samples?
- 4 A. I didn't make any entry on it.
- 5 | Q. Okay. And then, so, were there also then,
- 6 | there were 6,298 lines that represented the CzarLite
- 7 | contract amount billed; is that right?
- 8 A. I'm sorry?
- 9 Q. Tell me, the 6,298 lines, tell me each column
- 10 that was on the spreadsheet that related to those
- 11 numbers. I'm trying to understand what you looked
- 12 at.
- So there was 6,298 entries that had a
- 14 | CzarLite calculation that was provided by Mr. Block's
- office using the contract discount; is that correct?
- 16 A. That was one of the columns contained.
- 17 Q. Okay. And then there was a column, which was
- 18 | represented to be by Mr. Block's office, the amount
- 19 that Central Freight billed under its spot quote; is
- 20 | that right?
- MR. BLOCK: Object to form.
- 22 A. That's correct.
- 23 Q. And that amount that was contained on that
- 24 actual spreadsheet that represented the spot quote
- 25 | billed amount, was that the gross amount or the net

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amount?

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- 2 A. There were two options, one that contained a
- 3 | net amount, and there was not a gross amount. It was
- 4 | a net pre-fuel surcharge in excess accessorial, and
- 5 post that application of fuel, a net charge with the
- 6 addition of fuel and accessorial charges.
- 7 Q. So there were two columns, one had the fuel,
- 8 | the fuel surcharge, and any accessorials contained
- 9 within the dollar amount, and the other one had those
- 10 | numbers backed out?
- 11 A. That's correct.
- 12 Q. Okay.
- 13 | A. Yes, sir.
- 14 Q. All right. It says, The first step taken to
- 15 | narrow the original data set was to choose origin and
- 16 destination zip code combinations that had at least
- 17 | eight or more individual shipments. What do you mean
- 18 by that?
- 19 A. So I ran a group by query that any shipments
- 20 that, from origin to destination, such as North
- 21 Little Rock to Little Rock, occurred eight or more
- 22 times during this billing timeframe.
- 23 Q. Okay. So it was an origin and destination that
- 24 had repeated a shipment that had taken place at least
- 25 | eight times?

- 1 A. That's correct.
- 2 Q. Okay. This has nothing to do with the size of
- 3 the shipment or the number of pallets?
- 4 A. That's correct.
- 5 Q. Okay. Now, why did you do that?
- 6 A. For comparative persons, not persons, for
- 7 | comparative reasoning, we could see any -- it would
- 8 | be easier to compare any discrepancies between
- 9 | similar movements.
- 10 Q. Okay. Did you take into account the zip code
- 11 and origin and destination based upon whether it was
- 12 | a lane, a regular lane of Central Freight, or an
- 13 outside network lane of Central Freight?
- 14 A. An outside lane of central network, could you
- 15 | please define?
- 16 Q. Well, LTL carriers typically have lanes in
- 17 | which they operate, where they have regular LTL
- 18 | trucks that pick up from various customers on a
- 19 regular basis. Are you familiar with that?
- 20 A. Yes.
- 21 Q. Okay. They may have. Sometimes they were
- 22 asked to pick up something outside of their regular
- 23 lanes, and they usually surcharge, or they charge
- 24 additional money because it's outside of their normal
- 25 lanes, and there are a lot more expenses that are

- 1 | involved. Are you familiar with that?
- 2 A. I don't know that there is a charge outside of,
- 3 | which would be additional to, it would be built into
- 4 | the rates that were produced by a rating software.
- 5 | Q. Well, like in the spot quote system, that would
- 6 | increase the rate; right?
- 7 A. Right, because it would increase the rates that
- 8 | would be applicable.
- 9 Q. Right. So was that a consideration at all when
- 10 | you were deciding what origin and destinations to
- 11 select?
- 12 A. I was not privy to what would be considered
- 13 | Central Freight's standard lanes of operation.
- 14 Q. So you didn't consider that at all when you
- 15 | made your sample set?
- 16 A. No.
- 17 Q. So it's possible that contained within your
- 18 | sample sets are shipments that were outside Central
- 19 | Freight's normal lanes; would you agree with that?
- 20 A. It could also include the opposite.
- 21 | Q. Okay. But you would agree that it's possible
- 22 that some of the shipments that you obtained were
- 23 ones that were outside of Central Freight's normal
- 24 lanes?
- 25 A. It's possible that there were shipments outside

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- and within their normal lanes.
- 2 Q. And you would expect that if they were outside
- 3 of the normal lanes under the spot quote system that
- 4 | there would be some increased charges for those
- 5 | movements; right?
- 6 A. Not additional charges but built into the
- 7 | actual rates.
- 8 Q. Right. You would agree with that?
- 9 A. Yes, sir.
- 10 Q. Okay. All right. These combinations of groups
- of shipments allowed comparison of multiple shipments
- 12 for each origin and destination zip code combinations
- and would highlight inconsistencies if there were
- 14 any.
- So that's like where you looked at multiple
- 16 | shipments that were on the same day, same zip code,
- 17 | same origin, destination, same weight, and you found
- 18 | that there were inconsistencies in the price?
- 19 A. It may not be an exact everything is the exact
- 20 same comparison.
- 21 Q. But that was what you intended to do. That's
- 22 why you wanted to have multiple groupings; right?
- 23 A. It was my intention to compare similar
- 24 | shipments with one another.
- 25 Q. Okay. So this process reduced the original

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- 1 data set to 3,327 lines of individual shipment data.
- 2 | So that process that you engaged in almost cut it in
- 3 | half, the sample size?
- 4 A. That's correct.
- 5 Q. Is that right?
- 6 A. That's correct.
- 7 Q. Okay. And in terms of sampling of data, is
- 8 | there any reference that you have that suggested this
- 9 | is a proper way to whittle down a data group into a
- 10 | sample set?
- 11 A. There is no standard that I used to determine
- 12 that.
- 13 Q. Okay. And you didn't consult a statistician or
- 14 anything like that in terms of what the proper way is
- 15 | to sample this amount of data?
- 16 A. No, sir.
- 17 Q. And you didn't look at any statistics, books,
- 18 or guidelines, or anything like that?
- 19 A. No, sir.
- 20 Q. And there is no auditor's guide in order to
- 21 | create sample sets that you're aware of?
- 22 A. That's correct.
- 23 Q. So this is just your own process that you made
- 24 up for this project; is that right?
- 25 A. This is the process I used. Yes, sir.

- 1 Q. Did you have the input of the CEO or the COO on
- 2 this, or this is all you?
- 3 A. This was my methodology.
- 4 Q. Okay. Did Mr. Block help you with this
- 5 | methodology?
- 6 | A. No, sir.
- 7 Q. Okay. It says, The next step and final step
- 8 | was to remove any shipment data where the total
- 9 amount billed for charges representing the cost to
- 10 move the freight from origin to destination with no
- 11 | fuel or accessorial cost added was less than \$150.
- 12 | Why did you remove those?
- 13 A. As the time constraint and the normal processes
- 14 | that we may use within my office, a lot of times this
- 15 becomes negligible, this area, and due to, again,
- 16 | time constraints, you're talking about rating 1,700
- 17 | shipments four to six times a piece. This was a
- 18 | fairly large sample, in my opinion.
- 19 Q. Okay. By the way, when you took the sample
- 20 from 6,298 lines down to 3,327 lines, had you used
- 21 | that same process in other audits to reduce a sample
- 22 set?
- 23 A. I have not had to do this prior to this
- 24 situation.
- 25 Q. So this is the first time you ever did create a

- 1 sample set in the manner that you described here in
- 2 this opinion preface?
- 3 A. That is correct.
- 4 | Q. Okay. And it was determined these low-dollar
- 5 | shipments would produce results that ultimately would
- 6 be insignificant compared to shipments of greater
- 7 | weights and billed charges. This resulted in a
- 8 | working sample of 1,739 shipments.
- 9 So after you got rid of the \$150 shipments,
- 10 you wound up with 1,739 shipments; is that right?
- 11 A. That's correct.
- 12 Q. Shipments; is that right? It is individual
- 13 | shipments; right?
- 14 A. Right. It is lines of data, which represent a
- 15 | shipment a piece.
- 16 Q. Okay, gotcha.
- 17 A. Thank you.
- 18 Q. So then we go to where it says, A, and it says
- 19 in here, In order to render an opinion regarding Item
- 20 | H 1, multiple aspects of the data and associated
- 21 | considerations had to be made, period.
- I have offered an overall opinion below,
- 23 but this is supported by additional information
- 24 offered in opinion support one through five.
- So we're going to go down to H-1, and

- 1 | that's going to be your opinion, and then the support
- 2 for that is contained in opinion support numbers one
- 3 through five; is that right?
- 4 A. H-1 is not my opinion. It is in my synopsis.
- 5 This is what I was asked to review.
- 6 Q. Okay. So that is what Mr. Block asked you to
- 7 review?
- 8 A. That's correct.
- 9 Q. And in reference to Item H-1, review the
- 10 | shipments that CFL, in quotations, volume rated, to
- 11 determine whether the rate is reasonable or not,
- 12 period.
- If not, comma, what would be a reasonable
- 14 rate for that shipment? That is what you were asked
- 15 to do by Mr. Block?
- 16 A. That's correct.
- 17 Q. Okay. All right. Under that in bold it says,
- 18 It was determined that, comma, of the sample
- 19 | shipments, comma, 98 percent were billed above the
- 20 LTL contract rates contained in the Transportation
- 21 | Agreement effective July 7th, 2011, and 63 percent
- 22 were billed above determined industry standard
- 23 average.
- 24 Do you see that?
- 25 A. Yes, sir.

- 1 Q. Okay. So the first part of that opinion is
- 2 | that if you compare what Central Freight, after you
- 3 | did the whittle down and created the sample set, if
- 4 | you compared the sample set of the Central Freight
- 5 | volume rates to the contract rates under CzarLite
- 6 | with the discount that you found that 98 percent of
- 7 | the sample set were higher than the contract rates?
- 8 A. Yes, sir, when comparing the net rates --
- 9 Q. Okay.
- 10 A. -- and fuel or accessorial.
- 11 Q. And the net rates, again, that was the
- 12 | information that was provided by Mr. Block. You
- 13 | didn't hand calculate the CzarLite plus the
- 14 | contractual discount for all of the sample sets; is
- 15 that correct?
- 16 A. I did not confirm all of them, that's correct.
- 17 Q. Okay.
- 18 | A. I did, as we discussed earlier, checked around
- 19 a hundred of those.
- 20 Q. Okay. In order to calculate the CzarLite
- 21 | contractual amount, you would take the base rate,
- 22 which is the origin, destination, weight and class,
- 23 put into CzarLite, and that creates the base rate.
- 24 Then you take the contractual discount, and then add
- 25 | in fuel, the Amazon fuel surcharge plus accessorials.

- 1 Is that right?
- 2 A. I did not add in the fuel surcharge or the
- 3 | accessorials. There were two options prior to the
- 4 | addition of and with the addition of fuel and
- 5 | accessorials.
- 6 Q. Okay. It wasn't a big surprise that almost all
- 7 of these shipments when done on the Amazon spot quote
- 8 | were going to be more than the contractual rate
- 9 because that was the intention of Amazon was to get
- 10 | additional money for what they believe they deserved
- 11 | for volume shipments; right?
- 12 A. I believe Central Freight was what you were
- 13 | meaning, instead of Amazon.
- 14 Q. I'm sorry.
- 15 | A. I know. I followed you.
- 16 Q. Okay, good.
- MR. BLOCK: Rephrase the question,
- 18 please.
- 19 MR. KALLISH: Okay. I will rephrase
- 20 the question.
- 21 BY MR. KALLISH:
- 22 Q. It was not a big surprise when you did the
- 23 | first part of your analysis to learn that the spot
- 24 | quote prices that Central Freight provided to Amazon
- 25 were higher than the contractual rate, because that

that.

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was the intention of Central Freight was to get higher rates, because they felt that they should get additional money for these larger shipments; right?

A. So, again, I don't know the mindset of Central

Freight and why they did this necessarily. I was not privy to all of that; however, I -- it would be my expectation regardless that the spot volume quotes would be higher because that is applicable to all of their customers. Any customer could be applicable to

Amazon as being one of the largest shippers would negotiate -- it would be expected in the industry that they would negotiate better rates.

- Q. Gotcha. Okay. Great. And then the second part of your opinion is that 63 percent were billed above determined industry standard average rates.
- What does that mean?
 - A. So once we went through all of the calculations and determined the average industry rate as compared to the industry LTL carriers that 63 percent of the volume spot quote rates were above the industry average that was determined.
- Q. Okay. So that would mean that 37 percent of the Central Freight spot quotes were, in fact, lower than the industry standard average rates; is that

- 1 right?
- 2 A. Of the industry.
- 3 Q. Is that -- my statement is correct?
- 4 A. That's correct.
- 5 | Q. Okay. So would it be your opinion then for
- 6 those 37 percent that the spot quotes were reasonable
- 7 and that Amazon should pay Central Freight for those
- 8 | 37 percent of the sample set?
- 9 MR. BLOCK: Object to form.
- 10 A. I would not say that even in those cases
- 11 | necessarily that they would pay the spot quote rate
- 12 regardless, because it was not what was applicable.
- 13 | O. But it was less than --
- 14 A. In my opinion.
- 15 Q. -- your industry average, which you say is what
- 16 a reasonable rate is for this type of shipping;
- 17 | right?
- 18 A. Yes, sir, and I can understand that that seems
- 19 a little backwards, but my philosophy is, and of our
- 20 office, carriers should get paid according to what's
- 21 applicable and agreed upon for the services they
- 22 provide, and a shipper should only have to pay
- 23 | subject to what services they received and what is
- 24 applicable.
- 25 Q. Okay. But on the reasonableness which you were

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asked to determine whether Central Freight spot quotes were reasonable compared to an industry standard.

You would agree that 37 percent of Central Freight's spot quotes were reasonable when compared with an industry standard average; correct?

MR. BLOCK: Object to form.

- A. I do agree to the industry standard, however, the industry standard as established is greater than the contract rates, so, therefore, I still, in my opinion, state that the contract rates apply.
- Q. Okay. But let's put the contract rates aside.Based upon your industry standard average rates, you
- would agree that 37 percent of the spot quotes were
- 15 lower than what you say was the industry standard
- 16 average rate for the shipments at issue; correct?
- 17 A. That's correct.
- Q. Okay. Do you believe that the industry
 standard average rates that you calculated represent
 a reasonable rate for these shipments?
- MR. BLOCK: Object to form.
- 22 A. Not necessarily.
- Q. So the comparison that you're making to our spot quotes is not a reasonable rate either?
- MR. BLOCK: Object to form.

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- A. That's not what I stated necessarily. Not necessarily, again, because I will go back to the contract rates of CzarLite 2011 is applicable, and as stated 98 percent of the time this spot volume quote rate was greater than the contract rate.
- Q. But why go through this exercise of creating an industry standard average and then comparing it to the CFL spot quotes when you -- I guess what you're saying is you don't even believe that the industry standard average rate is a reasonable price to charge for this work?

MR. BLOCK: Object to form.

- A. That was what was asked for us to produce for comparison analysis, and that's what we produced.
- But, again, it's not saying that I'm not saying it's not a reasonable rate expected within the industry,
- but there's more to that than just the industry.
 - Q. How much less -- the 37 percent of the CFL spot quotes that were less than the industry average, how much in percentage were they less than the industry
- 21 average?
- 22 A. I did not produce that number in this report.
- 23 | I would have to calculate that.
- Q. But you did produce, the flip side of that,
- 25 | when you found that the industry standard average

- 1 rates were less than the CFL volume rates, you then
- 2 | calculate the percentage of how much more CFL rates
- 3 | were than the, than the industry standard average
- 4 | rate; right?
- 5 A. That's correct.
- 6 Q. Why wouldn't you do the flip side?
- 7 MR. BLOCK: Object to form.
- 8 A. I can produce that number, and I would be happy
- 9 to if asked.
- 10 Q. Okay. I don't want to spend too much more time
- 11 | with this, but I'm kind of dumbfounded, I mean, to be
- 12 | quite honest.
- I don't understand that -- I just want to
- 14 make sure that your opinion is that even though
- 15 | 37 percent of all of the spot quotes of the sample
- 16 set that you selected that were billed by Central
- 17 | Freight were lower than the industry standard
- 18 average, you still believe that those 37 percent of
- 19 the spot quotes were unreasonable, according to your
- 20 opinion, for Central Freight to have billed?
- MR. BLOCK: Object to the form.
- 22 A. For Amazon specifically.
- 23 Q. Okay. If you assume for the purpose of this
- 24 | question, that Central Freight had the right to use
- 25 | its spot quote system to create a volume price, would

- 1 you agree that for at least 37 percent of the sample
- 2 set Amazon should pay Central Freight for those
- 3 movements?
- 4 MR. BLOCK: Object to form.
- 5 Q. Or those shipments?
- 6 MR. BLOCK: Object to the form.
- 7 A. If we're assuming that the spot volume quote
- 8 | rate was applicable, is that what you're saying in
- 9 this scenario?
- 10 | O. Yes.
- 11 A. Would Amazon or should Amazon pay for the
- 12 | 37 percent that was below?
- 13 Q. Yes.
- 14 A. With the assumption that is not in my opinion
- 15 applicable that it is, that the quote is applicable,
- 16 I just want to clarify it is not an agreement with
- 17 | me, but if we are assuming that, and it is
- 18 | applicable, then that would be what is paid.
- 19 Q. Okay.
- 20 A. But, again, it is my opinion that it is not
- 21 applicable.
- 22 Q. Okay. And is it also your opinion that
- 23 anything that is above the industry, the industry
- 24 standard average rates that you developed is an
- 25 unreasonable amount for Central Freight to have

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submitted as a spot quote, assuming that they have the right to spot quote?

MR. BLOCK: Object to form.

- A. Again, assuming that they had the right to spot quote, and it was above industry average, if it is agreed upon and applicable and binding that they use that as their format, then that's what should be paid.
- Q. Okay. So it's not problematic to you that
 67 percent of them were above the industry average?

 If they had the right to spot quote, they had the
 right to spot quote; it didn't matter?

MR. BLOCK: Object to form.

- A. It absolutely concerns me.
 - Q. Yeah, but my question to you was simply because a spot quote shipment fell into the range of being above the industry standard average that you created, does that in itself make the spot quote unreasonable, if you assume that Central Freight had the right to use its spot quote program to generate the volume price, as they did in this matter?

MR. BLOCK: Object to form.

A. I think it is unreasonable; however, because there is no regulated rate tariff bureau, a carrier is pretty much subject to itself in determining its

rates.

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So if that's what they set up to bill, then that's their software, and that's their billing practice, but, again, I do not agree with it.

- Okay. Let me just go back to the industry Q. standard average that you created. Again, you took a number of carriers that were in similar market space as Central Freight and used their rating system to create a comparison rate to the spot quote; correct?
- Α. 10 Yes.
- Okay. But you took all of the various industry 11 12 LTL carriers that were part of the industry average
- 13 group, you took their results. You added them all
- 14 together, and then you divided them by the number of 15

carriers; is that how you got the average?

- 16 Yes, sir.
- 17 So and then did you do that on the final
- 18 amount? So, for instance, let's take, let's take,
- 19 what is it, Oak Haul -- what is that?
- 20 Oak Harbor Freight Lines. Α.
- 21 Oak Harbor Freight Lines. So you fed all of
- 22 the information into the Oak Harbor rating system,
- 23 and for each of the one, each of the 3,327 lines of
- 24 shipments that you fed into Oak Haul's rating system,
- 25 you then had, ultimately had a rate for each one of

- 1 | those line items; is that correct?
- $2 \mid A$. My sample size was the 1,739, not the 3,000.
- 3 Q. You're right.
- 4 A. And there were a few specifically for Oak
- 5 | Harbor that was outside of their -- they did not
- 6 | service the origin or the destination. There were a
- 7 | couple of those. So all rates that were returned, I
- 8 did.
- 9 Q. Okay. What I'm trying to figure out is when
- 10 | you did the average. So did you take -- of the 1,739
- 11 | shipments, did you go on the list and, say, Go to
- 12 line number 12, okay. And then you inputted all of
- 13 | the information that you needed to input into the Oak
- 14 | Haul; is that what it's called?
- 15 | A. Oak Harbor.
- 16 Q. Oak Harbor rating system, and then you came up
- 17 | with a rate for the Oak Harbor movement for line
- 18 | number 12 on the, of the 1,739 sample site; right?
- 19 A. Yes, sir.
- 20 Q. Okay. And then would you do that for each of
- 21 | the other industry sample LTL carriers? So there is
- 22 | six of them, take all of their pricing, ultimate
- 23 pricing information, add them all together, and
- 24 divide it by six for each line, or did you do it in
- 25 bulk? Do you understand what I'm asking you?

- A. Could you rephrase? I'm not sure that I'm getting that question.
- 3 Q. Okay. So it's my understanding that you
- 4 created an industry standard average; right?
- 5 A. That's correct.
- Q. Okay. And to me what an average means is, you take the amount that was generated by a shipment for each of the industry carriers. You take that amount.
- You add all of those numbers together, and then you divide by the number of carriers, and that gives you an average. Do you agree with that?
- 12 A. Right. It was -- that's correct. It was the rate, not the amount, but that is the correct
- 14 process --
- 15 Q. Okay.
- 16 A. -- of finding the average.
- Q. So my question is did you create an average for each line number of the 1,739? So for line number
- 19 12, you would have inputted all of the information
- 20 into six different carriers.
- Each carrier came up with a rate, which is
- 22 a number. Then you took all of those numbers from
- Oak Harbor, FedEx Freight, all of the various
- 24 industry LTL carriers, and then divided that by six.
- 25 And then you did that process for each line over and

- 1 over and over again, 1,739 times?
- 2 A. Right. It was, it was directly for that
- 3 | specific line or shipment that it represents.
- 4 Q. Right.
- 5 A. It was done, each line was done separately.
- 6 Q. As opposed to -- the other thing would be,
- 7 | would be to take all of the data for all of the 1,739
- 8 | shipments and the aggregate, add it all together, and
- 9 divide it by six. Do you understand the difference?
- 10 A. Can you ask that again --
- 11 Q. Okay.
- 12 A. -- or rephrase.
- 13 Q. So, so one way we just talked about was you
- 14 | take line by line the rate after you put it through
- 15 | the calculator, and then add all of the various
- 16 | sample LTL carriers' rates for that one line number,
- 17 | number 12, add them all together and divide them by
- 18 | six. That's one way to do this; right?
- 19 A. Uh-huh.
- 20 Q. The other way would be to take -- to do all of
- 21 the movements six times across all of the different
- 22 carriers, then add it all up in the aggregate and
- 23 divide it by six. Does it make a difference?
- 24 A. I guess I'm still not understanding the second
- 25 process that you're trying to describe. I'm having

Page 137 trouble envisioning. 1 2 Q. Okay. 3 I'm sorry. I'm not trying to be complicated. 4 So you have a spreadsheet for Oak Harbor, and 0. 5 at the end there's a rate, say \$200; right? 6 I did not input a rate for, like a money rate Α. 7 for the carriers. I entered a carat weight rate. 8 Q. Right, and that created the average? 9 Correct. Α. 10 And you did that line by line? Q. That's correct. 11 Α. 12 We'll move on. 0. 13 Okay, I'm sorry. Α. 14 MR. BLOCK: Marc, when you get to a 15 good stopping point, can we take a short break? 16 17 MR. KALLISH: Why don't we stop at 18 3:00? 19 MR. BLOCK: Twenty minutes? 20 MR. KALLISH: Well, okay, if we need 21 to stop now. 22 (Three-minute break.) 23 BY MR. KALLISH: 24 Okay. Looking at page nine of your report? Q. Yes, sir. 25

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Q. So look at the top, it says, On average, the volume rate, slash, spot quote was billed above the contract LTL, period. Transportation Agreement — there is no period there, I'm sorry. Let me start all over. I'm sorry.

On average, comma, the volume rate, slash, spot quote was billed above the contract LTL Transportation Agreement effective July 7th, 2011 contract rate amount was by 50 percent more.

So in this line are you saying that if you compare the spot quote rates to the CzarLite contract rates that the spot quote rates were 50 percent higher than what the Amazon contract would have provided?

- A. In the instances where the spot quote was higher than the contract rates, it was by 50 percent on average.
- 18 Q. So the 50 percent excludes the 37 percent where they were, where they could have been lower?
- 20 A. That's correct.
- Q. Okay. Going to Opinion Support number two, and it says, again, in reference to Item H-1, so then, again, this is the same, this is support for the consent of review the shipments at CFL in quotations, volume rated to determine whether the rate is

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reasonable or not, period.

If not, comma, what would be a reasonable rate for that shipment? So this is the same analysis that we have been talking about?

- A. That's correct.
- Q. Now, it says, it was -- your opinion says, It was also determined using this sample data, that when compared to an industry average net billed amount, and then it says in parenthesis, the amount that would be the result of gross charges less a discount and that represent the totals as provided for in data columns, and it says inv_charge_amt and mfst_charg_amt, in parenthesis, that 56 percent of the sample shipments were billed above industry standard average rate.

That number, 56 percent, is different from the number that you set forth on page 67, on page seven of your report that says 63 percent were billed above the determined industry standard average rate. Why are those two numbers different?

A. Because when we initially started this process we realized we used the wrong weight column, and so we had to adjust for that, and we put in the correct figures, but it appears that I did not go back and correct my number in that opinion, but it would be --

- 1 Q. So the number should be the same. The opinion
- 2 | that's set forth in page nine and the opinion that's
- 3 | set forth on page seven, those should be the same
- 4 | numbers; is that right?
- 5 A. That's correct.
- 6 Q. So it's just a typo?
- 7 A. That's correct.
- 8 Q. Okay. So which is the correct number? Is it
- 9 | 56 percent of the sample shipments were billed above
- 10 | industry standard average rate, or was it 63 percent
- 11 | were billed --
- 12 A. It was --
- 13 Q. Let me just finish the question.
- 14 A. I'm sorry.
- 15 Q. Was billed above the determined industry
- 16 standard average rate?
- 17 A. I apologize. It's the 56 percent.
- 18 Q. Okay. So in reality what you're saying,
- 19 then -- well, strike that. I'm not going to say in
- 20 reality.
- So what you're saying then is 44 percent of
- 22 | the Central Freight volume spot quotes were less than
- 23 the industry standard average rate on the sample set
- 24 | that you reviewed?
- 25 A. That's correct.

- 1 Q. And so, again, if you assume that Central
- 2 | Freight had the right to volume bill Amazon, you
- 3 agree that 44 percent of those spot quotes were
- 4 reasonable?
- 5 MR. BLOCK: Object to form.
- 6 Q. Correct?
- 7 A. These are a lot of assumptions that, again, in
- 8 | my opinion, I do not agree with as compared to what
- 9 we determined to be an industry standard not
- 10 | necessarily applicable to Amazon, yes, that would be
- 11 correct.
- 12 Q. Okay. And just to say it another way, you have
- 13 come to the determination that 44 percent of the
- 14 | Central Freight spot quotes were less than the
- 15 charges that would have been incurred if your
- 16 industry standard average was used for these
- 17 | shipments?
- 18 A. That is correct.
- 19 Q. Okay. Would you agree that if Central Freight
- 20 | had the right to use its spot quote systems to
- 21 generate volume rates for these shipments that Amazon
- 22 at a minimum should pay for 44 percent of those
- 23 | shipments because the spot quotes were reasonable?
- MR. BLOCK: Object to form.
- 25 A. I don't agree with that.

- Q. You agreed to it before, this, again, has the assumption that Central Freight had the right to spot
- 3 quote?
- 4 MR. BLOCK: Object to the form.
- 5 A. If is under the assumption, again, that does
- 6 | not agree -- I do not agree within my opinion, but if
- 7 | we are assuming, and it has to be accepted that way,
- 8 | then if it is applicable then, yes, but if it is,
- 9 again, in my opinion, not applicable so, no, it would
- 10 | not, I would not expect them to pay that.
- 11 Q. But if it was applicable, you think Amazon
- 12 | should pay Central Freight?
- MR. BLOCK: Object to form.
- 14 A. If it's applicable, in my opinion.
- 15 Q. Yes?
- 16 A. Yes.
- 17 Q. Okay. If you look at page 11 of your report.
- 18 | It says, Processes/Calculations used for opinion
- 19 | supports one and two; okay?
- 20 This is an outline of the process that you
- 21 used in order to create a sample set, to develop the
- 22 industry standard average, and then to analyze or
- 23 | compare the industry standard average to the Central
- 24 | Freight spot quote. Is that correct?
- 25 A. That's correct.

- 1 Q. This is, this is step-by-step analysis of what
- 2 you did?
- 3 A. That's correct.
- 4 Q. Okay. If you look at where it says, Steps
- 5 taken to determine comparative industry rates. And
- 6 | it says, A, it says, Received file named TIPS DATA
- 7 | 2153, Based on F ID, end paren, in parenthesis, 6298
- 8 | shipments, end parenthesis. Do you see that?
- 9 A. Yes, sir.
- 10 Q. That's the data that you received from
- 11 Mr. Block's office; is that right?
- 12 A. That's correct.
- 13 Q. Okay. You don't know what the TIPS systems is;
- 14 right?
- 15 A. That is correct.
- 16 Q. Were you aware whether, whether Amazon had an
- 17 | internal system for estimating rates for shipments
- 18 | invoiced by carriers?
- 19 A. I cannot remember if it was during this process
- 20 or after I had rendered this original opinion that I
- 21 | did hear that there was an internal system.
- I think I may have read it in the Amended
- 23 | Complaint, I believe is where I read about it, that
- 24 | they did either have a system or an internal auditor
- 25 | mechanism of some sort.

- 1 Q. Are you familiar with those type of systems?
- 2 A. They are commonly referred to as rate engines,
- 3 or TMS, transportation management systems. I know
- 4 | that some shippers do employ these, but it is not
- 5 | something that I have used.
- 6 Q. Okay. So you're not familiar with it?
- 7 | Correct?
- 8 A. That's correct. Sorry.
- 9 Q. Okay. What -- when you look at G, it says, The
- 10 table had additional fields added, with column names,
- 11 and it says FXF CWT, and then little number, little
- 12 | i, and ii, it says FXF percentCWT Increase. What is
- 13 that?
- 14 A. So the Roman numeral one with just the CWT,
- 15 | that is the carat weight rate that was produced by
- 16 | the software when we entered the shipment
- 17 | characteristics.
- 18 And then the FXF percentCWT Increase would
- 19 be the percent increase of that rater's carat weight
- 20 | rate over the CzarLite 2011 carat weight rate.
- 21 Q. So you pumped up the carrier's carat weight in
- 22 response to the CzarLite carat rate. Is that
- 23 | accurate, you increased it?
- 24 A. I'm not quite sure of that question.
- 25 Q. What did you do from step i to ii, what

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- happened during those two steps?
- 2 A. So once determining the FedEx Freight carat
- 3 | weight that was entered into the data, then it was
- 4 | the formula I used here to determine the percent
- 5 difference, which would be the increase here.
- 6 So the difference between 2011, CzarLite
- 7 | 2011 carat weight rate and the FedEx Freight carat
- 8 | weight for that particular shipment.
- 9 Q. Okay. What does that mean, "increased"? What
- 10 | are you increasing?
- 11 A. It's determining the difference, the percent
- 12 difference between the Czar 2011 carat weight rate
- and the FedEx Freight carat weight rate.
- 14 Q. And what is the significance of that
- 15 | difference?
- 16 A. Because it will have to be applied into the
- 17 | next formula that was used, because there is not a
- 18 | standard industry discount, and because we have to
- 19 | net neutralize what we are working with to make net
- 20 versus net, versus net, the apples-to-apples
- 21 comparison, we, as a result of this increase,
- 22 | therefore increased the net charges of the Czar 2011
- 23 based rate charges so that it was an even increase in
- 24 comparison.
- 25 Q. Okay. And then when you get down to iv there,

- 1 | that's the same process just being done with UPS
- 2 | then; is that right?
- 3 A. That's correct.
- 4 Q. Okay. So, and then that's repeated for each
- 5 of, all of the various sample carriers or standard
- 6 carriers; is that right?
- 7 A. Yes, sir, that's correct.
- 8 Q. Okay. So just bear with me, because I don't
- 9 understand this, and so that's probably my fault, but
- 10 I need you to really explain in the most explicit
- 11 details that you can provide exactly what you did for
- 12 | step i, step ii, and step iii.
- 13 MR. BLOCK: Roman numeral one?
- MR. KALLISH: It's not really a roman
- numeral, those little i's.
- MR. BLOCK: That's still roman
- 17 numerals, though.
- 18 | MR. KALLISH: Okay.
- 19 BY MR. KALLISH:
- 20 Q. You know what I'm talking about; right?
- 21 A. Yes, sir.
- 22 Q. Okay. I always call it little i's and double
- 23 | little i's, triple little i. Can you go through
- 24 roman numeral one, roman numeral two, and roman
- 25 | numeral three in explicit detail and describe exactly

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what you're doing, because I don't understand it?

A. Okay. I will try my best to translate. So for i, this was the rate that was produced using, specifically in this example it's FedEx.

So we will say FedEx, but represented again for each carrier examples we use, we entered the shipment characteristics into the software and determined the carat weight rate applicable to that shipment. So that was what that column is.

Then column two is where we inputted this, inputted this equation, sorry, and determined I have my CzarLite 2011 carat weight rate, and now I have a comparative FedEx Freight carat weight rate.

I need to determine how much of an increase or difference, I mean, it became an increase, but the difference between those two rates would be.

- Q. Okay.
- A. Okay. And then to then arrive at a net value, which we are now talking in money and not necessarily rates.

Again, because we were provided with this spot volume quote net value, we have a Czar 2011 base contract value now for an industry net value, this one specifically for FedEx.

We increased the Czar 2011 net value by the

- percent difference, therefore, arriving at the
 difference that would amount for the carrier.
- 3 Q. Okay. If we looked at the carat weight rate
- 4 | for one of the 1,739 shipments at phase roman numeral
- 5 one, and compare that to the rate, or the net value
- 6 or the rate at roman numeral three, would the, would
- 7 | the amount go up or down? Would the rate go up or
- 8 down?
- 9 A. I'm not sure I understand the question.
- 10 Q. Okay. Roman numeral one is take the rating
- 11 | software, plug in the shipment criteria. That gives
- 12 | you carat weight rate; correct?
- 13 A. Yes, sir.
- 14 Q. Okay. Does that tell you how much Amazon would
- 15 have paid for that shipment at that point without any
- 16 other adjustments?
- MR. BLOCK: Object to form.
- 18 A. I'm not sure on this question.
- 19 Q. What do I do with -- what is a carat weight
- 20 rate; what is that?
- 21 A. It is the rate that is produced dependent on
- 22 the lane, origin, destination given the factors of
- 23 the weight break from the weight entered and the
- 24 class that's entered, and then it produces this rate
- 25 which is then multiplied by the weight to determine

- 1 gross charges.
- 2 Q. Okay. So you take that carat weight rate and
- 3 | then multiply it by the weight of the shipment and
- 4 | that gives you the gross amount that will be billed
- 5 to Amazon?
- 6 MR. BLOCK: Object to form.
- 7 A. It would not be billed. The gross amount is
- 8 | not what is billed.
- 9 Q. Okay. Then what happens? So how do you get
- 10 from that amount, the gross amount to what is
- 11 | actually billed to Amazon?
- 12 A. So, again, that's why we had to determine the
- 13 | carat weight difference percentage.
- 14 Q. No, I want to just do this based on plugging in
- 15 the information into the rating system and then
- 16 getting the carat weight rate. I want to convert
- 17 | that into a price. How do I do that?
- 18 A. You have converted it into a price of gross
- 19 charges.
- 20 Q. Okay. That's the gross charges?
- 21 A. Yes, that's correct.
- 22 Q. Okay. When you apply roman numeral two, does
- 23 | that gross amount go up or down?
- 24 A. So I'm not using the gross amount. This is
- 25 still in the format of a carat weight rate and then

- the percent difference between the two.
- 2 So it's not an amount, but it is an
- 3 | increase. These numbers produced by the carrier
- 4 | software would be an increase compared to the Czar
- 5 | 2011 base rates.
- 6 Q. Okay. So when you apply roman numeral two to
- 7 | the carat weight base rate, does the carat weight
- 8 base rate go up or down?
- 9 A. So ultimately it would raise the carat weight
- 10 rate.
- 11 Q. And what does that do to the ultimate price?
- 12 A. It would raise the price.
- 13 | Q. Making it more expensive?
- 14 A. That's correct.
- 15 Q. So when you applied roman numeral two, the
- 16 | industry standard prices go up?
- 17 A. Correct, because it's the percent difference
- 18 | between the CzarLite 2011 base rate and the industry
- 19 base rate. And it was greater, so I would
- 20 | increase -- well, it's -- I mean, sorry. I'm having
- 21 | difficulty explaining it, because we are moving from
- 22 carat rates to percentages to money. Maybe that's
- 23 | some of the confusion here.
- 24 Q. Well, explain what the proper way is to do it
- 25 then. I just don't understand. I have no idea what

- 1 | you're doing here. I don't understand, so I need you
- 2 to explain it to me.
- 3 A. Okay. So, again, we find the carat weight rate
- 4 of the carrier that we're using.
- 5 | Q. Okay. Let me interrupt you. What is the carat
- 6 weight rate in layman's terms?
- 7 A. It's a hundred weight rate, so if it were -- if
- 8 | the rate came out as 12.34, really you would multiply
- 9 the weight times .1234. It's a hundredth weight
- 10 rate.
- 11 Q. And how does that -- how does that relate to
- 12 | the ultimate price that's charged?
- 13 A. Because the carat weight rate is what's
- 14 | multiplied by the rate to determine the gross
- 15 charges.
- 16 | O. Okay.
- 17 A. It's basically the base.
- 18 Q. And the gross charges are for the, the fuel
- 19 | surcharges added and the accessorials?
- 20 A. And discount.
- 21 Q. And discount?
- 22 A. That's correct.
- 23 Q. Okay. All right. So then the second roman
- 24 | numeral is when you add the discount?
- 25 A. That's not correct.

roman numeral.

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- 1 Q. Okay. Tell me what happened in the second
- 3 A. So on the second one you determine -- you, you
- 4 | didn't do this. I'm sorry. It's where it's
- 5 determined that the percent difference between the
- 6 | Czar 2011 base carat weight rate versus the industry,
- 7 one that we, for this carrier, that it came out. So
- 8 | it's the percent difference between the two.
- 9 Q. Okay. And then what happened at the third
- 10 | roman numeral?
- 11 A. So taking the increased percentage, we
- 12 increased the Czar 2011 base net amount by that
- 13 percent difference, the difference between the two
- 14 raters to produce a net charge.
- 15 Q. Okay. And then that is compared with the spot
- 16 | quote charge?
- 17 A. That's correct.
- 18 Q. Okay. All right. And you did that for each of
- 19 the, each of the industry standard samples, and then
- 20 divide them all by six, add them all up, and then
- 21 | divide them by six; is that right?
- 22 A. The rates were divided by six, yes, sir.
- 23 Q. Okay. All right. What is H, I, J, K, L, what
- 24 | is that? Is that additional processes that were done
- 25 when you're rating these shipments?

- 1 A. So these, these above roman numerals, you know,
- 2 | the one -- excuse me, you know, that was not nice,
- 3 | that above matches with the three roman numerals for
- 4 | each individual carrier; correct? Is that making
- 5 sense?
- 6 | O. No.
- 7 A. So, like, for roman numeral 1, 2, and 3 here
- 8 | for FedEx specifically, this is talking about the
- 9 column creation.
- This is just the actual steps. So in my
- 11 explanation that we just went through about what
- 12 actually happened in these steps, this is physically
- 13 entering the data. These are just the column headers
- 14 and describing what it represents and if there was a
- 15 formula used.
- 16 O. When you say "these," are you talking about the
- 17 roman numerals and then the letters H, I, J, K, and
- 18 L, that is just data, the actually inputting of the
- 19 data?
- 20 A. That's correct.
- 21 Q. Okay. All right. Let's move on to page 14
- 22 then, and here it says, In reference to Item H-1,
- 23 period, review the shipment that CFL volume rated to
- 24 determine whether the rate is reasonable or not,
- 25 period.

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If not, comma, what would be a reasonable rate for the shipment? So that's the same task that you have been given repeated again; right?

- A. That's correct.
- Q. Okay. Then it says, In my expert opinion that the application for the flat charge of \$400, used in certain instances as the lowest charge that could be billed by CFL, comma, was not a reasonable charge, period.

This charge is well above the contract
Transportation Agreement effective July 7th, 2011,
minimum charges, period. 100 percent of the
occurrences for this sample were billed, on average,
82 percent more than the contract minimum charges.

What are you saying here?

A. So using the data, there were a large grouping of \$400 shipments that in my auditor intuition was curious about. So pulling out these 400 shipments, \$400 shipments indicated by an "M" in the class column, which is pretty standard for a carrier to indicate an "M" as a minimum charge being applied, and this flat charge occurring consistently is a good indicator as well.

In all of the cases of this grouping of this continuously used \$400, it was billed on

- 1 | shipments that would most likely be subject to the
- 2 | minimum charge or something very close to it, and
- 3 | this \$400 was well above the minimum charge listed in
- 4 the contract.
- 5 | Q. What was the minimum charge that was listed in
- 6 | the contract?
- 7 A. They were varying depends on lanes. I don't
- 8 | have the contract in front of me. I believe 85 was
- 9 the highest.
- 10 | O. \$85 dollars?
- 11 A. Yes, sir, that's correct.
- 12 Q. Okay. And so you believe that Central Freight
- 13 was charging a minimum charge for what they
- 14 determined were volume shipments of \$400?
- 15 A. In certain instances, I do believe.
- 16 Q. Okay. Doesn't that seem inconsistent, because
- 17 | in the analysis that you do in your report on page
- 18 | 20, 21, 22, 23, 24, 25, 26, 27, 28, there are
- 19 | multiple shipments that are described there that are
- 20 under \$400, so how could there be a minimum charge?
- 21 A. That's why when I was responding about this I
- 22 | said in certain instances. It's not every lane that
- 23 this was applicable.
- 24 Q. So there was a minimum charge only in certain
- 25 lanes?

- 1 A. For this grouping.
- 2 Q. How many specific minimum charges did you find
- 3 | that were \$400?
- 4 A. If it's not listed in here, I don't have the
- 5 | number for that at this time.
- 6 Q. What was the total dollar value of minimum
- 7 | charges charged to Amazon that you think are
- 8 inappropriate?
- 9 A. I would have to look at the data specifically
- 10 to review all minimum charges.
- 11 | Q. Okay. So are we talking about a hundred
- 12 minimum charges, a thousand minimum charges? How
- 13 | many did you decide?
- 14 A. I can't speculate. I do not recall. That is
- 15 | something that I would have to go back and filter the
- 16 data for.
- 17 | Q. Do you know if the minimum charges were in
- 18 | specific lanes? So could you look at the data and
- 19 determine that all of these minimum charges of \$400
- 20 were in specific lanes?
- 21 A. I could provide the origin and destination
- 22 imposed as related to these \$400 shipments.
- 23 Q. But you didn't do that; you didn't look at that
- 24 | already?
- 25 A. I did not provide that, no.

- 1 Q. Do you know whether there are any anomalies
- 2 | with those shipments? For instance, could it be
- 3 | unpalletized shipments, could those be subject to a
- 4 minimum charge?
- 5 MR. BLOCK: Object to form.
- 6 A. What factors in for palletized and unpalletized
- 7 | shipment could affect the NMSC classification that's
- 8 used. But as far as having a choice of palletized or
- 9 unpalletized in any other aspects, I have not ever
- 10 witnessed that.
- 11 Q. Are you familiar with any other carriers'
- 12 minimum charges?
- 13 A. Like their standard in their, their general use
- 14 tariffs or --
- 15 | Q. Yes.
- 16 A. They're all different, but they are listed and
- 17 | can publicly be found.
- 18 Q. Are you familiar with Estes Freight? Are you
- 19 | familiar with that company?
- 20 A. Estes Express?
- 21 Q. Yes, Estes, Estates Freight?
- 22 A. Estate?
- 23 Q. E-s-t-e-s, Estes.
- 24 A. Estes Express?
- 25 Q. Yeah.

- 1 A. Uh-huh.
- 2 | Q. Are you familiar with them?
- 3 A. Yes.
- 4 Q. Do you know what their minimum charge is?
- 5 A. I would have to review. That's not something I
- 6 have memorized.
- 7 Q. So you didn't look at that when you gave the
- 8 opinion that \$400 is an exorbitant amount for Central
- 9 Freight to charge?
- 10 A. Again, I didn't find it necessary as it's my
- 11 opinion that the contract would apply.
- 12 0. Okay. But if there were other carriers that
- 13 also had a \$400 minimum charge, would you agree that
- 14 | \$400 is not exorbitant?
- MR. BLOCK: Object to form.
- 16 A. Again, it's in comparison to what I believe is
- 17 | the applicable rates, which is in the contract, so
- 18 | that would not be in consideration.
- 19 Q. Well, but for a large part of your analysis,
- 20 you're comparing what Central Freight did to industry
- 21 standards, so why wouldn't industry standards
- 22 | regarding minimum charges be relevant?
- 23 A. I was asked to make that comparison, but that
- 24 does not reflect my opinion of what's applicable.
- 25 Q. Okay. So if I represented to you that Estes

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also had a \$400 minimum charge, would you say that

Estes minimum charge is exorbitant, if it's in their

tariff?

MR. BLOCK: Object to form.

- A. Again, because of deregulation, a carrier does not have to answer to anybody about their rates or their minimum charges. They are just trying to be competitive in the industry. So they may bill as they want.
- Again, that's assuming -- again, that that number even exists, which I find to be highly unlikely, and that their tariff would even apply.
- Q. Okay. But you have no idea how many times
 Central Freight billed the minimum charge; right?
- 15 A. That's correct.
- Q. So you don't know if it was significant in terms of the overall billing that was done here; right? It could have been five times over 6,000 shipments; is that right?
 - A. I could get you that number if it's of concern.
- Q. But you didn't do that for your report, yet you put this big graphic here showing that the average percentage billed above contract rate when sampling was a flat charge is 82 percent, but you didn't really quantify that, how many times they did that?

- 1 A. Oh, I'm sorry. I apologize. This number right
- 2 here, 167 is the number of invoices.
- 3 Q. Okay.
- 4 A. I do apologize.
- 5 | Q. Okay. So it was 167 invoices that were billed
- 6 at \$400 minimum charge across the whole 6,000, or
- 7 only in the sample set?
- 8 A. I did not specify, so I would have to re-run
- 9 that.
- 10 Q. Okay. You have to check on that; huh?
- 11 A. I am -- I will reserve that. I'm sorry.
- 12 Q. Well, it's not -- so, your report is inaccurate
- 13 | there; right?
- MR. BLOCK: Object to form.
- 15 Q. Because it doesn't specify whether it's over
- 16 | the sample set or over the entire 6,000 shipments?
- 17 A. I don't know how that makes it inaccurate. It
- 18 just needs to be clarified.
- 19 Q. If you look at page 16. What is this? Is
- 20 this, again, just a description of the process in
- 21 which you have created the industry standard average
- 22 and compare it to the spot quote?
- 23 A. It's the sets that were necessary in order to
- 24 produce these results to support opinion three.
- 25 Q. Does any difference than what we have already

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talked about?

2 MR. BLOCK: Object to form.

- A. It's basically the same process.
- 4 | Q. Why did you put it in support number three?
- 5 Why do you have to have another opinion support for
- 6 | it?

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- 7 A. Oh, I would like to clarify right here in the
- 8 | notation, it's 167 shipments out of the 1,739. So it
- 9 | was about ten percent in my sample.
- 10 Q. Okay. So does page 16, does this relate to
- 11 your analysis and process for determining the minimum
- 12 charge was excessive, or is this relating back to the
- 13 overall industry standard comparison?
- 14 A. This was specific to the steps that I had to
- 15 perform to render this opinion about the minimum
- 16 | charge.
- 17 Q. All right. Then let's go through this. Let's
- 18 | go to number one. It says, Using the shipment data
- 19 provided and internally generated figures the
- 20 | following comparisons were made.
- One, between what was billed per the volume
- 22 spot quote software, what would be considered the
- 23 | industry average standard rate and what would have
- 24 been the amount billed using the contract rates.
- 25 What does that mean?

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- A. This, again, is just highlighting the approach to our data.
- 3 0. The what?
- 4 A. The approach to the data or process.
- 5 Q. Which data, which process?
- A. The data that we received and the processes of our calculations, what we were doing with the data.
 - Q. Okay. And then A, it says, Used filter of equals 400 in the inv_charge_amount. Then in parenthesis 167 shipments out of the 1,739.

11 What does that mean?

- A. So anywhere that the amount charged in the invoice charge amount which is representative of this spot volume quote amount charged on the invoices when it was \$400, and, again, this would be the net value prior to fuel surcharge or accessorial applications, it was the filtering that we did, and that was the number of shipments that were the result of that filter.
- Q. Okay. Then if you look at roman numeral one, it says, Group By query was built to determine number of shipments which the billed amount, and then it says, inv_charge-amt, was greater than the applicable contract amount, in parenthesis mfst_chrg_amt, end parenthesis. What does that mean?

- 1 A. So it was a comparison of the \$400 charge, as
- 2 | compared to the application of what would have been
- 3 | billed according to the contract rates.
- 4 Q. Okay. Did you do that same comparison compared
- 5 to the industry standard?
- 6 A. I did not run it against the industry standard.
- 7 Q. Why not?
- 8 A. Because, again, it's in my opinion that the
- 9 contract is what applied.
- 10 Q. Okay. It's possible that the 400 minimum
- 11 charge could have been less than the industry average
- 12 standard?
- 13 A. I find that highly unlikely, given my
- 14 | experience in the industry.
- 15 Q. But you didn't run the numbers; right?
- 16 A. I did not look up all of those charges. No, I
- 17 | did not.
- 18 Q. When you say "all of those charges," it was
- 19 only 167 shipments; right?
- 20 A. You are asking did I look up the minimum
- 21 charges. I would have to go and look at every
- 22 | carrier that we used in this sample.
- I would have to find their minimum charges,
- 24 as per their rules tariff, because it would be
- 25 different for every carrier.

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- And then there could be complexity in the fact that it would be dependent on some other factors that could --
- What about just comparing the minimum charge Q. 5 versus the industry standard rate that you compiled 6 for those, on those shipments?
 - I did not run these specifically. They were included in the grouping of the 1,739 shipment comparison, but as far as comparing to the industry, I did not do that step specifically on this grouping.
- 11 But you could have; right? 0.
- 12 Α. Sure.
- 13 And then it says, Then the average percentage Q. 14 above contract rate was determined. What is that?
- 15 Α. I'm sorry. Where are you referencing?
- 16 It's the bullet after roman numeral one. 0.
- 17 So the amount that would be -- sorry. I'm 18 trying to separate these steps. So the percent of 19 invoices above the billed volume spot quote rate as 20 compared to above the, the contract rates.
- 21 Okay. And then the next open bullet says, 22 Column PctDiff between charges was created. And then 23 there is a square bullet, and it says, This is a 24 percentage change between using the contract

specifications for rating shipments, in parenthesis,

- 1 off manifest, underscore, amount, end parenthesis,
- 2 | and a volume spot quote rate amount that was billed.
- 3 And then in parenthesis there is this inv charge amt,
- 4 | end parenthesis, was determined for comparative
- 5 | purposes.
- 6 What is that?
- 7 A. So if you reference back to page 16, this
- 8 | 82 percent, the average percent billed above contract
- 9 rate when sample invoice is flat charged \$400. So
- 10 | that's the percent amount above the minimum charge.
- 11 Q. Okay. Is all of the rest of the stuff on page
- 12 | 16, does it relate to this minimum charge?
- 13 A. That is correct.
- 14 Q. Okay. Let's move on. Moving on to page 17.
- 15 | So this says, in your opinion, it says, Using a
- 16 sample of 1,739 shipments of the original 6,298
- 17 | shipments, it was determined that 98 were billed
- 18 | above contract rate?
- MR. BLOCK: 98 percent.
- 20 Q. Ninety-eight percent were billed above contract
- 21 rate, period. This is of significance because,
- 22 comma, in my expert opinion, comma, the LTL contract
- 23 | rating should be applicable, period.
- The sample shipments reviewed would have
- 25 qualified for LTL shipping rates given the following

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reasons.

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So it's your opinion that all of the shipments that were in the sample set should have qualified as LTL shipments, meaning there should have been no additional charges based upon the size of the shipment or the volume of the shipment; is that correct? Is that your opinion?

- 8 A. In accordance with the contract.
- 9 Q. What does that mean, "in accordance with the contract"?
- 11 A. It is LTL rates. There's no exceptions to it.
- 12 Q. Okay. So your opinion is based upon the fact
- 13 that the contract makes no exceptions for volume
- 14 rates?
- 15 A. That is correct.
- 16 Q. Okay. Then you go to number one. It says, In
- 17 | the motor carriers industry many transportation
- 18 providers consider shipments to be LTL when they
- 19 weigh less than 20,000 pounds and are rated using
- 20 rates from weight breaks that are below the 20,000
- 21 pound weight break.
- 22 What does that mean?
- 23 A. So the first part of this is most carriers
- 24 define LTL's as less than 20,000 pounds, and it's not
- 25 | necessarily based on pallet spaces.

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And it's also rated using the weight breaks that are below 20,000 pounds, because when you use a rating application, there is, there is an opportunity where if they were to -- for instance, you have a 4,500 pound shipment.

At 4,500 pounds it would be subject to the 2,000 pound line weight break rates, because, again, our rates are by class and by weight breaks.

However, if the rater can determine that if you were to pay for 5,000 pounds, and the 5,000 pound weight break at 5,000 pounds would be cheaper, then it bumps the weight, and you get that rate.

So there could be shipments that are between 10,000 pounds and 20,000 pounds, where there's a 10,000 pound weight break and the 20,000 pound weight break where the rater may in its calculations that it's told to perform would think that bumping it to the 20,000 pound rate and paying for 20,000 pounds would be cheaper.

But so long as this shipment is under 20,000 pounds and is multiplied by nothing higher than the 10 M carat weight rate, the weight break for that rate, then it's considered LTL.

Q. Is it your opinion that the only criteria to determine whether a shipment is an LTL shipment or

- 1 not is weight?
- 2 A. Not the only criteria.
- 3 Q. What other criteria determined whether an LTL
- 4 | shipment is -- strike that. What other criteria are
- 5 | involved in determining whether a shipment is LTL?
- 6 MR. BLOCK: Object to form.
- 7 A. LTL is when you do not use the full capacity of
- 8 | a trailer.
- 9 Q. Okay. So are there some circumstances where a
- 10 | shipment would not be 20,000 pounds, but would,
- 11 | nonetheless, be constitute, nonetheless would
- 12 | constitute an LTL shipment?
- 13 A. I'm sorry. Can you re-ask that question?
- 14 Q. Is there circumstances where a shipment does
- 15 | not weigh 20,000 pounds, but, nonetheless, should not
- 16 be considered an LTL shipment?
- MR. BLOCK: Object to form.
- 18 A. If it, you know, would require a 40-foot
- 19 | trailer, it couldn't be LTL.
- 20 Q. Well, what about a shipment of feathers that
- 21 takes up 80 percent of the capacity of a trailer,
- 22 | should that still be considered an LTL shipment, in
- 23 | your opinion?
- MR. BLOCK: Object to form.
- 25 A. Yes.

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Q. Why?

A. It doesn't fill the full capacity of the trailer. And even at that, if you're using an LTL carrier, again, there are rules in their rules tariff, if applicable, that account for these shipments called capacity loads, and it is, you know, it's dealing with larger volume shipments, including

But there's a difference between an LTL pup trailer, a 28 feet, and a truckload trailer that on average begins at 40 feet.

the full capacity of an LTL trailer.

There can be LTL shipments that actually go beyond a 28-foot trailer, therefore, again, applying capacity load and then overflow charges, which would be LTL charges, for those beyond a 28-foot trailer.

- Q. When determining whether there is an LTL shipment or not, should you consider whether pallets are stackable? Is that important?
- A. It is not necessarily about stackable pallets, especially given where the industry is now with loading bars or decking bars, which allows freight that can't be directly stacked upon, but if there is room above it, you can place pallets on these bars and, therefore, occupy the space above it.
- Q. What about a shipment that's high, like a 98

- 1 inch shipment?
- 2 A. So it would be to the ceiling?
- 3 Q. Yeah, does that get different treatment?
- 4 MR. BLOCK: Object to form.
- 5 A. Not necessarily.
- 6 Q. So you think that a pallet count is irrelevant
- 7 to whether a shipment should be considered LTL or
- 8 not?
- 9 A. Yes, sir.
- 10 Q. So a 25 pallet shipment, that should be LTL if
- 11 | it's under 20,000 pounds?
- MR. BLOCK: Object to form.
- 13 | A. Sure.
- 14 Q. Yes?
- 15 A. Yes.
- 16 Q. A shipment of pillows that takes up 90 percent
- 17 of the trailer, is that LTL?
- 18 A. Yes.
- 19 Q. No matter how many pallets it's on?
- 20 A. That's correct.
- 21 Q. In your analysis you didn't consider pallets
- 22 | whatsoever; right?
- 23 A. That's correct.
- 24 Q. In your opinion, pallets are irrelevant?
- 25 A. That's correct.

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- 1 Q. The only thing that matters is weight?
- 2 MR. BLOCK: Object to form.
- 3 A. In this scenario, yes.
 - Q. And why is it in this scenario?
- 5 A. Because, again, it is in my opinion that the
- 6 | contract applies and that, therefore, the LTL rating
- 7 application applies for these movements.
- 8 Q. So you believe that Central Freight was stuck
- 9 | with whatever Amazon gave them, because there wasn't
- 10 | a linear foot rule in the contract?
- 11 A. I would not call it "stuck." I -- in my
- 12 opinion and in my experience in the industry, I have
- 13 | witnessed contracts where this rule is waived for
- 14 other shippers.
- I have experienced where a reduced rate is
- 16 offered. I have also experienced contract instances
- 17 | where the footing that would enact such a rule as
- 18 | lineal foot or capacity was moved beyond to a greater
- 19 length. So I don't find it that they're stuck with
- 20 this, in my opinion.
- 21 Q. If you assume for the purpose of this question
- 22 | that Amazon did enter into an, did enter into a
- 23 | modification of the Transportation Agreement which
- 24 allowed Central Freight to spot quote eight pallet
- 25 plus shipments, then do all of your opinions on page

- 1 | 17, are they out the window?
- 2 MR. BLOCK: Object to form.
- 3 Q. Are they inapplicable to this situation?
- 4 A. Can you ask the question again? I'm sorry.
- 5 Q. If you assume for the purpose of this question
- 6 that Amazon and Central Freight did modify the
- 7 | Transportation Agreement to allow Central Freight to
- 8 | volume bill eight pallet plus shipments, would you
- 9 agree that all of the opinions that are set forth on
- 10 page 17 and 18 of your report are irrelevant?
- MR. BLOCK: Object to form.
- 12 A. I do not agree.
- 13 Q. Why?
- 14 A. Because in the review of some of these
- 15 | shipments, even though we didn't factor in pallets,
- 16 | we did review weight and shipments that were only a
- 17 | few hundred pounds to even a hundred pounds would not
- 18 | constitute eight pallets, yet they were included in
- 19 the 6,298 shipments.
- 20 Q. So part of your report is that you believe that
- 21 | Central Freight misrepresented that there were eight
- 22 pallets in a shipment when there were not eight
- 23 pallets; is that right? Is that one of your
- 24 opinions?
- 25 A. I cannot say that, because I am not looking at

Page 173

1 that data.

weight?

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- Q. Is one of your opinions that Central Freight
 billed Amazon for eight pallet plus shipments in
 circumstances when you determined based upon your
 review of the data that those pallets, that there
 could not be eight pallets in that truck, based upon
 - A. I did not specifically seek that opinion out; however, as I stated, shipments under a hundred pounds, if you're talking about pallets themselves, the common industry pallet weighs between 40 and 60 pounds, so how could you have eight pallets if your shipment was less than a hundred pounds? There is not enough weight to constitute even just pallets
 - Q. Did you look at that individual data line that had that information and pull the weight and inspection report to determine whether the information that was on your data points were accurate?
- 21 A. I did not pull inspections, no.

being on the truck.

Q. Do you think the inspection report -- strike
that. Do you know whether an inspection report would
provide the answer to your question as to whether
there were eight pallets in the circumstances of

- 1 | which data, the data that you discussed suggests that
- 2 | it was impossible that there were eight pallets?
- 3 A. There were two weight columns as provided in
- 4 | the data. One was what was originally submitted, and
- 5 then one as to what was actually used in billing,
- 6 which would be the result of any inspection, and,
- 7 | therefore, there were changes between the two.
- 8 | Q. Is it possible that that information was
- 9 misentered, manually misentered?
- 10 A. Humans make mistakes.
- 11 Q. So that's possible; right?
- 12 A. That's possible.
- 13 Q. So wouldn't the prudent thing to do would be to
- 14 pull the inspection report before you gave this
- 15 opinion to verify that your statement was right
- 16 before you accuse Central Freight of misrepresenting
- 17 | a pallet count?
- 18 MR. BLOCK: Object to form.
- 19 A. I did not accuse them of that. That is not my
- 20 | statement. I'm just drawing a conclusion of what was
- 21 | provided to me.
- 22 Q. What is your conclusion? Can you tell me what
- 23 that conclusion is?
- 24 A. That, again, in some instances, given the data
- 25 | that I was reviewing, there are questionable

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- instances of if there could actually have been eight 1 2 or more pallets.
- 3 But you did nothing to verify that that data 4 was correct, even though you had potential access to 5 the weight, the weight and the inspection reports; right?
- 7 Can you ask the question again? I'm sorry. . MR. KALLISH: Can you repeat it? 8

9 THE WITNESS: I'm sorry.

10 (Court reporter read back pending question.)

- 11 I did not verify it with weight certificates,
- 12 but it would be my opinion that what was billed by
- 13 Central Freight would be the correct weight so that
- 14 they would get accurate payment. That's what they
- 15 put on their freight bill.
- 16 How many times did you find shipments in the
- 17 over 6,000 set of data points where you believe there
- was a misrepresentation or it was impossible that 18
- 19 there were actually eight pallets when Central
- 20 Freight said there were, there was eight pallets, how
- 21 many times?
- 22 Α. I can't give you that number. I didn't
- 23 specifically zero in on that.
- 24 More than one time? Q.
- 25 I believe so. I would have to look at it.

- 1 Q. More than five times?
- 2 A. I would have to look at the data.
- 3 Q. More than ten times?
- 4 A. I would have to look at the data.
- 5 Q. So you can't tell me if it was more than ten
- 6 times, or if it was a hundred times, or if it was a
- 7 | thousand times? You can't give me that information?
- 8 A. Not at this time.
- 9 Q. Yet you make the, the statement generally in
- 10 your report that there were instances in which
- 11 | Central Freight billed for eight pallet shipments
- 12 when it was impossible that those were eight pallet
- 13 | shipments?
- 14 A. I did not say that in my opinion report.
- 15 Q. Okay. Let's look at what you are saying here
- 16 then; okay? If you look here at, on page 17, one, it
- 17 | says, In the motor carrier industry, many
- 18 transportation providers consider shipments to be LTL
- 19 when they weigh less than 20,000 pounds and are rated
- 20 using rates from weight breaks that are below the
- 21 | 20,000 pound weight breaks.
- 22 Do you see that?
- 23 A. Yes, sir.
- 24 Q. Okay. Isn't it true that, that many carriers
- 25 | in the transportation industry also have linear foot

- 1 | rules that would be contrary to using a 20,000 pound
- 2 threshold for LTL?
- 3 A. It doesn't make it not an LTL shipment.
- 4 Q. But it provides more revenue for the LTL
- 5 | shipment; correct?
- 6 A. It does.
- 7 Q. Than simply using 20,000 pounds as a threshold?
- 8 A. That's correct.
- 9 Q. What percentage of the carriers that you use as
- 10 industry leader samples had tariffs that included
- 11 linear foot rules?
- 12 A. Again, I didn't specifically research that.
- 13 Q. Based upon your knowledge of the industry and
- 14 your experience in the industry, would you say
- 15 90 percent of them have followed linear foot tariffs?
- 16 A. It's pretty standard to have lineal foot or a
- 17 comparative capacity load application.
- 18 Q. Okay. So using 20,000 pounds as a threshold
- 19 for whether something was LTL or not LTL, it was
- 20 really inapplicable, considering that most carriers
- 21 have linear foot rules that give them more revenue
- 22 for volume shipments anyways; right?
- 23 A. Well, you have to take into consideration the
- 24 rules and their stipulations. As some say, it could
- 25 be over the amount of feet that enact the lineal foot

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rule; however, if it's computated to a specific weight, then the lineal foot charge wouldn't apply.

Some don't have a lineal foot charge. They use capacity loads, and that usually is dependent on a combination of lineal foot and weight as well.

- 6 Q. What is capacity load?
- 7 A. It is when you use the majority of a trailer.
- 8 It sometimes is kind of used in lieu of a lineal foot
- 9 rule.
- 10 Q. And most carriers charge more for that, right,
- 11 | when that occurs?
- 12 A. They have a different rating mechanism, yes.
- 13 Q. So if you look at roman numeral one, the bullet
- 14 says, 1732 out of the 1739 sample shipments and 6273
- of the 6298 shipments would be considered LTL, as
- 16 | these were all less than 20,000 pounds.
- Is that your opinion, that all of these
- 18 | should have been rated as straight LTL shipments,
- 19 | because they're under 20,000 pounds?
- 20 A. I make this note in reference to what is, what
- 21 is mainly used in the industry about less than 20,000
- 22 | pounds, but, again, my opinion based on how it's
- 23 | rated is due to the contract.
- 24 Q. Why is it now that you've switched back to
- 25 using the full sample, the two full set of 6273 --

- 1 I'm sorry -- of 6298, why all of the sudden are you
- 2 going back to that, after you've spent all of this
- 3 | time to filter out to have a sample set?
- 4 A. I offered both what it would be of a sample set
- 5 and of the full set, because this information was
- 6 | already provided and didn't require the rewriting of
- 7 these invoices.
- 8 | Q. I mean, but there were thousands of shipments
- 9 that were under 150 to 50 dollars, so, of course,
- 10 | that's not going to be a \$20,000 shipment; right?
- 11 A. Dollar a pound. I'm sorry.
- 12 0. A lot of these shipments were -- over a
- 13 | thousand of the shipments when you filter them out of
- 14 | your sample set were \$150 charges or less, so,
- 15 obviously, they're not going to be 2,000 -- they're
- 16 | not going to be 20,000 pound shipments; right?
- 17 A. That's correct.
- 18 Q. So I don't understand. It seems disingenuous
- 19 | now to have a sample set that you say filters out
- 20 certain types of shipments that are not applicable to
- 21 | the analysis, and then when it serves your purposes
- 22 you go back to the full sample set. That seems
- 23 awfully dishonest; don't you agree?
- MR. BLOCK: Object to form.
- 25 A. I'm not being dishonest, and if you don't like

- 1 to use the full sample, I mean the full set, I also
- 2 provided the other specifics of the sample size of
- 3 | 1732 or 1739.
- 4 Q. It just seems to me that you used whatever
- 5 | sample set is most convenient for your opinions, as
- 6 opposed to being consistent; isn't that right?
- 7 A. There is consistency. I gave you the number
- 8 | for the sample set I used.
- 9 Q. But why when you did all of the other analysis
- 10 | did you use the full number? Why did you use a
- 11 sample size?
- 12 A. Given the time constraints and all the work
- 13 | that would have to be rendered, a sample size was
- 14 | more --
- 15 Q. So when it's convenient to you, you use the
- 16 | full amounts, and when it's convenient, you use a
- 17 | sample size; is that right?
- 18 A. That's not --
- 19 MR. BLOCK: Object to the form. It's
- 20 getting argumentative, Marc.
- 21 Q. You can answer the question.
- 22 A. I'm sorry. Can you ask --
- MR. KALLISH: Read it back.
- 24 (The court reporter read back the question.)
- 25 THE WITNESS: It's not necessarily

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about convenience. In my opinion this was already provided, and I provided those numbers. Again, I provided both, both options.

BY MR. KALLISH:

- Q. Looking at number two it says, When reviewing all 6,298 shipments, the average weight for each is 3,381.9 pounds, indicating they were more than likely LTL shipments requiring less than eight pallet floor spaces. What do you mean by that?
- A. So an average weight of 3,381.9 pounds would, again, most likely not require eight pallets, because the standard industry pallet can hold almost by itself all of this weight.

And given the factors of the classes that are applied, which are indicative of the density, these were not -- I mean, these were very dense shipments.

They weren't feathers, where I probably could get eight pallets of feathers weighing 3,398, given the combination of the -- it further explains here in this, if this helps, that the common freight class, the average freight class would be 85, and classes in the NMFC correspond with a density grouping that they represent.

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In this case 85 corresponds to a density of at least 12 pounds per cubic foot, but less than 15 pounds per cubic foot.

So to be in favor of the carrier, I would use the 12 pounds per cubic foot, because it would render the highest amount of cubic feet.

Given the average class using the corresponding density most in favor of the carrier, and using the average weight, I can determine on average it would be 281.825 cubic feet required for these shipments.

- Q. Who palletizes products in the Amazon system?
- 13 A. I'm uncertain of that.
- Q. Do you think that Central Freight palletizes
- 15 these shipments?
- 16 A. I don't believe. Usually it is the shipper
- 17 that palletizes, unless they have dock workers from a
- 18 carrier that are dedicated to working on their docks
- 19 and palletizing their shipments.
- 20 Q. So if Central Freight shows up at a dock, and
- 21 there's eight pallets, do you think that they should
- 22 unpalletize them and repack them more tightly so that
- 23 there's less pallets; is that your opinion?
- 24 A. I have not in any way insinuated that opinion.
- 25 Q. I mean, I just don't understand your opinion,

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because you're saying that Central Freight based upon weight shouldn't have considered these eight pallets, but they are physically eight pallets when they pick them up.

There's an inspection report that indicates the number of pallets, the size of the pallet, and the capacity that it takes up in the truck; right?

A. I was not given these inspections, so I cannot confirm.

Q. So, again, I'm just trying to understand what you're trying to say. You're trying to say based upon your analysis of the weight of the shipments and the class of shipments that these were not palletized in the manner in which Central Freight says they were, that they were on less pallets; is that your opinion? I'm just trying to understand the opinion.

A. My opinion is given known factors in the industry as corresponding with the class and the weights, these -- I mean, it -- the class represents a specific pounds per cubic, so, therefore, the density, the capacity that it would require.

And if that is what it is, then you can determine with the factors with the cubic footage would be. So at most it would require 281, round it to 282 cubic feet.

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- 1 Q. So you're saying you can do that calculation,
- 2 and that if there's an inspection report that shows
- 3 | eight pallets that the inspection report is false?
- 4 A. I did not say that.
- 5 | Q. Well, I don't understand what you're saying.
- 6 You make the statement that there are not, that
- 7 | Central Freight stated that they were eight pallet
- 8 | shipments, and you don't believe they were eight
- 9 pallet shipments. Isn't that your opinion?
- 10 A. I did not state that Central Freight says that
- 11 these were eight pallet shipments. These were
- 12 shipments that were rated per the volume quote
- 13 | software.
- 14 Q. I'm going to show you a group exhibit. I don't
- 15 have additional copies of these. I'll represent to
- 16 you that these are a number of bills of lading and
- 17 | weight and research inspection certificates that were
- 18 part of the shipments that were spot quoted.
- I'm going to ask you to look at them. They
- 20 are bates numbered CFL 031993 through CFL 031502. We
- 21 | will mark that as a group exhibit.
- 22 (Exhibit No. 3 was marked.)
- 23 BY MR. KALLISH:
- 24 Q. I'm showing you what I have marked as group
- 25 | Exhibit 3. Can you take a look at those documents?

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- A. Yes, sir. (Witness reviews documents.)
- 2 | Q. So I showed you what has been marked as group
- 3 Exhibit Number 3. Those are all weight and
- 4 | inspection reports and bills of lading.
- Would it have been helpful for you to look

 at those similar documents for the shipments that you
- 8 MR. BLOCK: Object to form.
- 9 A. No. Because, again, I believe that the, the
- 10 | contract rates would apply, and I would ask for an
- 11 industry comparison of LTL rates.

analyzed in this case.

- 12 Q. Would that have helped you in terms of your
- 13 | statement that Central Freight submitted invoices for
- 14 eight pallet shipments that were not eight pallet
- 15 shipments? Would that information have been helpful
- 16 to your analysis of that issue?
- 17 A. Again, as I don't believe that this rule is
- 18 applicable, but I can, if you would like to discuss
- 19 some examples in here, I do have comments about them.
- 20 Q. That relate to the fact that you think that
- 21 they are not eight pallet shipments?
- 22 A. Physically are they eight pallets, sure.
- Q. Okay. So I'm trying to understand. So you are
- 24 criticism is not that they weren't packed in eight
- 25 pallet shipments. Your criticism is that they could

- 1 have been packed in a more efficient way so they
- 2 | wouldn't have taken up eight pallet spaces; is that
- 3 right?
- 4 A. Because I did not review all of these
- 5 | documents, I do not know the number of pallets that
- 6 | they were on. I did not focus in on that.
- 7 Q. Okay. Does your opinion assume that Central
- 8 Freight has some control over the number of pallets
- 9 that are used or how the things are packed?
- 10 A. No.
- 11 Q. So, I mean, if Central Freight goes to an
- 12 | Amazon vendor, and they packed a shipment on eight
- 13 pallets, and the weight per pallet is not what you
- 14 | think is the industry standard, what should Central
- 15 | Freight have done in that situation?
- 16 A. Okay. This question is slightly confusing, in
- 17 | the fact that we are specifically talking about eight
- 18 | pallets. It's eight pallet space. So I could have
- 19 up to 16 pallets stackable.
- 20 Also in the -- I know in the Amended
- 21 | Complaint that it was stated that eight pallets is
- 22 representative of 16 feet, which I can show you some
- 23 examples in these examples that you brought me where
- 24 I could still load eight pallets, and it would not
- 25 constitute 16 feet.

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So there's some flaw in this pallet argument. I am not aware of any carrier that uses the number of pallet spaces used to enact a lineal foot rule, as by feet.

- Q. You would agree that some pallets you can't stack things on top of them; right? Wine glasses you can't stack on top of them; would you agree?
- A. I'm not an expert in packing, but I do also know, like we discussed earlier, decking bars that allow for shipments that can't be directly stacked to be actually two pallets tall on top of decking bars.
- 12 Q. Do you know if any of Central Freight's trucks
 13 have decking bars?
- 14 A. I do not personally, no.
- Q. Do you know if they had them during the relevant time period that we're talking about?
 - A. I cannot confirm that.

number of pallets, period.

Q. All right. Let's look at your report again.

So looking at page 18, number four it says, It is not

a common practice, seen in any of my ten years of

experience of freight cost auditing, that shipments

are bumped to a volume shipment depending on the

There are usually two factors that would constitute a bump, weights over 19,999 pounds, or

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1 | meeting a certain lineal footage.

Do you see that?

- A. Yes, sir.
- 4 Q. Okay. So the two areas that would put an LTL
- 5 | shipment into a volume shipment range is pounds or
- 6 linear footage; right?
- 7 A. Or a combination of both.
- 8 | Q. Okay. And linear footage, what would be the
- 9 threshold number of a linear footage that would put
- 10 | it into a surcharge type of situation?
- 11 A. It's dependent on the carrier's rules.
- 12 Q. Okay. And you say, It appears in the Complaint
- 13 | that eight pallet floor spaces constitute 16 feet,
- 14 period. However, the most common type of pallet used
- 15 in the industry is actually a 40 by, 48 by 40 pallet,
- 16 period.
- 17 These could be loaded 48 wide and 40 long,
- 18 | and therefore, two pallet wide and four pallet long
- 19 on each side would only be 13.33, period. This is
- 20 why there is usually a minimum number you of linear
- 21 | foot that must be reached rather than a number of
- 22 pallets.
- Do you believe that pallets of that size,
- 24 | 48 by 40, are, are typically shipped side by side or
- 25 | are they pinwheeled?

- 1 A. I don't even know what "pinwheeled" means, but
- 2 | as a standard practice in loading a trailer, as seen
- 3 | in many inspection photos and inspections, they are
- 4 | able to stack pallets 48 by 48 side by side in a
- 5 28-foot pup trailer.
- 6 Q. And that doesn't risk damaging the freight,
- 7 because there's no room in between the pallets?
- 8 A. I am not in damage claims, but, again, that is
- 9 how it is used in my experience over ten years.
- 10 Q. Based upon looking at photos of shipments and
- 11 | inspection reports, that's your opinion?
- 12 A. Photos, research, inspection reports from
- 13 carriers.
- 14 Q. Okay.
- 15 (Exhibit No. 2 was marked.)
- 16 BY MR. KALLISH:
- 17 | Q. Let me show you what we've marked as Deposition
- 18 | Exhibit 2. What I have marked as Deposition Exhibit
- 19 2, that is the file that you provided us; is that
- 20 | correct?
- 21 A. I believe so.
- 22 Q. The file that you provided consists of a copy
- 23 of the Complaint that was filed; is that right? A
- 24 | number of tariffs, carrier tariffs of Central Freight
- 25 and other carriers; is that right.

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- 1 A. Yes, sir.
- 2 | Q. A copy of the Transportation Agreement?
- 3 A. Yes, sir.
- 4 Q. A document entitled "JOC.com"?
- 5 A. Oh, I'm sorry. Yes, sir.
- 6 Q. That was all that you tendered in response to
- 7 | our request for your complete file; is that right?
- 8 A. Yes, sir.
- 9 Q. And, again, this, what you tendered to us for
- 10 | this deposition does not include any email
- 11 | correspondence that you received from Mr. Block's
- 12 office; is that right?
- 13 A. That's correct.
- 14 Q. It doesn't include the data spreadsheet that
- 15 | was provided by Mr. Block's office that formed the
- 16 basis of all of your opinions; is that right?
- 17 A. That's correct.
- 18 Q. It doesn't include your rating of the
- 19 individual sample set industry leaders to form the
- 20 average; correct?
- 21 A. That's correct.
- 22 Q. What else doesn't it include that you have at
- 23 | your office regarding this matter, or that you
- 24 reviewed electronically or otherwise?
- 25 A. Any calculation spreadsheets that I may have

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- 1 used.
- 2 | Q. It doesn't include your draft reports --
- 3 A. Yes, sir.
- 4 Q. -- that were edited by the CEO and COO of your
- 5 | company?
- 6 A. That's correct.
- 7 | Q. What else? Draft calculations you have? What
- 8 | else do you have, handwritten notes?
- 9 A. Again, I sincerely apologize on my
- 10 misunderstanding of this. I thought it was anything
- 11 | that I had paperwise, which included any handwritten
- 12 notes that I had, or any paper that I had available,
- 13 and not electronic.
- 14 Q. And, you know, I'm not looking for an apology.
- 15 I'm just trying to find out what you have, so we can
- 16 | get it, because it's helpful.
- 17 | A. Yes, sir.
- 18 Q. So if you just tell me what else you have,
- 19 other than what I've talked about so far?
- 20 A. I believe that is conclusive of what we have.
- 21 | Q. Okay. In going back to your report, I'm
- 22 | looking at page 19 of your report; okay? It says,
- 23 During the time of this investigation, all required
- 24 elements, data tables, program codes, stored
- 25 | procedures, et cetera, of CFL's volume/spot quote

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rating software were not provided in order that it would be fully functional.

This is -- you were unable to do an analysis of the spot quote before you received the additional software update from Central Freight.

- 6 That's what this section is talking about on page 19?
- 7 A. That is the beginning, yes, sir.
- 8 Q. Okay. Are there any opinions on page 19?
- 9 A. Not -- well, this whole paragraph.
- 10 Q. Okay. So the first part of this paragraph says
- 11 | that you couldn't do a full analysis because you
- 12 | didn't have the right software to run the spot quote
- 13 | program, but eventually that was provided by Central
- 14 Freight, and that forms the basis of your supplement
- 15 | opinion; right?
- 16 A. That's correct.
- 17 Q. Okay. But you did do some analysis, or attempt
- 18 to do some analysis, to determine whether there's
- 19 accuracy in the spot quotes and if the spot quotes
- 20 were actually used; is that correct?
- 21 A. I made some comparisons.
- 22 Q. Okay. So you state here, Without the exact
- 23 | software used to generate the billing rates, I can
- 24 only make informed inferences using my industry
- 25 knowledge and by examining the raw data provided in

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regards to shipments that move between the same origins and destination, destinations, dash, specifically reviewing the date shipped, comma, weight, comma, classes and billed amount, period.

From these inferences, comma, it is my expert opinion, comma, shipment data indicates that there were inconsistencies in volume, slash, spot quote billing and that shipments were not billed in alignment with what would be expected of an LTL shipment rating, period.

The following -- then it goes on. The following examples show comparison between shipments that have the same origin zip code and the same destination zip code. For these same shipments, the ship date, class and weight were all compared.

To the best -- to best understand the comparison examples, comma, there is certain industry knowledge that should be understood. Please find the below notes to help in the review of these shipments.

Okay. And then you have got one through six.

- 22 A. I have one through seven.
- 23 Q. What is one through seven?
- A. So, basically, understanding the varying

25 factors that are used to rate an LTL shipment, again,

1 as outlined origin, destination, class, weight. And

2 then, basically, as these are applied, again, just

3 | noting the significance, like, for class, the lower

4 | the class is, the cheaper the rate is going to be, as

5 | far as the carat weight provided. Less weight

6 | shipments should cost less than higher weight

7 shipments.

- 8 Q. Okay. You provided a bunch of examples where a
- 9 shipment was -- where two shipments were shipped on
- 10 the same day from the same origin, same destination
- 11 | with same class rates and same weights, yet the
- 12 | invoice charge amounts were different on those two
- 13 | shipments; is that correct.
- 14 A. Not all of my shipments were exactly the same
- 15 | in all of that information, and that's why they are
- 16 | broken down in different examples.
- 17 Q. Okay. So let's look at your first example. So
- 18 | your first example is a pickup date. It says,
- 19 | 1/11/2016 at 4:25:51 PM, and it has a zip of 90242 as
- 20 an origin zip and a destination zip of 92551, and a
- 21 | package weight of 5202, and a freight class of M(70),
- 22 and an invoice charge amount of 255.65.
- 23 And then you look at the other example that
- 24 | you have put next to that is 1/11/2016, 4/28/09 PM.
- 25 | 90242 is the origin. 92551 is the destination zip.

- 1 The weight is 5202. The class is M(70), and the
- 2 | invoice charge amount is 239.28.
- What are you trying to show by putting
- 4 | those two shipments together?
- 5 A. That given these identical shipments, other
- 6 than the two and half minute time difference, they
- 7 are billed differently.
- 8 Q. And so the invoice charge amount is different;
- 9 is that what you're saying?
- 10 A. That is correct.
- 11 Q. So what are you suggesting that means?
- 12 A. If I have all of the same factors logically my
- 13 invoice charge would be the same.
- 14 Q. Okay. Does your analysis that you have set
- 15 forth in example one there, does that contemplate the
- 16 number of pallets?
- 17 | A. No.

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- 18 Q. If one of those shipments had eight pallets,
- 19 and the other shipment had nine pallets, would you
- 20 expect there to be an increased charge based upon the
- 21 spot quote pricing that Central Freight was using and
- 22 | an eight pallet addendum?
- 23 A. As that's not applicable, that did not take
- 24 that into consideration.
- 25 Q. You say it's not applicable, and you make the

- 1 assumption that the rates are random and inaccurate.
- 2 | But, obviously, Central Freight was operating under
- 3 | the impression that they were allowed to spot quote
- 4 | and that pallet count mattered. Wouldn't you agree?
- 5 MR. BLOCK: Object to form.
- 6 A. I don't know the pallet situation of this, so
- 7 I'm not comfortable discussing that.
- 8 Q. So you didn't consider any -- I mean, see, it
- 9 just seems unbelievable to me that you make the
- 10 assumption here that Central Freight was using random
- 11 spot quote numbers or numbers that were made up or
- 12 | false when you didn't even take the time to discover
- 13 | whether or not there was a difference between pallet
- 14 | number, pallet numbers, which would have changed the
- 15 price.
- Is that correct? Is that what you did?
- MR. BLOCK: Object to form;
- 18 argumentative. You can answer that if you
- 19 understand it.
- 20 | A. Okay. I will try to address that. That was a
- 21 | really long question. I'm sorry. Can I please have
- 22 that re-read back to me?
- 23 (The court reporter read back the question.)
- 24 BY MR. KALLISH:
- 25 Q. Okay.

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A. So, again, I am making a comparison here. As I explained to the difference of these, or what it means in the LTL industry, I did not -- I am not accusing. I am not saying these numbers are false.

I am just making a comparison of these, that if there are identical shipments with all of this information, then it would be expected in the LTL industry that these ratings would be the same.

Q. You know, when you say that you're not making an accusation or making an assumption, if you'll look at page 19 of your report, the last page says, From these inferences, it is my expert opinion shipment data indicates that that were inconsistencies in volume, slash, spot quote billing, and that shipments were not billed in alignment of what would be expected of an LTL shipment rating.

What does that mean?

- A. So when rating as an LTL shipment, again, with all of these factors being the same, the expectation would be that the invoice charge amount would be the same.
- Q. Doesn't that require that you look at all factors, not just factors that you specifically chose, and don't consider other factors that the carrier considers material to the price?

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A. I'm speaking as to LTL shipment rating, which includes the origin, destination, zip, the weight, and the class, in order to produce a rate.

MR. KALLISH: Let me show you what we'll mark as deposition Exhibit 4.

(Exhibit No. 4 was marked.)

BY MR. KALLISH:

- Q. First of all, the data that you provided in your example one, you didn't provide the pro number, or the invoice number, or any information that would have allowed Central Freight to cross reference the specific shipments that you were talking about; is
- A. Not on purpose.

that right?

Q. Well, it certainly makes it more difficult for Central Freight to review the information that you put in your report if you don't at all designate the pro number, or any identified line number, or anything like that?

MR. BLOCK: Is that a question?

MR. KALLISH: Yeah, that is a

question. I mean, I don't understand why

someone would create a report like this and

not put in information so that their work

could be checked unless they're trying to

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hide something.

These are very specific THE WITNESS: characteristics, and you could, most likely, in every instance use these characteristics provided to pull out this shipment data.

The purpose in this is that I am specifically addressing these characteristics in my comparison, and that's why those were listed.

BY MR. KALLISH:

Okay. Well, if you're looking at deposition Exhibit 4, you'll see where the data that you extracted is provided at the top of the first page of this exhibit, and Central Freight attempted to locate those same shipments using the date, the time, the zip, the weight, the class, and the dollar amount, and they couldn't find it in any of their data.

So, number one, that's just that either the data was wrong, was misentered, or was somehow purposefully being kept from our being able to analyze it.

Do you have any -- do you know why they couldn't find these numbers in, in their database?

MR. BLOCK: Object to the form;

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argumentative?

- A. I'm not certain.
- 3 Q. Okay. But since we couldn't find these exact
- 4 | shipments, we did search for the same criteria that
- 5 | you had. And I'll call your attention to, in the
- 6 | first box under the data points that you put forth in
- 7 your example, if you look, there's a shipment on
- 8 12/30/2015.
- 9 Again, we provide the pro number, which is
- 10 how you can track all of these shipments, and then we
- 11 have the destination zip of 90242 -- I'm sorry -- the
- 12 origination zip of 90242, the destination zip of
- 13 | 92551. Those are the same origin and destination
- 14 | zips of the examples that you provided; right?
- 15 A. That is correct.
- 16 Q. Okay. And then you'll see in ours the weight
- 17 | is 5202. That's the same weight that you have in
- 18 | your two examples, right, 5202. Do you see that?
- 19 A. That's correct.
- 20 Q. Okay. And you'll see that in our example the
- 21 price was 239.28, which matches the second data point
- 22 | that you have there; right?
- 23 A. That's correct.
- 24 But it doesn't match the other data point, which is
- 25 | 255.65. Do you see that?

- 1 A. That is correct.
- Q. Okay. But if you look at ours, the 239.28, the
- 3 | \$239.28 shipment on 12-30-215 that has a weight of
- 4 | 52.02 was nine pallets. Do you see that?
- 5 A. I do see that.
- 6 Q. Okay. If you look at a similar shipment with a
- 7 | similar weight, class, origin, and destination that
- 8 has an invoice amount of \$255.65, which would be
- 9 | 12-30-215, the one, two, three, four, fourth line.
- MR. BLOCK: Did you say 12-32?
- MR. KALLISH: 12-30-215.
- MR. BLOCK: Oh, 12-30 of 2015?
- MR. KALLISH: Right. If you look at
- that on our data that's provided underneath
- 15 there.
- MR. BLOCK: I understand.
- 17 BY MR. KALLISH:
- 18 Q. You go across, and you see the base rate is
- 19 | 255.65, and, again it's, the same weight, same
- 20 origin, same destination, but interestingly, if you
- 21 | look at the pallets, that was ten pallets, and so the
- 22 more expensive invoice rate contained ten pallets,
- 23 where the less expensive invoice rate only contained
- 24 | nine pallets.
- So doesn't it appear that the reason for

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the discrepancy for these two shipments in price seems to be directly related to pallet count, which you never looked at and didn't consider when you made your assumption that these billing rates were random?

MR. BLOCK: Object to form.

A. Again, the consideration of these shipments in my report is based on the expectations of the LTL industry, and, again, it is not defined by pallets.

You know, I question the number of pallets over here. Is it nine pallets non-stackable? Is it nine pallets total that could have been stackable in my trailer?

And, again, I did not include pallets in the consideration here because my LTL rates that are run through the rating systems are not, not affected by pallets but by weight and class, and the class which is representative of density.

Q. But wouldn't it make perfect sense after you reviewed this data that's provided by us underneath the data points that you provide that if you look at when it's nine pallets, it's 239.28.

When it's 10 pallets, it's 255.65. Doesn't that totally rebut your suggestion that the numbers are random and inconsistent, rather showing that by pallet they are completely consistent?

Page 203

We have got one, two, three movements that all have the same origin, destination, and weight, and nine pallets, and they were all billed at the same amount, versus a shipment that has the same origin, destination, and weight but has ten pallets, and that one is built at a slightly increased price, doesn't that clearly rebut the argument that you based off of your example number one?

MR. BLOCK: Object to form.

A. I don't agree. This is slightly an apples-to-oranges comparison, as, again, you're talking about the results of your spot quote application -- excuse me -- CFL spot quote rate application, which is dependent on pallets.

Again, this is a comparison given LTL industry knowledge and what rates are. I'm making a comparison that if these are rated as LTL shipments, then there shouldn't be a difference here, because pallets don't have an effect on these LTL shipment rates.

It does in your spot quote. So what we are both saying here can be correct. It doesn't necessarily make this opinion incorrect.

Q. If you look on page 20 under Example 1-A and then numeral one, it says, If shipments are

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Page 204

identical, then their bill charges should be identical.

They were not. That's false. That's a false statement because they have different pallet sizes. And under the Central Freight spot quoting system, there's going to be a different price based upon the number of pallets; wouldn't you agree?

MR. BLOCK: Object to form;

argumentative.

- A. It would need clarification that the characteristics necessary to determine LTL rates are identical.
- 13 Q. Let's look at your other example under Example
- 14 1. Here you've got a shipment 4-28-2016 at
- 15 6:32:55 p.m., with an origin of 91789, and a
- 16 destination zip of 92551.
- You've got a weight of 50, 1502, you have got a class of M(50), and you have got an invoice charge of 312.
- And then you have got another shipment at 4-28-2016 at 6:44, same origin, same zip code. The weight is 1,500, so two pounds lighter. It has the same freight code, freight class, and it has an invoice charge amount of 383.81.
- Isn't the reason why you included that

example because you are showing basically identical shipments at the same time, same weight, same origin,

3 destination, and yet they have different prices?

Isn't that the point you're trying to make, that that suggests that the spot quotes are inconsistent?

A. It suggests that the spot quote results here are not in alignment with what the rates would be for an LTL shipment.

If you then look at the data that we provided

on Exhibit 4 underneath your example, if you look at there was another shipment at 4:28 at 2-16, on 2-16, that, again, has the same origin, same destination

and was billed \$312, and it's weight was 6,400, and

- it was for eight pallets; do you see that? So that's consistent with what you put down as an example.
- 17 A. I'm sorry. I don't -- where are you referencing?
- Q. I'm looking at the second page of Exhibit 4. I
 can give you the pro number. I can give you the
 date, 4-28-2016. It's about a quarter of the way
- down.

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- 23 A. Uh-huh.
- MR. BLOCK: Twenty minutes or so,

 Marc.

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MR. KALLISH: Yeah.

BY MR. KALLISH:

Q. Do you see that? It says 4-28-2016, and again, same origin, destination as your example, the same price, and it's eight pallets.

And then if you look at the other shipments that were 383.81, \$383.81 that are similar to the other example that you put in your second example, where the weight is 1,500, that, those are \$383.81 because they have nine pallets.

So, again, the difference between the two shipments that you're highlighting is because of the pallet count. When there is eight pallets, the amount is less than when there is nine pallets. Do you see that?

MR. BLOCK: Object to form.

- A. I do understand the explanation of how the application of the spot volume quote takes into consideration the number of pallets.
- Q. And if you look at our second page, okay, so you're going to see that starting at the top, going all of the way down to almost just shy of half the page, you'll find one, two, three, four, five, six, seven, eight, nine, ten, eleven, twelve, thirteen, fourteen, fifteen, sixteen, seventeen, eighteen,

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Page 207

1 | nineteen, twenty, twenty shipments that are all

2 | billed at \$312, that all have eight pallets, that all

3 | have similar weights, same origin and destination,

similar timing of shipments, and they are all

5 | completely consistent.

And then if you move down, and you go down to nine pallets, you will see that the price jumps.

Doesn't that completely rebut your theory that there were inconsistencies based upon same day, same

10 shipments, same weight, same origin, destination;

11 isn't that totally throughout your entire opinion,

12 that Central Freight was using random or false

13 | shipments?

MR. BLOCK: Object to form.

- 15 A. I did not give my opinion that it was random or
- 16 false. What I am, again, comparing here is given the
- factors of an LTL shipment, these would not be
- 18 consistent as an LTL shipment should be rated.
- 19 Q. Wouldn't you agree that if you factor in pallet
- 20 count, that Central Freight's spot quotes are very
- 21 specific based upon the data in front of you in
- 22 | Exhibit 4 --

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- MR. BLOCK: Object to form.
- 24 Q. -- where similar shipments are all billed at
- 25 the same rate if they have the same pallet count?

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rating.

Page 208

MR. BLOCK: Object to form.

- A. Because their spot quote rating application is dependent on the number of pallets, it appears in some of this example that I'm reviewing at the moment that there is consistency.
- 6 Q. So your opinion is wrong in your report?
 - A. It is not a direct comparison between the two.
 - Q. Would you agree that your opinion should have considered pallet count when you were looking at this when you made the allegation that Central Freight's spot quotes were random and unreasonable?

MR. BLOCK: Object to form.

- A. I did not state that they were random or unreasonable in this comparison, as it is compared to what would be expected for an LTL shipment rating.
- Q. Well, your opinion was, From these inferences, it is my expert opinion shipment data indicates that there were inconsistencies in volumes spot quote billing and that shipments were not billed in alignment with what would be expected in LTL shipment
- 22 A. Using LTL shipment rating is the key.
- Q. Okay. But when you say if the shipments are
- 24 identical and their billed charges should be
- 25 identical, isn't that incorrect if you consider

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pallet count, based upon the way that Central Freight was using its spot quote system?

MR. BLOCK: Object to form.

- A. It doesn't make it inaccurate because, again, I'm basing this on the LTL shipment rating, which does not involve pallets.
- Q. Okay. In your example two you say, These shipments had same origin, zip code, destination, zip code, same ship date, same class but a large difference in weight. The lower the weight, the less costly a shipment should be. In these examples, they were not.

So in these examples that are on page 21 of your report, you are critical of the manner in which Central Freight provided spot quotes for these because you're saying that if there was lower weight, there should be lower prices; right?

- A. As it is in the LTL industry rating.
- Q. But if you do it based upon the way that
 Central Freight was working its spot quotes, you
 would agree that if the pallet count is higher, even
 though the weight is lower, it would be proper and
 consistent for Central Freight to bill these
 shipments at a higher rate because there are more
 pallets in one shipment than the other?

- 1 MR. BLOCK: Object to form.
- 2 Q. Do you understand the question?
- 3 A. The logical answer, given that the mechanism
- 4 | increases its charges by more pallets that it is
- 5 | entered, the more pallets that are shipped, the
- 6 greater the cost will be.
- 7 Q. So, then, your statement in, on page 21 of your
- 8 opinion says, The lower the weight, the less costly a
- 9 shipment should be, if you take into account the
- 10 | manner in which Central Freight's spot quote system
- 11 | worked, that statement is incorrect?
- MR. BLOCK: Object to form.
- 13 A. Again, this is according to, in comparison to
- 14 LTL ratings.
- 15 Q. That doesn't say that there. It doesn't say
- 16 | it's in comparison to LTL ratings.
- 17 A. It's in the beginning. It's in my opinion,
- 18 | and, therefore, these examples below are examples of
- 19 my opinion.
- 20 Q. You agree that if you take in the pallet
- 21 | counts, all of your opinions that are associated with
- 22 Part B of your report are all wrong?
- MR. BLOCK: Object to form.
- 24 A. Ask the question again. I'm sorry.
- MR. KALLISH: Can you read it back?

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1 (Court reporter read back pending question.)

2 MR. KALLISH: I'll ask it again.

- 3 BY MR. KALLISH:
- 4 Q. Would you agree that all of the opinions that
- 5 | are contained in your report from page 19 to 28, that
- 6 | if you take pallet count into account are simply
- 7 wrong?
- 8 MR. BLOCK: Object to form.
- 9 A. Pallet count is not applicable in LTL ratings,
- 10 so it does not make my opinion inaccurate.
- 11 Q. But doesn't Exhibit 4 rebut your statement that
- 12 | there were inconsistencies in the manner in which
- 13 | Central Freight billed for its same day, same origin,
- 14 | same destination shipments?
- MR. BLOCK: Object to form.
- 16 A. I'm sorry?
- MR. KALLISH: Can you read that one
- 18 back?
- 19 (The court reporter read back the question.)
- 20 BY MR. KALLISH:
- 21 Q. So after reviewing Exhibit 4, would you agree
- 22 that your statement that Central Freight same day,
- 23 same origin, same destination, same weight shipments
- 24 | were inconsistently billed because there was a price
- 25 | variance between those shipments was wrong?

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- MR. BLOCK: Object to form.
- 2 A. It was inconsistently billed within LTL rating standards.
 - Q. Okay. But when you review the data on Exhibit
- 5 | 4, wouldn't you agree that Central Freight was
- 6 | consistently billing the same rate for same
- 7 destination, same origin, same weight shipments that
- 8 | had same pallet weights, pallet counts?
- 9 MR. BLOCK: Object to form.
- 10 A. In the examples on pages one and two that I
- 11 have quickly reviewed, it appears so, but I have not
- 12 reviewed all of that data.
- 13 Q. Do you want to change your opinion that Central
- 14 Freight spot quote billing was inconsistent regarding
- 15 | same day, same origin, same destination shipments?
- 16 A. In regards to as compared to LTL shipment
- 17 | rating, that's the key piece.
- 18 Q. I don't understand. What do you mean that's
- 19 | the key piece?
- 20 A. I'm stating in the LTL industry, given these
- 21 | factors, which does not include pallet count, because
- 22 that is not, that does not affect the price in the
- 23 LTL rating, that the expectation would be given these
- 24 | factors, the pricing should be similar or the same.
- 25 Q. But knowing that Central Freight considered

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pallet count when they did these calculations, doesn't that change your opinion?

MR. BLOCK: Object to form. You're getting argumentative. You've asked the same thing ten times, Marc.

MR. KALLISH: Well, she is not answering truthful.

THE WITNESS: I'm sorry. I don't appreciate that. I'm trying my best. I'm afraid I'm not quite understanding your question.

BY MR. KALLISH:

Q. I mean, it's a simple question. You said in your report time after time, example after example, that Central Freight provided random spot quotes because for same destination, same origin, same weight, same class shipments, they used different prices, and you're saying that that was random and inconsistent.

And Exhibit 4 shows you that it wasn't random and inconsistent, because Central Freight uses pallet count as a factor to determine pricing.

And based upon Exhibit 4, Exhibit 4 shows that if you factor in pallet count that it was extremely consistent. Would you agree with that?

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MR. BLOCK: Object to form. This is well into being argumentative, Marc, and she -- I can't instruct her not to answer but at some point I would not have a problem if she said, "I have answered this for the last time."

I would recommend that she answer this and move on. You've got about eight minutes left here.

- A. I'm sorry. I will attempt to answer this.

 From the inferences, it is my expert opinion shipment data indicates that these were, that there were inconsistency in volume spot quote billing, and the shipments were not billed in alignment with what would be expected of LTL shipment ratings, so within alignment of LTL shipment ratings, the characteristics.
- Q. So the question is if you consider the way that Central Freight spot quote system worked, would you agree that these are consistent?

MR. BLOCK: Object to form. This is outside the scope of her opinion. She has answered this question a dozen times. She hasn't fully analyzed what you're premising your question on.

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- Q. Can you answer the question?
- 2 A. I would choose not to answer the question at
- 3 | this time.
- 4 Q. So you are going to refuse to answer that
- 5 | question? So you have no opinion regarding that?
- 6 You won't give an opinion in the future on that?
- 7 MR. BLOCK: Object to form.
- 8 A. I didn't say that I can't.
- 9 MR. BLOCK: She has answered your
- 10 question so many times, I don't blame her
- for that.
- 12 MR. KALLISH: I don't think she has.
- MR. BLOCK: She has.
- 14 MR. KALLISH: I will ask it one more
- 15 time.
- 16 BY MR. KALLISH:
- 17 Q. If you consider the manner in which Central
- 18 | Freight billed spot quotes and took into account
- 19 pallet count, would you agree, based upon your review
- 20 of Exhibit 4, that they were consistent in the manner
- 21 | in which they billed Amazon?
- MR. BLOCK: Given the repetitious and
- 23 argumentative nature of this question, I
- 24 | would recommend that Ms. Bolton decline to
- answer that question again. I cannot

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- instruct her not to, but I will state my feelings.
 - A. Considering the advice of Mr. Block, I ask that we move past this question.
- Q. Okay. So you are going to refuse to answer that question?
- 7 A. At this time I cannot offer an opinion beyond 8 what I have already stated.
- 9 Q. All right. If you don't have an opinion, you don't have an opinion.
- Moving on to the supplement that you created. What is the purpose of the supplement, supplemental report?
- A. We were able to get the spot quote, volume spot quote rating software functional for review.
- Q. And do you have criticisms of the manner in which the spot quote system created pricing for
- 18 | Amazon?
- 19 A. That's a -- I'm sorry. I'm not sure that I
 20 understand the question.
- Q. Okay. So what is the purpose of the supplement? What is your opinion in the supplement regarding the spot quote systems of Central Freight?
- 24 A. Would you like me to read the summary?
- 25 Q. No, I can read the summary. I'm asking for

- your understanding of what the opinions are, if you have an understanding.
- 3 A. So, one, there's a concern about hand entry
- 4 | fields. Again, as we've pointed out earlier, there
- 5 can be human error, and with hand entry there can be
- 6 mistyping.
- 7 There is manual data entry fields that
- 8 represent money that do not accept dollar signs or
- 9 commas, which can cause mistypings there.
- 10 Again, a major concern is that the actual
- 11 price for the shipment is in a hand entry field, and
- 12 | the only parameters are that it cannot be less than
- 13 | the minimum floor that it determines or greater than
- 14 a hundred thousand dollars.
- 15 | Q. Did you --
- MR. BLOCK: Five minutes, Marc.
- 17 BY MR. KALLISH:
- 18 Q. Did you find any specific entries that you
- 19 | believed were improperly entered?
- 20 A. CFL did not provide the historical data table
- 21 | for that to be analyzed.
- 22 Q. Okay. So your answer is you didn't find any
- 23 | specifically?
- 24 A. I cannot confirm either way, because I did not
- 25 have the data to review.

- 1 Q. Okay. In your analysis and the work that you
- 2 | did in this case, you hand entered all of the data
- 3 | that you used; didn't you?
- 4 A. That is correct.
- 5 Q. So it's possible that all of your data is
- 6 | inaccurate as well, just like you're accusing Central
- 7 Freight of being inaccurate?
- 8 MR. BLOCK: Object to form.
- 9 Q. Is that right?
- 10 | A. There is a possibility.
- 11 | Q. Okay. Let's move on to your second opinion.
- 12 | What's your second opinion?
- 13 A. There are per mile rates that are common for
- 14 | linear foot charges or capacity load shipments,
- 15 | which, again, can sometimes be interchanged in
- 16 carrier rules tariffs, but this is based on the miles
- 17 being traveled, again, origin to destination, those
- 18 | type of lane things.
- 19 And so this system produces a static per
- 20 mile dependent only on a head haul or back haul lane.
- 21 You know, and given that they can go from California
- 22 to Florida, or California to California, that is not
- 23 consistent with what you would see in the industry.
- 24 Q. How many other spot quote systems have you
- 25 analyzed in the manner in which you provided your

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- 1 opinions on our spot quote system, on the Central
- 2 | Freight spot quote system?
- 3 A. That is proprietary information to carriers
- 4 | that they're not subject to provide to me, so I have
- 5 | not analyzed any.
- 6 Q. So this is the first time you have ever
- 7 | analyzed the spot quote system?
- 8 A. That's correct.
- 9 Q. Have you ever built a spot quote system for the
- 10 | purposes of rating freight?
- 11 A. No, sir.
- 12 Q. Do you have any -- have you ever taken any
- 13 | courses or have any experience on the development of
- 14 | spot quote systems?
- 15 A. No, sir.
- 16 Q. What's the basis of your understanding of the
- 17 | Central Freight spot quote system? Why do you think
- 18 | you're an expert in spot quote systems?
- MR. BLOCK: Object to form.
- 20 A. It's not necessarily about this system building
- 21 itself. It's about the production of rates and the
- 22 application of charges that are produced, as I'm a
- 23 | freight cost auditor.
- 24 Q. Can you describe what your methodology is that
- 25 | you used in order to analyze the Central Freight spot

- 1 quote systems?
- 2 | A. I used some sample data to start putting in the
- 3 key pieces to make the application work, and then as
- 4 | this worked, code was pulled to determine what,
- 5 | basically, the system is telling to produce in that
- 6 rate column.
- 7 Q. And is there some audit manual or some document
- 8 or information that tells you that that's the proper
- 9 | way to analyze the spot quote system to determine the
- 10 reasonableness of rates that are being put out?
- 11 A. There is no such manual that exists to my
- 12 knowledge.
- 13 Q. Okay. So this is just something that you came
- 14 | up with, in terms of how you were going to analyze
- 15 | the spot quote system?
- 16 A. Correct.
- 17 Q. You never did it before?
- 18 A. That's correct.
- 19 Q. You never did it in the course of your job or
- 20 occupation with your current employer, or any other
- 21 employer; correct?
- 22 A. I analyzed the rates that were produced, which
- 23 | is what I do in my job description.
- 24 Q. Okay. But you never analyzed the spot quote
- 25 systems?

Page 221 That's correct. 1 Α. 2 You mentioned --0. 3 MR. BLOCK: It's --4 MR. KALLISH: This will be my last 5 question. 6 MR. BLOCK: Okay. 7 BY MR. KALLISH: 8 You mentioned that there was certain 9 information that was missing from the spot quote 10 systems. That was historical lane usage, et cetera; 11 is that right? 12 There was a historical table where you could --13 there was a tab that allowed you to look at 14 historically entered spot quotes. Okay. So what you were looking at is Central 15 Ο. 16 Freight's current spot quote system; correct? 17 Yes, sir. They stated they could not provide a previous version. 18 19 Would you agree -- this is my last question. 20 Would you agree that after Amazon terminated Central 21 Freight, that Central Freight's lane capacity, line 22 haul, back haul would have changed dramatically, considering the volume of business that Central 23 24 Freight was doing for Amazon?

MR. BLOCK: Object to form.

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- 1 A. I cannot answer that.
- 2 Q. You don't know one way or another whether the
- 3 | termination of Central Freight by Amazon affected
- 4 | significantly it's lane, back haul, head haul, and
- 5 | all of that that would be considered in the spot
- 6 | quote system?
 - A. I'm not privy to that information.
- 8 | Q. And you don't know one way or another whether,
- 9 how different the spot quote system is today, the one
- 10 that you looked at versus the one that was used to
- 11 | calculate the pricing here?
- 12 A. Again, Central Freight said that they couldn't
- 13 | provide a historical version, and, therefore, I
- 14 | couldn't analyze it.
- MR. KALLISH: Okay. That's all the
- 16 questions I have.
- MR. BLOCK: We will reserve signature.
- 18 (The deposition was concluded at 4:45 p.m.)
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Janess Ferguson Smith
Bushman Court Reporting 501-372-5115

Nicole Bolton 5/22/2019

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WITNESS' SIGNATURE
I, NICOLE BOLTON, hereby certify that I
have thoroughly read the transcript of my deposition
taken on the 22nd day of May, 2019, and that said
transcript and corrections, if any, that appear on
the attached errata sheet, are a true and accurate
accounting of my testimony given on that day.
WITNESS
DATE

STATE OF)
) ss. COUNTY OF
SUBSCRIBED AND SWORN TO before me, a Notary
Public in and for the aforesaid county and state on
this, the, 2019.
Notary Public
My Commission Expires:

Nicole Bolton 5/22/2019

Central Freight Lines, Inc. v. Amazon Fulfillment Services, et al

	Page 224
1	ERRATA SHEET
2	If there are any corrections to your
3	deposition, indicate them on this sheet of paper,
4	giving the change, page number, line number, and
5	reason for the change.
6	The reasons for making changes are:
7	(1) To clarify the record;
8	(2) To conform to the facts; or
9	(3) To correct major transcription errors.
10	Page numberLine NumberReason for change
11	Changeto
12	Page numberLine NumberReason for change
13	Changeto
14	Page numberLine NumberReason for change
15	Changeto
16	Page numberLine NumberReason for change
17	Changeto
18	Page numberLine NumberReason for change
19	Changeto
20	Page numberLine NumberReason for change
21	Changeto
22	Page numberLine NumberReason for change
23	Changeto
24	
25	SIGNATURE OF DEPONENT

	Page 225
1	COURT REPORTER'S CERTIFICATE
2	STATE OF ARKANSAS)
3)ss. COUNTY OF SALINE)
4	I, JANESS FERGUSON SMITH, CCR, RPR, a
5	Notary Public in and for Saline County, Arkansas do
6	hereby certify that the facts stated by me in the
7	caption of the foregoing matter are true; and that
8	the foregoing matter was transcribed by me, to the
9	best of my ability and understanding, from my machine
10	shorthand notes taken at the time and place set out
11	in the caption hereto.
12	In accordance with Rule 30(e) of the Rules
13	of Civil Procedure, review of the transcript was
14	requested by the deponent or a party thereto.
15	I FURTHER CERTIFY that I am neither counsel
16	for, related to, nor employed by any of the parties
17	to the action in which this proceeding was taken;
18	and, further that I am not a relative or employee of
19	any attorney or counsel employed by the parties
20	hereto, not financially interested or otherwise, in
21	the outcome of this action.
22	GIVEN UNDER MY HAND AND SEAL OF OFFICE on
23	this, the 22nd day of May, 2019.
2.4	JAKESS FERGUSON SMITH, CORP.

Notary Public for Saline Coun

and Court Reporter.

Janess Ferguson Smith Bushman Court Reporting

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EXHIBIT C FILED UNDER SEAL

Exhibit D

HONORABLE JAMES L. ROBART 1 2 3 4 5 6 UNITED STATES DISTRICT COURT 7 WESTERN DISTRICT OF WASHINGTON AT SEATTLE 8 9 CENTRAL FREIGHT LINES, INC., a Texas) 10 Corporation 11 Plaintiff,) NO. 2:17-CV-00814-JLR 12 **DECLARATION OF DOUG** V. 13 **CULBERTSON** AMAZON FULFILLMENT SERVICES, 14 a Delaware corporation, and DOES 1 through) 25, inclusive, 15 Defendants. 16 17 I, Doug Culbertson, declare as follows: 18 I am over the age of eighteen, have personal knowledge of the matters attested to 1. 19 herein and am capable of testifying to them. 20 2. I am the Vice President of Pricing at Central Freight Lines, Inc. In my role, I have 21 access to and am often called upon to review and interpret Central Freight's pricing and 22 shipment data, both historical and current. 23 3. I reviewed the Expert Report of Ms. Nicole Bolton dated April 29, 2019. 24 In Part B of her Report, on pages 19-28, Ms. Bolton presents a number of 25 Examples comparing "shipments that have the same origin zip code and the same destination zip 26 ROETZEL & ANDRESS LPA DECLARATION OF DOUG CULBERTSON 30 N. LASALLE STREET SUITE 2800 NO. 2:18-cv-00814-JLR CHICAGO, IL 60602

312.580.1200

code." (Report at p. 19.) I reviewed Ms. Bolton's Examples and the shipments that she identifies in them.

- 5. I then performed an analysis of shipments Central Freight transported from the same origin zip codes to the same destination zip codes that Ms. Bolton identified. I included in this analysis the number of pallet spaces each shipment occupied, which Ms. Bolton had omitted. The results of my analysis, inserted into Ms. Bolton's analysis, are contained in <u>Exhibit A</u> hereto.
- 6. When the number of pallets is included in the analysis, it is clear that Central Freight charged consistently across shipments going from the same origin to the same destination that had occupied the same amount of pallet spaces on a trailer.
- 7. In her Example 1, Ms. Bolton asserts that shipments going from the zip code 90242 to the zip code 92551 that weigh the same should be priced the same. (Report at p. 20.)
- 8. When I analyzed the same zip codes Ms. Bolton identified in Example 1, 90242 to 92551, but reviewed the pallet count of the shipments instead of the weight of the shipments, I determined that all shipments going from 90242 to 92551 that are 9 pallets are priced at the same rate (approximately \$230). Moreover, all shipments to and from those zip codes that occupy 12 pallet spaces are priced at the same rate as each other (approximately \$320) and at a higher rate than those shipments that occupy only 9 pallet spaces.
- 9. The consistency in price across shipments containing the same number of pallets remains true for each of the examples Ms. Bolton offers.
- 10. My analysis illustrates that Central Freight's spot quote program was not inconsistent in rating shipments, but instead resulted in essentially identical billing for similar shipments based on the number of pallet spaces the shipments occupied.

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I declare under penalty of perjury of the laws of the United States that the foregoing is true and correct to the best of my knowledge, information and belief.

Executed on June 252019

Doug Culbertson

Day Call

DECLARATION OF DOUG CULBERTSON NO. 2:18-cv-00814-JLR-3

ROETZEL & ANDRESS LPA 30 N. LASALLE STREET SUITE 2800 CHICAGO, IL 60602 312.580.1200

Exhibit E



30 N. LaSalle St. Suite 2800 Chicago. IL 60602 DIRECT DIAL 312.582.1604 PHONE 312.580.1200 FAX 312.637.3104 mkallish@ralaw.com

WWW.RALAW.COM

May 23, 2019

VIA EMAIL

Mr. Steven Block Foster Pepper PLLC 1111 Third Avenue, Suite 3000 Seattle, WA 98101 Steve.block@foster.com

Re:

Central Freight Lines, Inc. v. Amazon Fulfillment Services, Case No. 17-cv-0814 (W.D. Wash.)

Dear Steve.

In response to our request for the complete file of Amazon's disclosed expert Nicole Bolton. Amazon produced only a limited number of hard copy documents. During yesterday's deposition of Ms. Bolton, it became readily apparent that Ms. Bolton considered a large volume of materials in forming her opinions, which were not produced, including electronic documents, emails and spreadsheets.

We therefore request that Amazon supplement its production within seven days to include all the materials in Ms. Bolton's complete file. This includes, but is not limited to, the following materials identified by Ms. Bolton at yesterday's deposition:

- emails and spreadsheet(s) prepared by Amazon's counsel and provided to Ms. Bolton, which formed the base data from which Ms. Bolton conducted various analyses:
- various working spreadsheets which were the basis for analyses conducted by Ms. Bolton relating to purported industry average shipments:
- working papers and spreadsheets that provided support for certain of Ms. Bolton's analyses;
- multiple copies of her draft report containing edits made by her employer's CEO and COO:
- emails produced in this lawsuit that were provided to Ms. Bolton and which she reviewed:
- research materials and work papers relating to CFL's expert Michael Regan's Truckstop.com calculations; and

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Steve.block@foster.com Page 2

• emails sent to Ms. Bolton by Amazon's counsel containing information considered by Ms. Bolton in forming her opinions.

The above list is not exhaustive, and we expect that Amazon will supplement its production to include, as it is required to under the Federal Rules, all materials considered by Ms. Bolton in forming her opinions. Please confirm that these materials will be produced within the next seven days. Thank you.

Very truly yours,

ROETZEL & ANDRESS, LPA

Marc H. Kallish

cc: Christopher Rogers, Esq.

FOSTER PEPPER

Direct Phone

(206) 447-7273

Direct Facsimile

(206) 749-2109 steve.block@foster.com

June 3, 2019

Via E-Mail and U.S. Mail

Marc H. Kallish Julia L. Mohan Roetzel & Andress, LPA 20 South Clark St. Ste., 300 Chicago, IL 60603

Central Freight Lines, Inc. v. Amazon Fulfillment Services W.D. Wash, Case No. 17-cv-0814

Dear Marc and Julia:

This letter responds to yours dated May 23, 2019 requesting certain materials from the files of Amazon's FRE 702 expert Niki Bolton. Most of what you request either is not discoverable under FRCP 26(2)(B) or does not exist. That rule enables you to obtain only the following expert witness file materials:

- (i) a complete statement of all opinions the witness will express and the basis and reasons for them:
 - (ii) the facts or data considered by the witness in forming them;
 - (iii) any exhibits that will be used to summarize or support them;
- (iv) the witness's qualifications, including a list of all publications authored in the previous 10 years;
- (v) a list of all other cases in which, during the previous 4 years, the witness testified as an expert at trial or by deposition; and
 - (vi) a statement of the compensation to be paid for the study and testimony in the case.

You have received Ms. Bolton's complete opinions and bases for them per (i). Most of the facts and data required by (ii) are stated in her two reports. Virtually all exhibits per Ms. Bolton might refer to in her trial testimony (iii) has been produced in discovery and is apparent from her reports and deposition. Ms. Bolton's report and deposition revealed her qualifications and compensation per (iv) and (vi), but attached are a few documents that further demonstrate her qualifications. Lastly, Ms. Bolton explained to you she has never before testified as an expert witness per (v).

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Marc H. Kallish Julia L. Mohan June 3, 2019 Page 2

During her deposition, you expressed particular interest in the spreadsheet of shipment and pricing data Ms. Bolton relied on. These were produced to you earlier at Bate Stamp page nos. AFS_CFL_00106512 through 00106512.

Ms. Bolton did communicate with third-party sources to obtain data addressing the LTL pricing market at times material. Copies of her communications also are attached.

We believe all other facts and data Ms. Bolton relied on were produced to you in discovery. Because her files are extensive, she will require several days to review them to be certain. If she finds any other emails or other materials that contain data or facts she relied on, we will produce them to you promptly.

Very truly yours

Steven W. Block

Attachments



30 N. LaSalle St. Suite 2800 Chicago, IL 60602 DIRECT DIAL: 312.582.1604 PHONE 312.580.1200 FAX 312.637.3104 mkallish@ralaw.com

WWW.RALAW.COM

June 12, 2019

VIA EMAIL

Mr. Steven Block
Foster Pepper PLLC
1111 Third Avenue, Suite 3000
Seattle, WA 98101
Steve.block@foster.com

Re:

Central Freight Lines, Inc. v. Amazon Fulfillment Services

Case No. 17-cv-0814 (W.D. Wash.)

Dear Steve,

I am writing regarding your letter dated June 3, 2019, in which you responded to my May 23, 2019 letter by producing certain supplemental materials from the files of Amazon's FRE 702 expert Niki Bolton. Thank you for the supplemental production, but it is still incomplete.

As Ms. Bolton testified at her deposition, her opinion regarding the reasonableness of CFL's Volume Rate is based on calculations she performed on a sample size of 1739 shipments. (Bolton Dep., 134:2-19.) For each of these 1739 line items, Ms. Bolton went through a series of calculations, including comparing the CzarLite 2011 cwt rate to a number of individual carriers' cwt rate and applying a percent increase to the carriers' cwt rate. (*Id.*, 142:17145:24; *see also* Bolton Report, pp. 11-13.) The spreadsheets detailing these calculations should have been produced as part of Ms. Bolton's mandatory disclosures, but to date have not been produced.

Federal Rule of Civil Procedure 26(a)(2)(B)(ii) requires the production of "the facts or data considered by the [expert] witness in forming" her opinions. Courts have read the term "considered" to include information that an expert "reviews *or generates*." *Apple Inc. v. Amazon.com, Inc.*, No. 11-1327, 2013 WL 1320760, at *1 (N.D. Cal. Apr. 1, 2013) (emphasis added). It is unquestionable that Ms. Bolton "considered" these calculations in forming her opinions – in fact, they formed the basis for opinions one and two of her report.

We therefore request that you produce the spreadsheets detailing this data within five (5) business days. Should you refuse to do so, we will assume that Ms. Bolton will not be relying on the information on the spreadsheets and therefore her opinions in sections one and two of her report will be considered moot. We will also seek to bar Ms. Bolton's opinions, to the extent they are based on this data, pursuant to Fed. R. Civ. P. 37(c). In relevant part, Fed. R. Civ. P.

Steven Block Page 2

37(c)(1) states that if a party fails to provide information required by Rule 26(a), "the party is not allowed to use that information or witness to supply evidence on a motion, at a hearing, or at a trial, unless the failure was substantially justified or is harmless." See also Yeti by Molly, Ltd. v. Deckers Outdoor Corp., 259 F.3d 1101, 1106 (9th Cir. 2001) ("Rule 37(c)(1) gives teeth to these requirements by forbidding the use at trial of any information required to be disclosed by Rule 26(a) that is not properly disclosed."). Here, there is no justification for Ms. Bolton's failure to produce these materials. Ms. Bolton's report contains only her conclusions, but not the underlying data or calculations that she admittedly has in his possession. Without this information, neither my client nor the Court will be able to assess the basis and reasons for her opinions.

Please confirm that this data will be produced within the next five days. Thank you.

Very truly yours,

ROETZEL & ANDRESS, LPA

Marc H. Kallish

MHK

Marc H. Kallish

cc: Christopher Rodgers (christopher.rogers@foster.com)

Wills, Garry

From: Wills, Garry

Sent: Thursday, June 20, 2019 3:37 PM

To: steve.block@foster.com; christopher.rogers@foster.com

Cc: MKallish@ralaw.com; JMohan@ralaw.com

Subject: CFL v. Amazon

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steve.block@foster.com christopher.rogers@foster.com MKallish@ralaw.com JMohan@ralaw.com.

File(s):

PRODUCTION PDFS.zip

Steve,

Attached is a link to CFL's supplemental production of financial statements and tax returns, all of which are designated as highly confidential – attorneys' eyes only. Please let us know when you will be producing the spreadsheet(s) showing Ms. Bolton's underlying calculations. Thank you.

Garry

Garry L. Wills, Counsel

ROETZEL

30 N. LaSalle St.
Suite 2800
Chicago, IL 60602

Direct Phone No.: 312.582.1687 Telephone: 312.580.1200 Facsimile: 312.580.1201 Email: GWills@ralaw.com

www.ralaw.com

Both Garry L. Wills and Roetzel & Andress intend that this message be used exclusively by the addressee(s). This message may contain information that is privileged, confidential and exempt from disclosure under applicable law. Unauthorized disclosure or use of this information is strictly prohibited. If you have received this communication in error, please permanently dispose of the original message and notify Garry L. Wills immediately at (312) 582-1687. Thank you.